# **City of Coos Bay**



**Budget Committee Approved FY 2013/2014** 

# **City of Coos Bay Budget Committee**

### Fiscal Year 2013/2014

# **City Council Members**

# Crystal Shoji, Mayor Mark Daily Jennifer Groth Stephanie Kramer, Council President Gene Melton

# John Muenchrath Mike Vaughan

# **Citizen Lay Members**

Brian Bowers
Peter Cooley
Lucinda DiNovo
Howard Forte
Philip Marler
Roy Metzger
Colin Myatt

# **Administrative Staff**

City Manager Rodger Craddock
Finance Director Susanne Baker
Fire Chief Stan Gibson
Library Director Samantha Pierson
Police Chief Gary McCullough
PW & Dev. Director Jim Hossley

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# CITY OF COOS BAY MISSION STATEMENT

The Mission of the City of Coos Bay is to work as a stable, progressive municipality to enhance the quality of life for all citizens through a government that is accessible to everyone and dedicated to the development of a diversified economy, sound fiscal planning and the preservation and enhancement of the cultural, historical and natural beauty of our area.

Adopted January 2, 2008



# CITY OF COOS BAY VISION STATEMENT

Create a safe, clean and inviting City that protects and enhances our unique culture, history, and environment by working in a collaborative partnership that creates opportunities for the South Coast Region through living wages and affordable housing.

Adopted January 2, 2008



# **City of Coos Bay**

# 2013 Council Goals

<u>Citizen Education & Involvement:</u> Educate, cultivate, and encourage public participation in City government, urban renewal and disaster preparedness.

#### **Top Goal Priorities:**

- ✓ Educate citizens on the roles and activities of City government.
- ✓ Educate citizens on the purpose and activities of Urban Renewal.
- Educate citizens on emergency preparedness.
- ✓ Encourage citizen input and volunteerism in City government.

Infrastructure and Services: To maintain and improve the City's physical infrastructure and provide quality services for current and future citizens.

#### **Top Goal Priorities:**

- ✓ Maintain staffing levels to adequately provide core services.
- ✓ Ensure that the City can protect and enhance the useful life of streets, utilities, and facilities.
- ✓ Ensure staff is properly equipped and trained to deliver city services to those who work, live, and visit the City of Coos Bay.

**Economic Development & City Revitalization:** To create a vibrant community for City citizens and entrepreneurs.

#### **Top Goal Priorities:**

- ✓ To promote and assist in the revitalization of the Downtown and Empire URA Districts in an effort to provide development opportunities for businesses and industry.
- ✓ To coordinate with our economic development partners in an effort to attract, retain, and promote expansion of local business opportunities.

<u>Finance:</u> To adopt and maintain a sustainable budget that reflects City priorities and realizes current economic conditions.

### **Top Goal Priorities:**

- ✓ Provide a sustainable level of core services, meet regulatory requirements, and contribute to a stated goal within budgetary constraints of predictable revenue.
- ✓ Maintain public trust and confidence by utilizing resources in the most efficient manner possible.

<u>City Policies & Procedures:</u> To review and evaluate the City Charter, ordinances, and policies to provide for the current and future needs of the citizens.

#### **Top Goal Priorities:**

Evaluate the City Charter, ordinances, and policies to efficiently address the needs of the businesses and citizens in a cost effective and timely manner.
 Evaluate the City Charter, ordinances, and policies for compliance with existing and revised federal and state regulatory agency rules.

# CITY OF COOS BAY BUDGET MESSAGE FY 2013-2014

To the Honorable Mayor Crystal Shoji, members of the City Council, citizen members of the Budget Committee, and the citizens of Coos Bay, it is my honor and pleasure to submit the City's FY 2013-2014 proposed budget.

The annual budget is the single most important policy document of the City. It sets standards and establishes an action, operational and financial plan for the delivery of City services. It has been prepared to provide a comprehensive overview of all City funds and services, and to give residents a better understanding of the City's operating and fiscal programs. The proposed City of Coos Bay annual budget for fiscal year 2013-2014 has been prepared pursuant to Oregon Local Budget Law and presents my recommendations as budget officer, and it incorporates the cooperative efforts of the City's management team.

<u>Financial Practices and Policies:</u> The proposed budget has been prepared based on the following City policy and practices:

- Revenues are estimated conservatively.
- Expenditures are based on actual experience and incremental increases and/or decreases where needed.
- Reserves should be maintained at adequate funding levels in accordance with generally accepted

accounting principles, and to provide sufficient cash carryover to meet the City's needs until tax revenues arrive in November.

- Capital equipment and vehicles should be maintained and/or replaced so they are in proper working order.
- While this City budget is a one-year document, a multi-year approach is used to consider the future implications of current fiscal conditions and decisions.

The FY 2013-2014 City of Coos Bay budget recommendations for all funds and accounts totals \$47,414,070. The Budget document is organized into 23 funds. These funds are broadly organized into four categories: Operating Funds, Debt Service Funds, Capital Improvement Funds, and Reserve Funds.

- Operating Funds provide for ongoing services such as police and fire protection, building services, street maintenance, wastewater collection and treatment, library services, and governmental administration and risk management activities.
- <u>Debt Service Funds</u> pay for prior debt which was incurred to complete major community capital improvements.

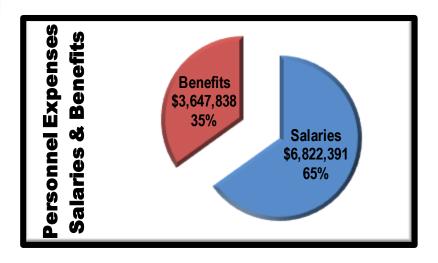
- <u>Capital Improvement Funds</u> provide funding for annual improvements such as street repairs, park enhancements, and wastewater collection and treatment infrastructure improvements.
- <u>Reserve Funds</u> provide for a mix of physical improvements, vehicles, equipment, and technology replacements.

Operational - Personnel Costs: The City of Coos Bay provides our residents with a wide array of municipal services. Police and fire protection, beautiful parks, street repair and maintenance programs, stormwater and wastewater utilities, and many other fine services which are provided by dedicated City employees. To provide these services to our residents, other City employees are required to supply internal functions in areas such as finance, legal, and human resources services.

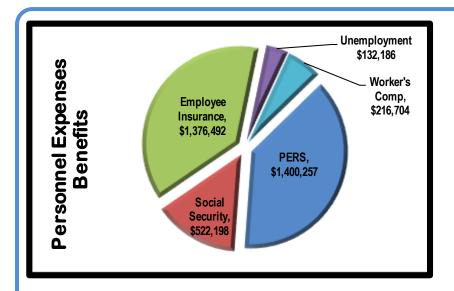
Employee salaries and benefits are paid from a variety of revenue sources and some employee costs are paid from more than one source, which you will find are detailed in the budget document. Projected personnel costs include contracted salary adjustments for the City's three bargaining units and are based in part on the current collective bargaining agreements (CBA) with the International Association of Firefighter's (IAFF), Coos Bay Police Officer's Association (CBPOA), and the American Federation of State, County and Municipal Employees (AFSCME). The proposed budget reflects

salary increases of 2% cost of living adjustment (COLA) for both represented and non-represented (management) employees.

Personnel expenses comprise 22% of the total City operating budget with salaries comprising 65% and benefits comprising 35% of personnel expenses. Benefits include insurances (health, dental, vision, long term disability, workers compensation, unemployment etc), and Public Employee Retirement System contributions, and social security contributions (tax).



The FY 2013-14 proposed budget reflects more than a 12.5% PERS cost increase and more than a 8% employee insurance cost increase over the FY 2012-13 budget.



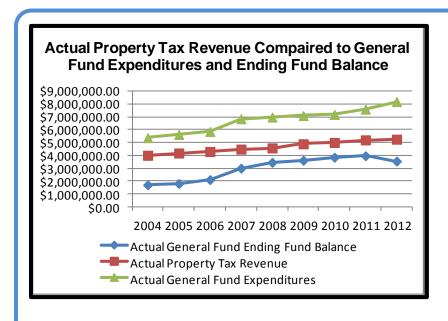
Operations - Materials & Services: Department heads submitted a status quo budget this year that either includes no increases from the previous year or small increases to account for inflation and/or the need to replace critical items. The City continues to contract and/or use public / private partnerships for the delivery of These include a contract with certain services. Operations Management International (CH2MHILL OMI) for maintenance and operation of our wastewater and stormwater systems; the Coos Art Association for operation of the Coos Art Museum; the Chamber of Commerce for the operation of the Coos Bay Visitor Information Center; the Boys and Girls Club for youth recreation services; and the Mingus Pool Association for the operation of the Mingus Pool.

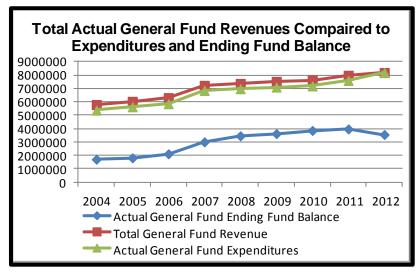
**General Fund Revenues:** This fund is expected to begin the new fiscal year with a \$2,482,848 beginning fund balance also known as a "Carry Over". The *Carry Over* is used to *carry* the general fund over a four month period of time where no substantial revenues are received, and it will be used to pay employees and pay the general fund bills from July 1<sup>st</sup> until mid-November when the City expects the first property tax disbursement from Coos County. The General Fund revenue sources are estimated to be:

1.	Property taxes	\$5,144,855
2.	Franchise Fees	1,570,000
3.	Licenses & Permits	107,300
4.	Fines, Grants & State Revenue	<b>s</b> 646,054
5.	Use of Money & Property	91,000
6.	Services & Repayments	529,698
7.	Other Revenue	27,020
8.	<b>Du Jour Financing Repayment</b>	410,733

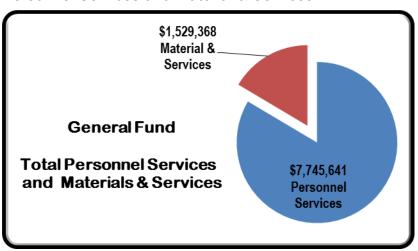
Total (including carryover): \$11,009,508

Property Tax Revenue: Projected property tax revenue reflects continued decrease / flattening of in the growth in property assessments. While expenses have continued to rise, the projected property tax revenue is expected to be approximately 1% less than actually received during the FYE2011 budget year. As is indicated in the following charts, this will result in a reduction of the "Carry Over" (Ending Fund Balance).





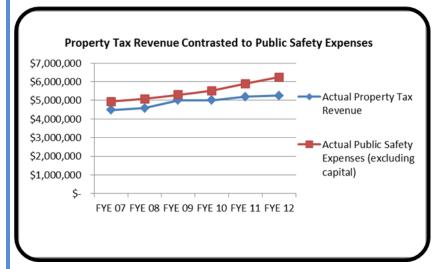
**General Fund Expenditures:** General Fund expenditures are separated into two broad categories: Personnel Services and Material & Services.



<u>Gas Tax Fund – Streets</u>: Maintaining the City's street infrastructure is an ongoing concern. It is currently estimated that in order to bring the city streets up to a "good" condition it would cost at least \$25,000,000.

It's not uncommon to receive requests to pave a gravel street, repave any deteriorating streets, and/or patch a pothole in front of a tax payer's property. It is a commonly held belief that property taxes are used to develop and maintain the City transportation infrastructure. The reality is property tax revenues are not used for street development and/or repair. Property tax

revenue has been and is used to provide public safety services and, in fact, the cost to provide those essential services exceeds the amount of property tax revenue received as is illustrated below:



Funding for the Streets Division comes from the State gas tax, jurisdictional exchange program, Oregon Department of Transportation, and from funds received from system development charges. Interest, although minimal, continues to accrue on the \$4.8 million held in reserve by the City as part of the "Jurisdictional Exchange" program. Urban Renewal funding is also available for certain street infrastructure projects. The City anticipates receiving \$870,000 in revenue from the tax placed on gasoline.

**General Fund - Urban Renewal Administration Department:** This fund is used to pay the expenses, both Personnel and Materials and Services, associated with the administration of the City's two Urban Renewal Districts and implementation of urban renewal projects. An intergovernmental agreement between the City and the URA was implemented in 1992 for the purpose of transferring funds to the City to pay administrative costs.

Hotel/Motel Fund: These funds are used to pay for tourism and cultural facilities support as well as parks maintenance. The transient tax revenue for FYE 2014 is projected to be slightly higher, \$479,980, than the revenue projections for FYE 2013. The budgeted disbursement to the Visitors and Convention Bureau is based on the annual projection of which 2/7<sup>th</sup> (29%) or \$137,137 of this year's revenue funds. As the total expenditures for these activities exceed revenue projects, the budget reflects a transfer of \$171,474 from the General Fund to the Hotel /Motel Fund in order to balance the fund.

<u>Wastewater Fund</u>: The Wastewater Fund is able to cover basic operations: However, in order to meet the demands for improvements, the proposed budget includes a 6.5% rate increase. The rate reflects a policy decision to manage debt as a way to stabilize rates based on the recommendation of the commissioned

Sewer Rate – Cost of Service Study. The City's wastewater Capital Improvement Plan (CIP) estimates state mandated improvements over the next 20 years at a cost of \$80 million (today's dollars). The proposed budget includes \$6,554,537 loan revenue to undertake identified projects in the wastewater CIP.

System Development Charges Fund: The City has several funds established to receive and expend System Development Charges for wastewater, stormwater and transportation systems. These funds may only be used for constructing new infrastructure and increasing capacity, not for maintenance and repairs. This budget reflects a continuation of the moratorium on System Development Charges. Funds may be spent this fiscal, but no new revenues are expected.

Building Codes Fund: Building activity, to date, is not meeting projections for FYE 2013, primarily due to the sluggish economy. Overall building activity will likely remain slow this year as no large projects are currently expected. This budget reflects a conservative outlook with regard to building activity.

<u>Jurisdictional Exchange Fund:</u> In 1999, the City accepted ownership of 23 miles of formerly owned state roadways within the City limits. In exchange, the City ultimately received \$4,800,000 to maintain those roads in

perpetuity. Per the City Charter, only the interest from the \$4,800,000 can be used for road maintenance and/or debt service for road maintenance projects. In 2003, the City obtained a loan for the Newmark Ave. widening project. Up until last year, the Jurisdictional Exchange Fund has been paying the debt service payments from interest revenue. Due to low interest rates currently available, this budget includes a loan of \$58,506 from the General fund to make this year's final payment.

Major Capital Fund: This fund is used to purchase capital items such as police cars or to pay for capital projects. Revenue from biannual timber harvests are the primary revenue source for this fund. Traditionally, we harvest 40 to 50 acres every other year. This budget reflects a double harvest of 80 to 100 acres at a conservative estimate of \$700,000. A portion of the funds will be set aside to help fund an upcoming foundation mitigation project at the Library.

**Fire Station Reserve Fund:** The proposed budget includes the balance of funds from the general obligation loan to purchase a fire truck in the future, which was allowed pursuant to the bond measure and is classified as a fire apparatus.

Rainy Day Reserve Fund: This fund was created during the FY 2008-09 budget year. I am recommending that

the Budget Committee continue funding this program. The committee recommended last year the transferring of \$88.843 (2.5% of the General Fund beginning balance) into this fund. Currently the fund has approximately \$394,425. I recommend that the committee support my decision to transfer an additional \$88,843 this year.

<u>Urban Renewal:</u> The proposed budget includes du jour financing (short term loan) to the Urban Renewal Agency for \$406,626.

In May 1998, the City Council selected "Option 1" as the method to be used in collecting urban renewal property taxes [ORS 457.435(2) (a)]. Accordingly, each year the Budget Committee and City Council must decide during their annual budget meetings whether an "Option 1 Special Levy" should be certified for collection.

The Coos Bay Urban Renewal Agency Budget reflects the imposition of 0% of the Special Levy. If selected, this option may be used to further Urban Renewal priorities such as streets infrastructure, upper floor redevelopment, waterfront development, redevelopment of the former Lockhart, and old fire station lots, streetscape, updates and development of the Hollering Place project.

**Recommendation**: The recommended budget as presented maintains current City services and represents

an effective use of the City's resources. Staff looks forward to working with the Budget Committee to review the plan and to discuss alternative approaches to delivering key community services while maintaining the financial stability and continue to build to a brighter future for the City of Coos Bay.

Respectfully submitted,



Rodger E. Craddock

City Manager and Budget Officer April 8, 2013

# City of Coos Bay 2013-2014 Budget Property Tax Levy Summary

	Actual 2010-11	Actual 2011-12	Budget Adopted 2012-13	Actual 2012-13	Budget Proposed 2013-14	Budget Adopted 2013-14
Coos County Assessor Table 4a Line 17 Assessed Value (Less UR Excess Value)	833,660,500	849,998,409	869,123,373	849,330,570	849,330,570	849,330,570
General Fund Tax Imposed Line 24 Within Statutory Limits	5,305,666	5,409,645	5,531,362	5,405,395	5,405,395	5,405,395
Actual and Estimated Tax Rate (/1000) ** Line 18 General Fund - Certified	6.3643	6.3643	6.3643	6.3643	6.3643	6.3643
Line 13 Assessed Value	933,694,862	954,221,863	975,691,855	955,934,516	955,934,516	955,934,516
Line 12 G.O. Bonds Tax Imposed - Certified	537,760	545,666	542,556	542,556	544,867	544,867
Actual and Estimated Tax Rate (/1000) ** Line 18 G.O. Bonds	0.6450	0.5718	0.5561	0.5675	0.5700	0.5700
TOTAL PROPERTY TAX IMPOSED	5,843,426	5,955,311	6,073,918	5,947,951	5,950,262	5,950,262
Total City Tax Rate Per Thousand (before reduction)	7.0093	6.9361	6.9204	6.9318	6.9343	6.9343

# City of Coos Bay 2013-2014 Budget General Fund Tax Levy Computations

	Actual 2010-11	Actual 2011-12	Budget Adopted 2012-13	Budget Proposed 2013-14	Budget Adopted 2013-14
Fund Balance	3,853,241	0	0	0	0
Carryover	0	0	3,051,303	2,482,848	2,482,848
Current Property Taxes	4,853,635	4,952,021	4,978,226	4,864,855	4,864,855
Delinquent Taxes	348,383	304,731	280,000	280,000	280,000
Non Property Tax Revenues	2,771,867	2,923,678	2,868,147	2,971,072	2,991,072
Du Jour Repayment	2,295,000	1,557,794	736,028	410,733	410,733
Coos Bay North Bend Water Board	354,502	3,877,081	3,600,000	0	0
Transfers	164,575	1,106,301	779,375	0	0
Total	14,641,203	14,721,606	16,293,079	11,009,508	11,029,508
	Actual 2010-11	Actual 2011-12	Budget Adopted 2012-13	Budget Proposed 2013-14	Budget Adopted 2013-14
Property Tax Revenue Within Statutory Limits	5,305,666	5,409,645	5,531,362	5,405,395	5,405,395
Uncollectible (10%)	(530,567)	(540,964)	(553,136)	(540,539)	(540,539)
Taxes Necessary to Balance (Current Budget)	4,775,099	4,868,680	4,978,226	4,864,855	4,864,855
Taxes Current Actual more (less) than Budget	78,536	83,341	0	0	0

# City of Coos Bay 2013-2014 Budget General Obligation Bonds Tax Levy Computations

	Actual 2010-11	Actual 2011-12	Budget Adopted 2012-13	Budget Proposed 2013-14	Budget Adopted 2013-14
Beginning Fund Balance (July)	62,260	105,916	105,916	250,000	250,000
Property Tax Revenues	492,025	499,482	488,300	490,380	490,380
Non Property Tax Revenues	1,536	2,277	0	100	100
Delinquent Taxes	38,695	31,258	0	30,000	30,000
Transfers	0	101,000	129,375	0	0
Total Revenues	594,516	739,933	723,591	770,480	770,480
Total Bonded Debt Uncollectible Taxes Necessary to Balance Budget	488,600 49,160 537,760	490,886 54,780 545,666	488,300 54,256 542,556	490,380 54,486 444,866	490,380 54,486 544,866
Tax Levy (imposed) Less Uncollectible (10%) Taxes Necessary to Balance Budget (anticipated)	537,760 53,776 483,984	545,666 54,567 491,099	542,556 54,256 488,300	544,867 54,487 490,380	544,867 54,487 490,380
Total Revenues less Bonded Debt equals Carryover	105,916	249,047	235,291	280,100	280,100

# City of Coos Bay 2013-2014 Budget Transfers

Transiers		
GENERAL FUND	Transfers In	Transfers Out
to Hotel/Motel Tax Fund	0	171,474
to Revenue Bond Fund	0	65,400
to Rainy Day Fund	0	88,843
to State Gas Fund	0	41,342
to Major Capital Fund	0	25,000
STATE GAS TAX FUND		
from General Fund	41,342	0
WASTEWATER FUND		
to Wastewater Improvement Fund	0	1,608,634
to Technology Reserve Fund	0	6,500
to Revenue Bond Fund	0	973,382
HOTEL/MOTEL TAX FUND		
from General Fund	171,474	0
BUILDING CODES FUND		
to Technology Fund	0	5,300
GENERAL OBLIGATION BOND BOND		
to Fire Station Reserve	0	180,400
REVENUE BOND FUND		
from General Fund	65,400	0
from Wastewater Fund	973,382	0
PARKS IMPROVEMENT FUND		
from Major Capital Fund	0	40,000
FIRE STATION RESERVER FUND		
from General Obligation Bond Fund	180,400	0
WASTEWATER IMPROVEMENT FUND		
from Wastewater Fund	1,608,634	0
MAJOR CAPITAL RESERVE FUND	40.000	•
from Parks Improvement Fund	40,000	0
to Technology Reserve Fund	0	75,000
from General Fund	25,000	0
TECHNOLOGY RESERVE FUND	0.500	0
from Wastewater Fund	6,500	0
from Major Capital Fund	75,000	0
from Building Codes Fund	5,300	0
to County-wide CAD Reserve Fund COUNTY-WIDE CAD CORE RESERVE FUND	0	4,585
from Technology Reserve Fund	4.585	0
RAINY DAY FUND	4,303	<u> </u>
from General Fund	88,843	0
TOTAL TRANSFERS IN & OUT	3,285,860	3,285,860
	3,200,000	-,=,

# City of Coos Bay 2013-2014 Budget Summary of Resources

		Council			Committee
Actual	Actual	Adopted		Proposed	Approved
2010-11	2011-12	2012-13		2013-14	2013-14
			OPERATING RESOURCES		
14,641,203	18,689,861	16,293,079	General Fund	11,009,508	11,029,508
999,683	1,174,487	1,247,726	State Gas Tax Fund	1,035,782	1,052,142
6,588,881	6,851,793	7,221,627	Wastewater Fund	6,466,340	6,466,340
47,785	0	0	Special Public Safety Fund (abolished FYE11)	0	0
110,336	0	0	Police Public Safety Fund (abolish FYE12, GASB 54)	0	0
75,615	0	0	Fire Public Safety Fund (abolish FYE12, GASB 54)	0	0
707,820	731,669	668,323	Hotel/Motel Tax Fund	715,302	715,302
1,546,043	1,453,684	1,370,551	Library Fund	1,429,543	1,429,543
646,260	819,176	774,550	Building Codes Fund	514,100	514,100
252,406	271,046	243,507	9-1-1 Tax Fund	270,192	270,192
25,616,032	29,991,716	27,819,363	TOTAL OPERATING RESOURCES	21,440,768	21,477,128
			DEBT SERVICE RESOURCES		
594,516	739,933	723,591	General Obligation Redemption Fund	770,480	770,480
463,602	1,549,503	3,025,437	Revenue Bond Fund	4,208,178	4,208,178
1,058,118	2,289,436	3,749,028	TOTAL DEBT SERVICE RESOURCES	4,978,658	4,978,658
			CAPITAL IMPROVEMENT RESOURCES		
141,444	142,928	152,364	Special Improvement Fund	153,550	153,550
246,040	125,703	176,274	Street Improvement Fund	173,550	173,550
154,511	185,657	586,949	Parks Improvement Fund	598,526	598,526
110,080	14,425	22,377	Bicycle/Pedestrian Path Construction Fund	30,725	30,725
86,130	14,416	14,414	Transportation SDC Fund	14,508	14,508
241,665	243,242	242,390	Wastewater SDC Fund	245,333	245,333
18,611	18,732	18,723	Stormwater SDC Fund	18,873	18,873
2,991,248	1,824,896	11,763,984	Wastewater Improvement Fund	13,066,884	13,066,884
3,989,729	2,569,999	12,977,475	TOTAL CAPITAL IMPROV. RESOURCES	14,301,949	14,301,949

# **Summary of Resources (Continued)**

		Council			Committee
Actual	Actual	Adopted		Proposed	Approved
2010-11	2011-12	2012-13		2013-14	2013-14
			RESERVE FUNDS RESOURCES		
276,914	298,808	297,745	Insurance Reserve Fund (abolish FYE12, GASB 54)	0	0
64,298	0	0	Building Codes Reserve Fund (abolish FYE11, GASB 54)	0	0
949,381	0	0	Wastewater Equipment Reserve Fund (abolished FYE11)	0	0
355,994	217,907	129,375	Fire Station Reserve Fund	180,450	180,450
1,178,895	2,615,195	1,868,500	Major Capital Reserve Fund	964,755	964,755
4,976,686	4,920,854	4,940,457	Jurisdictional Exchange Reserve Fund	4,909,444	4,909,444
248,865	296,582	222,900	Technology Reserve Fund	113,407	113,407
41,578	40,695	35,886	County-wide CAD Core Reserve Fund	41,071	41,071
138,825	295,218	393,832	Rainy Day Reserve Fund	483,568	483,568
8,231,436	8,685,259	7,888,695	TOTAL RESERVE FUND RESOURCES	6,692,695	6,692,695
38,895,315	43,536,411	52,434,561	GRAND TOTAL ALL FUNDS RESOURCES	47,414,070	47,450,430

# City of Coos Bay 2013-2014 Budget Summary of Expenditures

		Council			Committee
Actual	Actual	Adopted		Proposed	Approved
2010-11	2011-12	2012-13		2013-14	2013-14
			OPERATING EXPENDITURES		
14,641,203	18,689,862	16,293,079	General Fund	11,009,508	11,029,508
999,683	1,174,487	1,247,726	State Gas Tax Fund	1,035,782	1,052,142
6,588,881	6,851,793	7,221,627	Wastewater Fund	6,466,340	6,466,340
47,785	0	0	Special Public Safety Fund (abolished FYE11)	0	0
110,336	0	0	Special Police Fund (abolished FYE12)	0	0
75,615	0	0	Special Fire Fund (abolished FYE12)	0	0
707,820	731,669	668,323	Hotel/Motel Tax Fund	715,302	715,302
1,546,043	1,453,684	1,370,551	Library Fund	1,429,543	1,429,543
646,260	819,176	774,550	Building Codes Fund	514,100	514,100
252,406	271,046	243,507	9-1-1 Tax Fund	270,192	270,192
25,616,032	29,991,717	27,819,363	TOTAL OPERATING EXPENDITURES	21,440,768	21,477,128
			DEBT SERVICE EXPENDITURES		
594,516	739,933	723,591	General Obligation Redemption Fund	770,480	770,480
463,602	1,549,503	3,025,437	Revenue Bond Fund	4,208,178	4,208,178
1,058,118	2,289,436	3,749,028	TOTAL DEBT SERVICE EXPENDITURES	4,978,658	4,978,658
			CAPITAL IMPROVEMENT EXPENDITURES		
141,444	142,928	152,364	Special Improvement Fund	153,550	153,550
246,040	125,703	176,274	Street Improvement Fund	173,550	173,550
154,511	185,657	586,949	Parks Improvement Fund	598,526	598,526
110,080	14,425	22,377	Bicycle/Pedestrian Path Construction Fund	30,725	30,725
86,130	14,416	14,414	Transportation SDC Fund	14,508	14,508
241,665	243,242	242,390	Wastewater SDC Fund	245,333	245,333
18,611	18,732	18,723	Stormwater SDC Fund	18,873	18,873
2,991,248	1,824,896	11,763,984	Wastewater Improvement Fund	13,066,884	13,066,884
3,989,729	2,569,999	12,977,475	TOTAL CAPITAL IMPROV. EXPENDITURES	14,301,949	14,301,949

# **Summary of Expenditures (Continued)**

		Council			Committee
Actual	Actual	Adopted		Proposed	Approved
2010-11	2011-12	2012-13		2013-14	2013-14
			RESERVE FUNDS EXPENDITURES		
276,914	298,808	297,745	Insurance Reserve Fund (abolish FYE12, GASB 54)	0	0
64,298	0	0	Building Codes Reserve Fund (abolish FYE12 GASB 54)	0	0
949,381	0	0	Wastewater Equipment Reserve Fund (abolished FYE11)	0	0
355,994	217,907	129,375	Fire Station Reserve Fund	180,450	180,450
1,178,895	2,615,195	1,868,500	Major Capital Reserve Fund	964,755	964,755
4,976,686	4,920,854	4,940,457	Jurisdictional Exchange Reserve Fund	4,909,444	4,909,444
248,865	296,582	222,900	Technology Reserve Fund	113,407	113,407
41,578	40,695	35,886	County-wide CAD Core Reserve Fund	41,071	41,071
138,825	295,218	393,832	Rainy Day Reserve Fund	483,568	483,568
8,231,436	8,685,259	7,888,695	TOTAL RESERVE FUND EXPENDITURES	6,692,695	6,692,695
38,895,315	43,536,411	52,434,561	GRAND TOTAL ALL FUNDS EXPENDITURES	47,414,070	47,450,430

# City of Coos Bay 2013-2014 Budget Summary of General Fund Resources

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	,	Budget Proposed 2013-14	Committee Approved 2013-14
3,853,241	0	0	Fund Balance	0	0
0	3,968,257	3,051,303	Carryover	2,482,848	2,482,848
5,202,018	5,256,752	5,258,226	Property Taxes (Includes Delinquent)	5,144,855	5,144,855
1,513,892	1,619,007	1,538,000	Franchise Taxes	1,570,000	1,570,000
106,014	140,704	125,078	Licenses & Permits	107,300	107,300
582,441	528,062	569,966	Fines, Grants & State Revenues	646,054	666,054
102,581	103,275	106,500	Use of Money & Property	91,000	91,000
411,142	480,536	513,283	Services and Repayments	529,698	529,698
55,797	52,094	15,320	Other Revenue	27,020	27,020
2,295,000	1,557,794	736,028	Du Jour Financing Repayment	410,733	410,733
354,502	3,877,081	3,600,000	CBNBWB Water Project IFA 2010 Loan	0	0
164,575	1,106,301	779,375	Transfers In	0	0
14,641,203	18,689,862	16,293,079	TOTAL GENERAL FUND RESOURCES	11,009,508	11,029,508

# City of Coos Bay 2013-2014 Budget General Fund Resources Fund 01-000

			enerai	i uliu i	esources i una vi-ouv		
		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.		CARRYOVER	2013-14	2013-14
0	172	0		0100	Carryover - Nonspendable	0	0
0	8,540	0	300	0100	Carryover - Restricted	0	0
3,853,241	3,867,226	3,051,303	300	0100	Carryover - Unassigned	2,482,848	2,482,848
0	92,319	0	300	0100	Carryover - Assigned	0	0
3,853,241	3,968,257	3,051,303			Total Carryover	2,482,848	2,482,848
					PROPERTY TAXES		
4,853,635	4,952,021	4,978,226	310	0100	Current Property Taxes	4,864,855	4,864,855
348,383	304,731	280,000	310	0200	Delinquent Property Taxes	280,000	280,000
5,202,018	5,256,752	5,258,226			Total Property Taxes	5,144,855	5,144,855
					FRANCHISE FEES		
1,092,655	1,178,325	1,092,000	320	0100	Electricity	1,150,000	1,150,000
148,866	167,074	148,000	320	0200	Cable TV	151,000	151,000
144,185	149,245	150,000	320	0300	Solid Waste	148,000	148,000
74,100	72,507	94,000	320	0400	Telephone	70,000	70,000
54,086	51,857	54,000	320	0500	Natural Gas	51,000	51,000
1,513,892	1,619,007	1,538,000			Total Franchise Taxes	1,570,000	1,570,000
					LICENSES AND PERMITS		
78,433	98,707	95,000	330	0100	Business Licenses	90,000	90,000
1,675	1,650	2,000	330	0200	Liquor License Applications	1,500	1,500
1,820	2,498	1,978	330	0300	Card Table Licenses, Permits & Fees	1,700	1,700
357	234	100	330	0400	Parking Service Permits	100	100
150	30	0	330	0650	Contracted Plan Check Fees	0	0
19,981	32,655	23,000	330	1300	Planning Fees	11,000	11,000
3,598	4,930	3,000	330	1500	Other Permits	3,000	3,000
106,014	140,704	125,078			Total Licenses and Permits	107,300	107,300
					FINES, GRANTS & STATE REVENUES		
77,358	74,796	82,000	340	0100	Court Fines	58,000	58,000
3,171	1,558	3,000	340	0200	Parking Fines	19,500	19,500
19,384	11,500	11,500	340	0301	State Marine Board Grant	13,699	13,699
62,990	7,609	20,000	340	0303	FEMA/Federal Grant	20,000	20,000
16,000	16,000	16,000	340	0305	State/County Grants	14,400	34,400
1,260	0	0	340	0316	State, County & Local Grants	0	0
23,652	0	0	340	0317	Federal Grants	0	0
30,000	1,850	16,000	340	0320	Private Grants/Donations	16,000	16,000
5,000	0	0	340	0321	Ford Family Grant	0	0
0	7,795	10,000	340	0322	Fire Grants	10,000	10,000
2,320	20,706	17,000	340	0323	Police Enforcement Grants	17,000	17,000

**General Fund Resources (Continued)** 

			Genera	i i unu i	resources (continued)		
		Council					Committee
Actual	Actual	Adopted	Acct.	-		Proposed	Approved
2010-11	2011-12	2012-13	No.		*******	2013-14	2013-14
0	9,548	20,000	340	0324	Police Federal Grants	102,155	102,155
495	1,188	3,000	340	0325	Bulletproof Vest Grant	3,000	3,000
24,919	23,353	22,039	340	0400	Cigarette Tax	21,000	21,000
193,618	204,233	208,727	340	0500	Liquor Tax	215,000	215,000
1,200	1,200	1,200	340	0600	9-1-1 Intergovernmental Agency	1,200	1,200
118,074	132,405	120,000	340	0700	State Revenue Sharing	123,000	123,000
3,000	3,000	3,000	340	0800	CB NB Visitors & Conventions Bureau	3,000	3,000
0	10,823	15,000	340	0900	DUII Impact Panel Class Fees	8,600	8,600
0	499	1,500	340	1000	Range User Fees	500	500
582,441	528,062	569,966			Total Fines, Grants & State Revenue	646,054	666,054
					USE OF MONEY AND PROPERTY		
25,311	26,158	27,500	350	0100	Interest	18,000	18,000
42,888	42,236	45,000	350	0700	Moorage Fees	36,000	36,000
34,382	34,881	34,000	350	1200	Property Rental	37,000	37,000
102,581	103,275	106,500			Total Use of Money and Property	91,000	91,000
					SERVICES AND REPAYMENTS		
6,301	5,033	5,000	360	0100	Copies	4,000	4,000
15,480	14,040	15,000	360	0200	Lien Search Fees	15,000	15,000
2,922	1,045	1,000	360	0300	Police Services	1,000	1,000
285	35	50	360	0500	Alarm Permits & Fees	50	50
0	3,600	0	360	0525	Jordon Cove Energy Project	9,634	9,634
1,200	18,000	18,000	360	0550	Oregon Resources	18,000	18,000
36,758	37,863	38,431	360	0600	Fire Protection Bunker Hill	38,621	38,621
36,622	37,874	38,287	360	0700	Fire Protection Timber Park	38,632	38,632
73,966	76,507	77,332	360	0900	Fire Protection Libby Rural	78,037	78,037
2,309	0	1,000	360	1100	Police Services - Reimbursements	1,000	1,000
0	20,000	0	360	1200	Other Reimbursements	0	0
318	681	1,000	360	1300	Public Records Requests	100	100
234,981	263,660	318,183	360	2000	Urban Renewal Agency Management	325,624	325,624
0	2,198	0	370	0800	Housing Principal Payments	0	0
411,142	480,536	513,283			Total Services and Repayments	529,698	529,698
					OTHER REVENUE		
41,661	44,225	10,000	380	0100	Miscellaneous Revenue	21,700	21,700
(1)	(1)	20	380	0200	Cash Short/Over	20	20
2,227	6,764	5,000	380	0300	State Emergency Response	5,000	5,000
204	605	200	380	0400	Witness Fees	200	200
0	0	100	380	0600	Scrap Metal Sales	100	100
11,706	500	0	380	0900	Special Donations	0	0
55,797	52,094	15,320			Total Other Revenue	27,020	27,020

# **General Fund Resources (Continued)**

		Council					Committee
Actual	Actual	Adopted	Acct			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					TRANSFERS IN		
47,785	0	0	390	0400	From Special Public Safety Fund	0	0
43,911	0	0	390	0800	From Police Public Safety Fund	0	0
0	101,000	129,375	390	0900	From Fire Station Reserve Fund	0	0
13,881	0	0	390	1100	From Fire Public Safety Fund	0	0
58,998	0	0	390	1200	From Bldg Codes Reserve Fund	0	0
0	298,808	0	390	1250	From Insurance Reserve Fund	0	0
0	600,000	600,000	390	1400	Advance from URA - DT Cap Proj	0	0
0	106,493	50,000	390	1500	Library Fire Proceeds	0	0
164,575	1,106,301	779,375			Total Transfers In	0	0
					OTHER FINANCING SOURCES		
2,295,000	1,557,794	736,028	390	0600	URA Du Jour Financing (repayment)	410,733	410,733
354,502	3,877,081	3,600,000	390	0700	CBNBWB Water Project OIFA Loan 2010	0	0
2,649,502	5,434,875	4,336,028			Total Other Financing Sources	410,733	410,733
14,641,203	18,689,862	16,293,079			TOTAL GENERAL FUND RESOURCES	11,009,508	11,029,508

# City of Coos Bay 2013-2014 Budget General Fund Expenditures by Department & Division

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Department		Proposed 2013-14	Committee Approved 2013-14
······································				General Government		(**************************************
75,722	69,648	94,400	100	City Council	91,100	77,600
387,986	407,289	472,620	120/121	City Manager/URA Administration	489,530	489,530
228,496	207,412	246,569	130	Finance	247,540	247,540
44,138	56,063	61,687	140	City Attorney	76,059	76,059
112,258	118,151	116,750	170	City Hall	105,970	105,970
64,240	48,000	55,300	180	Community Contributions	38,500	35,640
212,632	319,722	308,530	190	Non-Departmental	264,061	264,061
6,696,784	6,633,190	3,595,162	195	Other Financing Uses & Expenditures	1,734,500	1,750,860
7,822,256	7,859,475	4,951,018		Total General Government	3,047,260	3,047,260
				Public Safety		
				Police Department		
3,131,913	3,314,394	3,677,281	240	Operations & Administration	3,811,336	3,811,336
636,684	666,266	755,506	242	Communication	788,056	788,056
41,978	42,576	73,476	243	Codes Enforcement	76,106	76,106
3,810,575	4,023,235	4,506,263		Sub Total Police	4,675,498	4,675,498
2,078,443	2,225,689	2,379,872	261	Fire Department	2,463,925	2,463,925
5,889,018	6,248,924	6,886,135		Total Public Safety	7,139,423	7,139,423
192,293	201,861	282,005	301	Community Development	255,290	255,290
16,000	16,000	16,000	302	Coastal Implementation Grant	14,400	34,400
208,293	217,861	298,005		Total Community Development	269,690	289,690
				Public Works		
56,599	64,048	67,589	300	Administration	0	0
34,185	81,790	68,821	305	Admin/Engineering	122,439	122,439
276,351	340,683	421,011	306	Parks	430,696	430,696
0	0	500	312	Oregon Dept. Fish & Wildlife	0	0
354,502	3,877,081	3,600,000	313	CBNBWB Water Project IFA 2010	0	0
721,637	4,363,602	4,157,921		Total Public Works	553,135	553,135
14,641,203	18,689,862	16,293,079		TOTAL GENERAL FUND	11,009,508	11,029,508

#### CITY COUNCIL

# **Program Description**

The City Council is responsible for enacting city laws and formulating policy as required by the city charter. The Mayor and six-member City Council form the governing body of the city.

The Mayor presides over the City Council and is elected for a two-year term; each city councilor is elected for alternating four-year terms. The Mayor and City Councilors also serve as Council representatives on city boards and commissions as well as other organizations in the community.

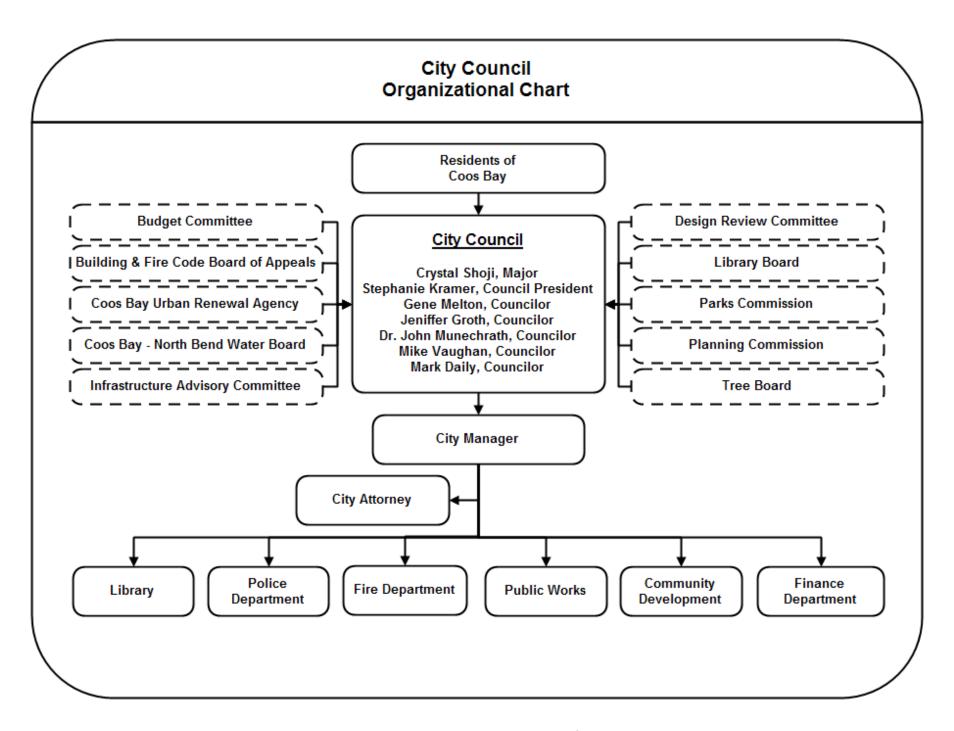
#### 2013 - Goals

It is the goal of the City Council to provide quality services and to create an environment that will expand economic opportunity in all forms through investment in and expansion of local businesses. This will enhance the quality of life for all local citizens and the quality of the experience of all visitors who explore the cultural and scenic resources of the Bay Area.

In addition to the broad goals of providing quality services, making sound decisions, and supporting economic and cultural development, the City Council has adopted the following goals:

• <u>Citizen Education & Involvement:</u> Educate, cultivate, and encourage public participation in City government, urban renewal, and disaster preparedness.

- <u>Infrastructure and Services:</u> To maintain and improve the City's physical infrastructure and provide quality services for current and future citizens.
- <u>Economic Development & City Revitalization:</u> To create a vibrant community for City citizens and entrepreneurs.
- **Finance:** To adopt and maintain a sustainable budget that reflects City priorities and realizes current economic conditions.
- <u>City Policies & Procedures:</u> To review and evaluate the City Charter, ordinances, and policies to provide for the current and future needs of the citizens.



# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 City Council Department 100

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.	•	Proposed 2013-14	Committee Approved 2013-14
				MATERIALS AND SERVICES		
3,859	4,615	6,000	520	2001 Meetings, Travel & Memberships	8,000	8,000
13,222	11,740	20,000	520	2002 Dues - LOC, OCZMA, OR MAYORS, LGPI, etc.	20,000	14,000
5,900	3,526	6,000	520	2105 Advertising	5,000	5,000
750	0	0	520	2106 Recruitment Expenses	0	0
5,109	989	2,000	520	2109 Labor Negotiations	5,000	5,000
26,288	31,096	33,000	520	2113 Audit Fees	33,000	33,000
2,088	773	2,000	520	2122 Duplicating	1,500	1,500
233	278	2,000	520	2205 Office Supplies	2,000	2,000
302	146	400	520	2206 Postage	300	300
7,915	6,485	10,500	520	2421 Employee/Volunteer Recognition	5,000	5,000
10,056	10,000	10,000	520	2422 Economic Development	10,300	2,800
0	0	2,500	520	2423 Government Channel	1,000	1,000
75,722	69,648	94,400		Total Materials and Services	91,100	77,600
75,722	69,648	94,400		TOTAL CITY COUNCIL	91,100	77,600

#### **CITY MANAGER'S OFFICE**

### **Department Description**

The City Manager's Office provides oversight and direction to ensure that all departments are responding to City Council goals, applying policy consistently, and identifying key issues that need Council direction. The department is also responsible for personnel administration, managing the annual budget, oversee the City's collective bargaining agreements, franchises, personnel policies, and provides staff support for the City Council.

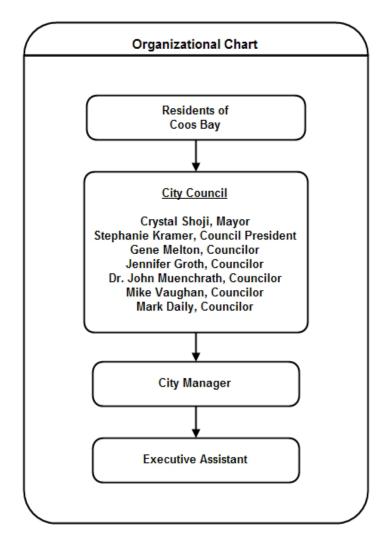
#### 2013-14 Goals

- Work with the City Council and City staff to implement Council goals.
- Continue to improve dissemination of information to staff and citizens on the City's mission and services.
- Continue reevaluating local revenue sources and provide options to the council.
- Explore alternative service delivery options in an effort to achieve increased efficiencies.

## **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 1.11 employees



# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 City Manager Department 120

				O.L	anager Department 120		
		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.		_	2013-14	2013-14
					PERSONNEL SERVICES		
86,311	92,150	94,721	510	1001	Salaries	96,792	96,792
4,800	4,800	4,800	510	1001	Car Allowance	6,000	6,000
14,764	19,084	19,074	510	1003	P.E.R.S.	23,404	23,404
6,584	6,534	7,431	510	1004	Social Security	7,884	7,884
18,179	11,763	12,646	510	1005	Employee Insurance	13,390	13,390
0	0	277	510	1006	Unemployment	278	278
49	285	338	510	1007	Workers' Compensation	359	359
130,687	134,616	139,287			Total Personnel Services	148,107	148,107
					MATERIALS AND SERVICES		
6,959	8,953	7,000	520	2001	Meetings, Travel & Memberships	7,500	7,500
1,647	1,945	4,500	520	2005	Training	5,000	5,000
25	3	250	520	2102	Telephone	0	0
1,768	1,437	1,400	520	2122	Duplicating	1,400	1,400
1,873	1,523	1,750	520	2205	Office Supplies	1,750	1,750
170	137	250	520	2206	Postage	150	150
12,442	13,998	15,150			Total Materials and Services	15,800	15,800
143,129	148,614	154,437			TOTAL CITY MANAGER	163,907	163,907
		'					

#### URBAN RENEWAL ADMINISTRATION DEPARTMENT

#### **Program Description**

The City of Coos Bay has two separate urban renewal districts. The Downtown Plan was adopted in 1988 and includes the downtown core area and the industrial/commercial/recreational areas located along the bay. The Empire Plan was adopted in 1995 and includes the business district located on Newmark Avenue and the waterfront area along the bay. The purpose of the urban renewal plans is to enhance the livability, health, and welfare of the community which in turn strengthens the economy and future of the city.

Oregon Revised Statutes (ORS) Chapter 457 establishes and governs urban renewal districts. Administrative costs associated with implementation of urban renewal projects are an allowable expenditure of urban renewal funds. An intergovernmental agreement between the City and the Urban Renewal Agency was implemented in 1992 for the purpose of transferring funds to the City to pay administrative costs.

#### **Administrative Services Provided**

- ♦ Professional contracts such as engineering, design, audit, and consulting services
- ♦ Promotion of business retention and recruitment plan
- Management of the façade improvement and business grant programs
- ♦ Management of improvement projects
- Provide staff to work for the Urban Renewal Agency

#### 2013/2014 Goals

- Promote and assist in the revitalization of the Downtown and Empire Urban Renewal Districts in an effort to provide developmental opportunities for businesses and industry.
- Coordinate with our economic development partners in an effort to attract, retain, and promote expansion of local business opportunities.
- Continue funding and promotion for the façade improvement and business grant programs.
- Review and prioritize improvement and development projects list.

# **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 3.20 Employees.

# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 City Manager Department Urban Renewal Administration Department 121

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		·	Proposed 2013-14	Committee Approved 2013-14
					"PERSONNEL SERVICES	***************************************	
154,431	161,138	188,601	510	1001	Salaries	189,230	189,230
1	5	297	510	1002	Overtime	286	286
23,550	30,045	35,904	510	1003	P.E.R.S.	39,205	39,205
11,465	11,908	14,614	510	1004	Social Security	14,599	14,599
30,046	24,793	33,473	510	1005	Employee Insurance	39,308	39,308
645	1,385	4,799	510	1006	Unemployment	4,764	4,764
367	459	3,402	510	1007	Workers' Compensation	2,377	2,377
220,505	229,732	281,090			Total Personnel Services	289,769	289,769
					MATERIALS AND SERVICES		
3,012	2,479	3,500	520	2001	Meetings, Travel & Memberships	4,750	4,750
1,586	853	500	520	2003	Publications	500	500
42	20	50	520	2102	Telephone	30	30
4,179	0	0	520	2108	Contractual	0	0
6,522	3,240	5,000	520	2113	Audit	5,000	5,000
7,000	19,177	20,343	520	2120	Insurance	22,500	22,500
1,094	1,463	1,000	520	2122	Duplicating	1,200	1,200
0	550	300	520	2123	Printing	300	300
779	884	700	520	2205	Office Supplies	700	700
138	76	200	520	2206	Postage	175	175
0	5	200	520	2209	Document Recording	200	200
0	196	500	520	2216	Small Equipment	500	500
0	0	4,800	520	2235	Office Furniture	0	0
24,352	28,942	37,093			Total Materials and Services	35,855	35,855
244,857	258,674	318,183			TOTAL URBAN RENEWAL ADMIN	325,624	325,624
387,986	407,289	472,620			TOTAL ALL URA & CITY MANAGER	489,530	489,530

#### FINANCE DEPARTMENT

#### **Program Description**

The Finance Department provides financial, recorder, risk management, and personnel support services for the entire City organization. These activities are guided by State and Federal statutes, generally accepted accounting principles, and local ordinances and policies.

Financial services include budgeting, general ledger accounting, cash receipting, payroll, accounts payable, improvement districts, fixed asset management, and property/liability insurance. Recorder services include Council and budget minutes, public hearing notices, elections, ballots, and liens. Personnel support services include payroll and leave benefits, health insurance, workers' compensation, compliance with labor contract provisions, and ongoing labor relations support.

Support is provided to all of the City departments for reporting aspects of revenues, expenditures, and grant management. The Finance Department works closely with the Public Works and Development Department to track capital projects, improvement districts, engineering and architectural contracts, management plans, development of Requests of Proposals and Qualifications, and various special projects.

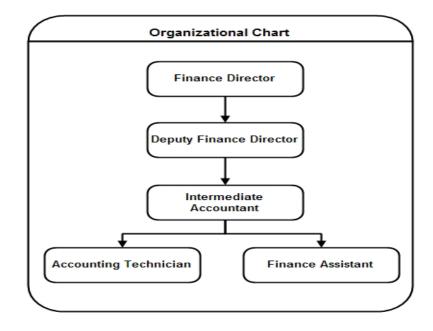
#### City Goal: Finance

 Provide a sustainable level of core services, meet regulatory requirements, and contribute to a stated goal within budgetary constraints of predictable revenue.  Maintain public trust and confidence by utilizing resources in the most efficient manner possible.

#### **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 2.15 employees.



## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Finance Department 130

			Council					Committee
	Actual	Actual	Adopted	Acct.			Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
						"PERSONNEL SERVICES		
	133,203	110,840	126,657	510	1001	Salaries	131,229	131,229
	13	34	1,304	510	1002	Overtime	1,202	1,202
	19,528	18,818	25,133	510	1003	P.E.R.S.	27,313	27,313
	9,617	7,959	9,793	510	1004	Social Security	10,133	10,133
	24,999	19,701	26,376	510	1005	Employee Insurance	23,695	23,695
	0	6,232	12,301	510	1006	Unemployment	9,049	9,049
	172	292	405	510	1007	Workers' Compensation	419	419
	187,532	163,876	201,969			Total Personnel Services	203,040	203,040
						MATERIALS AND SERVICES		
	2,996	2,976	3,000	520	2001	Meetings, Travel & Memberships	3,000	3,000
	5,309	5,291	5,500	520	2005	Training	5,500	5,500
	112	12	100	520	2102	Telephone	0	0
	25,389	28,715	27,000	520	2108	Contractual	27,000	27,000
	336	572	1,000	520	2122	Duplicating	1,000	1,000
	801	1,409	2,200	520	2123	Printing	2,200	2,200
	1,696	1,029	1,000	520	2205	Office Supplies	1,000	1,000
	1,959	2,160	2,700	520	2206	Postage	2,700	2,700
	0	0	0	520	2208	Miscellaneous	0	0
	25	5	500	520	2209	Document Recording	500	500
	0	0	0	520	2216	Small Equipment	0	0
	1,865	1,368	1,600	520	2224	Data Processing Supplies	1,600	1,600
	476	0	0	520	2303	Equipment Repairs	0	0
	40,964	43,536	44,600			Total Materials and Services	44,500	44,500
	228,496	207,412	246,569			TOTAL FINANCE DEPARTMENT	247,540	247,540
_								

#### **CITY ATTORNEY**

#### **Program Description**

The City Attorney is the legal advisor, attorney and counsel to the City Council and City Manager, city staff, boards and commissions in matters relating to their official duties, and represents the City in legal proceedings in which it may have an interest. The City Attorney attends the City Council meetings and as requested, attends advisory committee and commission meetings; provides specialized counsel in specific areas such as planning, zoning, and personnel; attends litigation and legal proceedings to which the city is a party; and provides legal counsel for labor negotiations with the City's three labor unions.

The City Attorney maintains office hours at city hall on Tuesday afternoons. The City attorney's hours are budgeted for 15 hours per week. The City Attorney has a key role in labor relations issues. The special counsel line exists to be used if needed to pay for extra hours worked on special, unforeseen matters requiring the attorney's services that fall outside the 15 hours per week work, or special counsel such as bond counsel.

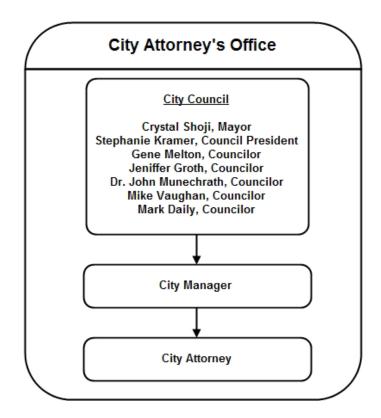
#### 2013-14 Goals

- Continue to review and revise ordinances for compliance with changes in state law, i.e. wastewater and land development ordinances.
- Provide legal analysis and opinions to staff, City Council, and the Urban Renewal Agency on an ongoing basis.

#### **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: .50 Employee



# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 City Attorney Department 140

		0 "		J.1., 7.1.			O :::
		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					PERSONNEL SERVICES		
29,270	37,248	38,254	510	1001	Salaries	39,022	39,022
4,747	7,347	7,513	510	1003	P.E.R.S.	8,863	8,863
2,190	2,742	2,927	510	1004	Social Security	2,986	2,986
7,275	7,366	8,202	510	1005	Employee Insurance	8,742	8,742
0	0	125	510	1006	Unemployment	125	125
(46)	94	116	510	1007	Worker's Compensation	121	121
43,436	54,797	57,137			Total Personnel Services	59,859	59,859
					MATERIALS AND SERVICES		
305	445	600	520	2001	Meetings, Travel & Memberships	600	600
250	820	300	520	2003	Publications	300	300
0	0	50	520	2102	Telephone	0	0
135	0	3,500	520	2114	Special Counsel	15,200	15,200
12	0	100	520	2205	Office Supplies	100	100
 702	1,265	4,550			Total Materials and Services	16,200	16,200
44,138	56,063	61,687			TOTAL CITY ATTORNEY	76,059	76,059

## **CITY HALL**

## **Program Description**

The City Hall budget includes expenses for the operations and maintenance of the city hall building and contractual custodian services. Materials and services cover utility costs such as electricity, water, cable services, and phone expenses.

All expenses for building maintenance and any physical modifications for better operations are included here as well as the custodial supplies and equipment. This also includes the cost of landscape maintenance; however, the expense for Parks division staff to patrol and police the grounds is within the Parks budget.

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 City Hall Department 170

		Council		_	-		Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.		_	2013-14	2013-14
					MATERIALS AND SERVICES		
49,331	52,274	44,000	520	2101	Utilities	44,000	44,000
6,435	3,576	4,500	520	2102	Telephone	4,970	4,970
27,929	28,040	29,000	520	2108	Contractual	29,000	29,000
2,476	2,916	2,750	520	2225	Janitorial Supplies	3,000	3,000
9,630	11,105	11,500	520	2235	Office Furniture	5,000	5,000
16,457	20,241	25,000	520	2309	Building & Grounds Maintenance	20,000	20,000
112,258	118,151	116,750			Total Materials and Services	105,970	105,970
112,258	118,151	116,750			TOTAL CITY HALL	105,970	105,970

## **COMMUNITY CONTRIBUTIONS**

## **Program Description**

The Community Contributions Department sets aside expenditures approved by Council to support various community groups. Over the past ten years the amount provided to community groups has averaged 33% of the total State Revenue Sharing funds received from the State of Oregon.

The highest percentage allocated to the community groups was \$64,240 in FYE 11, 54% of the total revenue received. The lowest amount allocated was \$17,500 in FYE 05, 19% of the total revenue received.

As such, there is not a set amount required by resolution or any governing authority (other than the contractual obligation to the Boys and Girls Club for \$10,000) to be provided to community groups. The amount budgeted this fiscal year is 31% of the anticipated revenue.

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Community Contributions Department 180

		Council	0011111	idinity C	onalisations separation 100		Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					MATERIALS AND SERVICES		
0	0	0			Community Contributions	26,000	0
10,000	10,000	10,000	520	2416	SWOYA Boys and Girls Club (contract)	12,500	12,500
10,000	0	0	520	2417	Bay Area Senior Activity Center	0	0
8,000	8,500	9,000	520	2418	T.H.E. House (Temporary Help in Emergency)	0	0
4,000	4,000	4,000	520	2419	Coos County Retired & Senior Vol. Program (RSVP)	0	3,900
6,000	6,000	6,000	520	2420	Coos County Area Transit Service District (CCAT)	0	4,940
4,264	3,076	3,300	520	2421	Women's Safety and Resource Center	0	3,380
3,000	1,924	3,000	520	2422	Neighbor to Neighbor Comm Dispute Resolution Ctr	0	0
0	0	0	520	2423	SMART (Start Making a Reader Today)	0	0
5,000	5,000	5,000	520	2424	Bob Belloni Ranch, Inc.	0	4,940
0	1,500	1,600	520	2425	Mental Health Association of SW OR	0	1,300
2,500	0	0	520	2426	Pregnancy Resource Center	0	0
4,500	5,000	5,000	520	2427	Coos Bay Public Schools Maslow Project	0	0
0	0	0	520	2428	Egyptian Theatre	0	0
0	0	500	520	2429	Bay Area First Step	0	0
0	2,000	2,000	520	2430	Southwestern Oregon Veterans Outreach (SOVO)	0	0
0	1,000	900	520	2431	Oregon Coast Community Action (CASA)	0	780
6,976	0	0	520	2432	Choshi Sister City Tsunami	0	0
0	0	5,000	520	2433	Star of Hope Activity Center, Inc.	0	0
0	0	0	520	2434	South Coast Veterans Association Network (SCVAN)	0	3,900
64,240	48,000	55,300			Total Materials and Services	38,500	35,640
64,240	48,000	55,300			TOTAL COMMUNITY CONTRIBUTIONS	38,500	35,640

# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Community Contributions Department 180 Worksheet

#### Notation 1:

State Revenue Sharing: Over the past ten years the community contributions have averaged 32% of the total funds received from the state for revenue sharing. The highest percentage was in FYE 11 at 54% (\$64,240) and the lowest was in FYE 05 at 19% (\$17,500).

			Council		
Actua	al	Actual	Adopted		
2010-	11	2011-12	2012-13	Grants requests received from	Requests
	0	0	500	Bay Area First Step	0
1	0,000	0	0	Bay Area Senior Activity Center	0
1	0,000	10,000	10,000	Boys and Girls Club (by contract with posible amendment)	12,500
	5,000	5,000	5,000	Bob Belloni Ranch, Inc.	5,000
	6,976	0	0	Choshi Sister City Tsunami	0
	6,000	6,000	6,000	Coos County Area Transit Service District (CCAT)	6,000
	4,500	5,000	5,000	Coos Bay Public Schools Maslow Project	0
	4,000	4,000	4,000	Coos County Retired & Senior Vol. Program (RSVP)	4,000
	0	0	0	Egyptian (Urban Renewal Agency)	0
	0	1,500	1,600	Mental Health Association of SW OR	1,500
	3,000	1,924	3,000	Neighbor to Neighbor Comm Dispute Resolution Ctr	3,000
	0	1,000	900	Oregon Coast Community Action (CASA)	1,000
	2,500	0	0	Pregnancy Resource Center	0
	0	0	0	SMART (Start Making a Reader Today)	4,000
	0	0	0	South Coast Veterans Association Network (SCVAN)	5,000
	0	2,000	2,000	Southwestern Oregon Veterans Outreach (SOVO)	3,000
	0	0	0	Star of Hope Activity Center, Inc.	0
	8,000	8,500	9,000	T.H.E. House (Temporary Help in Emergency)	0
	4,264	3,076	3,300	Women's Safety and Resource Center	3,500
6	4,240	48,000	50,300	Total	48,500

## NON DEPARTMENTAL

#### **Program Description**

The Non Departmental budget accounts for the expenditures to provide centralized services to all of the General Fund departments. The Personnel Services expenses are those of the mechanics providing vehicle maintenance service to the vehicles utilized by personnel funded through the General Fund.

The Materials and Services line items provide for the common expenses to the General Fund departments such as the internet, property/general/auto liability insurance, printing, duplicating, postage, bad debt expense, VISA merchant fees, banking fees, tax payments for special districts located within the city limits, appropriation authority for refunds, etc.

Separating the common expenses to all of the General Fund departments into an internal service fund provides the ability, over time, to observe cost trends to better manage and evaluate management activity. It also enhances the ability to distribute costs equitably among the various funds.

The Non Departmental department also helps staff achieve the following City Goals:

## **City Goal: Finance**

- Provide a sustainable level of core services, meet regulatory requirements, and contribute to a stated goal within budgetary constraints of predictable revenue.
- Maintain public trust and confidence by utilizing resources in the most efficient manner possible.

#### **Activities Aimed at Achieving Goal Priorities:**

- Provide financial statements to keep the Council actively involved in monitoring fiscal health of the City.
- Maintain financial rating.
- Comply with general accepted accounting principles.

## **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: .99 employee

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Non Departmental Department 190

2010-11	2011-12	Adopted 2012-13	Acct. No.			Proposed 2013-14	Approved 2013-14
					PERSONNEL SERVICES		
39,704	42,664	44,321	510	1001	Salaries	45,607	45,607
0	603	2,217	510	1002	Overtime	2,281	2,281
5,127	6,241	6,800	510	1003	P.E.R.S.	7,429	7,429
2,928	3,204	3,562	510	1004	Social Security	3,664	3,664
7,311	5,577	6,756	510	1005	Employee Insurance	7,030	7,030
0	0	221	510	1006	Unemployment	220	220
859	1,265	1,670	510	1007	Workers' Compensation	1,689	1,689
29	15	16	510	1008	City Council Volunteer W/Compensation	16	16
55,958	59,569	65,563			Total Personnel Services	67,936	67,936
					MATERIALS AND SERVICES		
16,350	13,157	12,900	520	2004	Permits, License, & Fees	15,000	15,000
17,667	0	20,000	520	2112	Storm/flood Damage Repairs	20,000	20,000
14,014	18,971	16,400	520	2116	Internet Costs	17,000	17,000
95,194	76,785	130,887	520	2120	Property/Liability/Auto Insurance	128,600	128,600
2,500	2,500	1,100	520	2121	Insurance Deductible	1,000	1,000
842	1,708	2,830	520	2122	Duplicating/Printing	2,830	2,830
1,398	2,092	1,750	520	2302	Postage/Machine Rental	2,095	2,095
7,092	982	5,000	520	2320	Library Building Maintenance	7,500	7,500
1,617	608	600	520	2412	Health & Safety (OSHA)	600	600
0	35,630	0	520	2413	Health Promotions Comm/CIS	0	0
0	1,228	1,500	520	2500	Bad Debts Expense	1,500	1,500
156,674	153,660	192,967			Total Materials and Services	196,125	196,125
					CAPITAL OUTLAY		
0	106,493	50,000	530	3005	Library Fire	0	0
0	106,493	50,000			Total CAPITAL OUTLAY	0	0
212,632	319,722	308,530			TOTAL NON-DEPARTMENTAL	264,061	264,061

## OTHER FINANCING USES AND OTHER EXPENDITURES DEPARTMENT

#### **Program Description**

The Other Financing Uses and Other Expenditures Department is the mechanism to transfer funds from or through the General Fund to other funds. The Gas Tax Fund and Hotel/Motel Fund have required a transfer of revenue to fund the services budgeted. The Rainy Day Fund transfer is pursuant to a resolution requiring 2.5% of the fund balance to be set aside for specific purposes. The Revenue Bond Fund transfer is the debt service payment from the General Fund to the Urban Renewal Agency for the City Hall Seismic loan for the \$600,000. The Major Capital Reserve Fund transfer is a transfer of a portion of the funds received from ORCA for the use of the City's infrastructure to provide fiber to the North Spit.

The Special Payments section provides a loan to the Jurisdictional Exchange Fund for debt service payments. The interest rate on the \$4.8 million fund balance does not provide sufficient revenue for the debt service payments. This will be the final payment.

The Debt Service section provides the accounting for the du jour financing (loan to the URA) to convert tax increment revenue into spendable construction funds. This loan is repaid within a few days.

The Contingency line item is set aside to fund Council approved, unknown expenditures of the current fiscal year. The intention is to carry as much of this amount over to the next fiscal year as possible. The Unappropriated Ending Fund

Balance cannot be appropriated during the current fiscal year pursuant to Oregon Revised Statutes and are funds set aside to fund the General Fund departments the first part of FYE 15 until the tax payments are received in November.

The activities of this department meet the generally accepted accounting principles of centralizing and accounting for risk financing activities through the General Fund.

This budget helps staff achieve the following City Goals:

#### City Goal: Finance

- Provide a sustainable level of core services, meet regulatory requirements, and contribute to a stated goal within budgetary constraints of predictable revenue.
- Maintain public trust and confidence by utilizing resources in the most efficient manner possible.

## **Activities Aimed at Achieving Goal Priorities:**

- Provide financial statements to keep the Council actively involved in monitoring fiscal health of the City.
- Long range revenue and expenditure forecasting.
- Maintain solvency, liquidity, and leverage measures.
- Develop reserve and investment policy.
- Maintain financial rating.

## City of Coos Bay 2013-2014 Budget

## Expenditures General Fund 01 Other Financing Uses and Other Expenditures Department 195

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct.			Proposed 2013-14	Committee Approved 2013-14
					TRANSFERS		
80,119	175,000	188,972	550	5000	Gas Tax Fund	24,982	41,342
151,759	127,696	148,503	550	5005	Hotel/Motel Fund	171,474	171,474
0	298,808	0	550	5012	Wastewater Fund	0	0
0	64,298	0	550	5017	Building Codes Fund	0	0
59,437	0	0	550	5020	Technology Reserve Fund	0	0
80,000	155,000	99,207	550	5021	Rainy Day Fund	88,843	88,843
0	101,000	129,375	550	5023	General Obligation Redemption Bond Fund	0	0
40,734	0	0	550	5025	Police Public Safety Fund	0	0
0	0	66,000	550	5026	Revenue Bond Fund CH Seismic Payment	65,400	65,400
22,052	0	0	550	5030	Fire Public Safety Fund	0	0
0	600,000	600,000	550	5035	Major Capital Reserve Fund	25,000	25,000
434,101	1,521,802	1,232,057			Total Transfers Out	375,699	392,059
0 0	0	118,098 118,098	555	1001	SPECIAL PAYMENTS Jurisdictional Exchange Special Payments FYE 14 Total Special Payments	58,506 58,506	58,506 58,506
2,294,426	728,083	380,137	560	6003	DEBT SERVICE URA Du Jour Financing (Loan-Empire)	350,180	350,180
0 004 400	829,581	355,834	560	6003	URA Du Jour Financing (Loan-Downtown)	56,446	56,446
2,294,426	1,557,664	735,971				406,626	406,626
					CONTINCENCY		
0	0	650,000	560	6001	CONTINGENCY Contingency	400,000	400,000
3,968,257	3,553,724	859,036	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	493,669	493,669
6,696,784	6,633,190	3,595,162			TOTAL OTHER FINANCING USES	1,734,500	1,750,860
7,822,256	7,859,475	4,951,018			TOTAL GENERAL GOVERNMENT	3,047,260	3,047,260

## POLICE DEPARTMENT

#### **Department Mission Statement**

The Mission of the Coos Bay Police Department is to efficiently provide quality law enforcement services to our community by promoting a safe environment through a police-citizen partnership with an emphasis on mutual trust, integrity, fairness and professionalism.

## Police Public Safety Program Description

The department is comprised of the Administrative, Operations, Communications and Support Services. Within the budget, expenses relating to the Administrative, Operations and Support Services are combined under "Police Division 240." Public Safety Communications related expenses can be found in the "Police Communications Division 242" and "9-1-1 Tax Fund 10, Department 380" budget pages.

Police Administration provides leadership to Police Department personnel as it relates to the enforcement of Federal and State laws as well as City Municipal Codes.

Police Operations delivers direct law enforcement and investigative services to the community. Police officers handle over twenty thousand calls for law enforcement services each year. Nearly five thousand of those calls for service require investigation, documentation, (written reports), referral and/or follow up action each year. In addition to their patrol and investigations, officers serve as active members on a number of interagency teams: South Coast Interagency Narcotics Team; Traffic Crash Investigation Team; Major Crime and Incident Team; Family Violence Council; Emergency Response Team (SWAT); Senior's with Disabilities Multi-Disciplinary Team; and Child Advocacy Multi-Disciplinary Team.

The Department's Emergency Communications Center receive dispatch and/or

route all incoming calls for medical, fire, and police service within the cities of Coos Bay and Coquille and at the Coquille Tribal Housing service areas Annually they process more than 33,000 calls for emergency services.

Support Services is responsible for most non-operational, record related, activities that allow the Coos Bay Police Department to provide law enforcement services to the community.

## 2013-2014 Goals

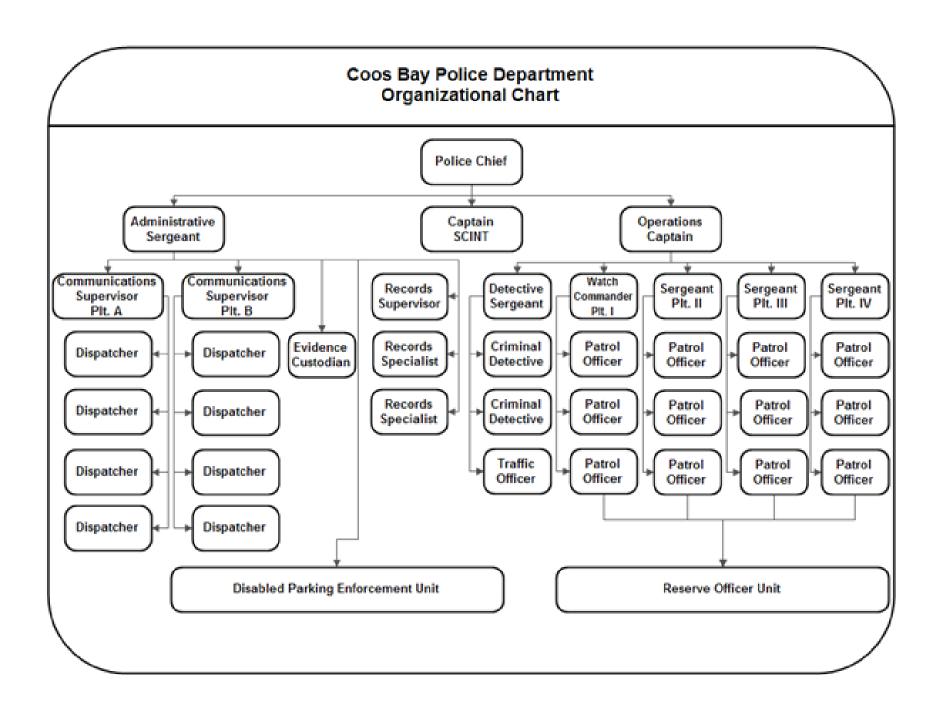
This budget was prepared in line with the following current goals of the City Council.

- Maintain Police Department staffing levels to adequately provide core services to the citizens.
- Ensure that Coos Bay Police Department personnel are provided with the most efficient equipment and quality training that is available.
- Continue on-going neighborhood/business based partnerships in an effort to create a safe and peaceable city in which to live, work, and visit.
- Continue to explore consolidation options to increase efficiency as well as cost savings measures with all stake holders.

## **Budgeted Departmental Personnel Expenses**

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 28.15 employees; Codes Enforcement .65 employee; Police Communications 8.00 employees; and 9-1-1 2.00 employees.



## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Police Administration Division 240

		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					PERSONNEL SERVICES		
1,769,992	1,916,792	2,008,269	510	1001	Salaries	2,042,777	2,042,777
202,416	196,636	226,222	510	1002	Overtime	236,478	236,478
310,443	392,405	419,753	510	1003	P.E.R.S.	481,861	481,861
149,079	157,437	171,085	510	1004	Social Security	174,031	174,031
437,621	347,867	397,194	510	1005	Employee Insurance	417,954	417,954
0	0	32,350	510	1006	Unemployment	32,350	32,350
42,438	55,671	84,032	510	1007	Worker's Compensation	83,141	83,141
1,787	1,240	1,729	510	1008	Volunteer Worker's Compensation	2,106	2,106
2,913,776	3,068,049	3,340,634			Total Personnel Services	3,470,698	3,470,698
, ,	, ,	, ,			MATERIAL C AND CERVICES	, ,	, ,
2.005	0.004	2.500	<b>500</b>	2004	MATERIALS AND SERVICES	2.500	2.500
2,905	3,231	3,500	520	2001	Meetings, Travel & Memberships	3,500	3,500
33,028	34,052	33,000	520	2005	Training	33,000	33,000
16,572	11,872	17,000	520	2102	Telephone	17,000	17,000
3,387	1,204	3,000	520	2106	Recruitment Expense	3,000	3,000
3,203	1,356	5,500	520	2107	Police Reserves	5,500	5,500
2,480	5,629	8,500	520	2108	Contractual	13,500	13,500
612	1,399	1,500	520	2109	Health Screenings	1,500	1,500
7,613	7,883	8,000	520	2122	Duplicating	3,750	3,750
4,148	4,259	5,000	520	2123	Printing	5,000	5,000
2,009	520	2,100	520	2201	Uniform Allowance	2,100	2,100
8,516	6,482	12,050	520	2202	New Uniforms	12,050	12,050
5,601	5,751	6,000	520	2205	Office Supplies	6,000	6,000
4,647	3,742	5,000	520	2206	Postage	5,000	5,000
8,021	10,637	13,750	520	2209	Ammunition and Supplies	13,750	13,750
5,861	3,671	7,000	520	2212	Dog Care	7,000	7,000
11,019	10,380	12,600	520	2213	Safety Supplies	12,600	12,600
1,228	2,193	2,000	520	2217	Evidence Materials	4,000	4,000
69,086	77,816	77,000	520	2228	Petroleum Products	80,850	80,850
2,239	6,873	7,500	520	2303	Equipment Repairs	7,500	7,500
4,135	0	12,000	520	2304	Equipment Maintenances Contracts	12,000	12,000
20,221	22,937	30,000	520	2308	Automotive Parts	30,000	30,000
817	617	1,000	520	2406	Special Investigations	1,000	1,000
0	250	1,500	520	2407	Reimbursables	1,500	1,500
789	0	3,562	520	2409	Crime Prevention Materials	2,500	2,500
0	9,405	35,538	520	2440	DUII Impact Activities - Assigned	35,538	35,538
0	1,681	3,000	520	2441	Bulletproof Grant	3,000	3,000
0	12,504	17,049	520	2442	Canine - Assigned	15,000	15,000
0	0	2,998	520	2443	Range - Assigned	3,500	3,500
218,137	246,345	336,647			<b>Total Materials and Services</b>	340,638	340,638
3,131,913	3,314,394	3,677,281			TOTAL POLICE OPERATIONS	3,811,336	3,811,336

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## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Police Communications Division 242

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		····	Proposed 2013-14	Committee Approved 2013-14
					PERSONNEL SERVICES		
404,693	431,173	449,873	510	1001	Salaries	463,793	463,793
14,189	13,138	35,990	510	1002	Overtime	37,104	37,104
66,128	76,895	87,857	510	1003	P.E.R.S.	102,198	102,198
32,515	32,820	37,168	510	1004	Social Security	38,324	38,324
105,484	97,991	119,776	510	1005	Employee Insurance	121,743	121,743
0	2,287	6,324	510	1006	Unemployment	6,324	6,324
720	1,133	1,518	510	1007	Worker's Compensation	1,570	1,570
623,729	655,437	738,506			Total Personnel Services	771,056	771,056
					MATERIALS AND SERVICES		
518	240	500	520	2001	Meetings, Travel & Memberships	500	500
1,625	1,978	5,000	520	2005	Training	5,000	5,000
6,090	6,090	6,500	520	2104	CADS/RMS	6,500	6,500
2,171	1,897	2,500	520	2303	Equipment Repairs	2,500	2,500
2,551	623	2,500	520	2410	Chaplain/Volunteer Program	2,500	2,500
12,955	10,828	17,000			Total Materials and Services	17,000	17,000
636,684	666,266	755,506			TOTAL POLICE COMMUNICATIONS	788,056	788,056

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Codes Enforcement Division 243

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.			Proposed 2013-14	Committee Approved 2013-14
					PERSONNEL SERVICES		
30,156	27,381	30,649	510	1001	Salaries	31,260	31,260
4,397	5,378	6,020	510	1003	P.E.R.S.	7,099	7,099
2,044	2,058	2,345	510	1004	Social Security	2,391	2,391
4,215	6,843	8,228	510	1005	Employee Insurance	8,663	8,663
0	0	163	510	1006	Unemployment	163	163
(17)	21	121	510	1007	Worker's Compensation	580	580
40,795	41,681	47,526			<b>Total Personnel Services</b>	50,156	50,156
					MATERIALS AND SERVICES		
110	60	250	520	2001	Meetings, Travel & Memberships	250	250
0	458	500	520	2005	Training	500	500
1,073	377	10,000	520	2108	Nuisance Abatement	10,000	10,000
0	0	15,000	520	2109	Hearings Officer	15,000	15,000
0	0	200	520	2201	Uniforms	200	200
1,183	895	25,950			<b>Total Materials and Services</b>	25,950	25,950
41,978	42,576	73,476			TOTAL CODES ENFORCEMENT	76,106	76,106
3,810,575	4,023,235	4,506,263			TOTAL POLICE DEPARTMENT	4,675,498	4,675,498

## FIRE DEPARTMENT

## **Department Mission Statement**

The mission of the Coos Bay Fire Department is to actively promote, deliver, and preserve a feeling of security, safety, and a quality level of service to the citizens of our community.

## **Program Description**

Services provided by the Fire Department include fire/rescue, emergency medical, fire/safety prevention, and public fire education, training, and emergency readiness. The staffing of the department consists of the Fire Chief, three shift Battalion Chiefs, three Lieutenants, and nine Firefighter/Engineers all assisted by Volunteer and Cadet Firefighters.

The Chief and Battalion Chiefs provide support, direction, control, coordination, and evaluation of the department and personnel. Lieutenants and Firefighters/Engineers provide emergency services in the areas of hazardous materials, fire, emergency medical, and various rescue practices. All firefighters are trained to both Oregon OSHA and Department of Public Safety Standards & Training certification levels. Cadet Firefighters are students enrolled in the fire science or paramedic program at Southwestern Oregon Community College preparing for a fire service career.

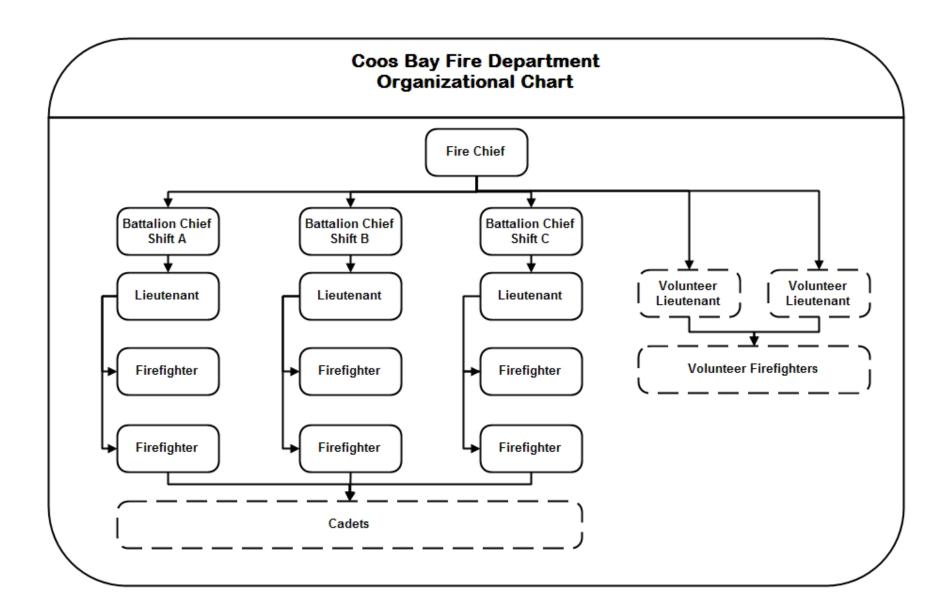
The department performs a number of routine functions including testing and/or maintenance of apparatus, hydrants, hose, fire safety inspections, buildings and equipment; training in routine and emergency operations, and provision of safety equipment and materials. A number of community based education and enhancement programs are conducted by the

department including a community based fire prevention program, a juvenile fire setter program, a regional chaplain program, school based fire/safety programs, and is responsible for citywide safety program administration.

## 2013-2014 Goals

- 1. Maintain current staffing levels to adequately provide core services to the citizens.
- 2. Pursue additional grant funding for equipment and training.
- 3. Present public classes on the City's emergency response and preparedness plan.
- 4. Update and maintain the City's emergency response and preparedness plan.

FTE by allocation: 16.00 employees



## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Fire Department 261

			1 110	e Depart	illelit 201		
		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					PERSONNEL SERVICES		
1,205,248	1,269,311	1,310,516	510	1001	Salaries	1,319,204	1,319,204
83,667	102,683	90,000	510	1002	Overtime	90,000	90,000
208,195	262,941	267,425	510	1003	P.E.R.S.	309,903	309,903
97,279	103,470	107,141	510	1004	Social Security	107,812	107,812
203,923	199,440	222,445	510	1005	Employee Insurance	269,796	269,796
7,560	0	12,400	510	1006	Unemployment	12,400	12,400
29,573	38,147	57,696	510	1007	Workers' Compensation	52,256	52,256
10,827	5,563	14,407	510	1008	Volunteer Workers' Compensation	17,264	17,264
155	167	600	510	1010	ORS 243 Vol FF Life Insurance	600	600
1,846,427	1,981,723	2,082,630			Total Personnel Services	2,179,235	2,179,235
					MATERIALS AND SERVICES		
2,552	1,670	4,400	520	2001	Meetings, Travel & Memberships	4,100	4,100
17,467	13,843	15,000	520	2005	Training	15,000	15,000
21,464	24,424	22,000	520	2101	Utilities	22,000	22,000
8,015	7,246	8,560	520	2102	Telephone	9,000	9,000
440	0	1,500	520	2106	Recruitment Expense	1,000	1,000
1,065	3,079	6,100	520	2108	Contractual	3,000	3,000
41,000	41,000	41,000	520	2109	Contractual-Volunteers	41,000	41,000
1,446	1,842	3,000	520	2122	Duplicating	3,000	3,000
1,241	2,648	2,000	520	2123	Printing	2,000	2,000
8,664	6,619	9,000	520	2202	New Uniforms	9,300	9,300
13,721	13,994	17,000	520	2203	Fuel Oil	17,000	17,000
2,661	2,459	3,200	520	2205	Office Supplies	3,000	3,000
529	390	800	520	2206	Postage	500	500
4,380	3,169	6,500	520	2207	Special Department Supplies	5,000	5,000
176	0	0	520	2210	Photographic Supplies	0	0
18,003	17,946	23,000	520	2213	Personal Safety Equipment	23,790	23,790
3,154	1,575	7,000	520	2218	Emergency Medical Supplies	5,000	5,000
4,384	3,245	4,500	520	2221	Fire Prevention Materials	4,500	4,500
2,811	834	5,000	520	2223	Health Screenings	4,000	4,000
3,644	4,178	4,000	520	2225	Janitorial Supplies	4,500	4,500
4,501	4,531	7,150	520	2228	Petroleum Products	5,500	5,500
13,328	16,037	17,600	520	2230	Diesel Motor Fuel	18,000	18,000
16,953	18,640	22,000	520	2303	Equipment Repair/Replacement	22,000	22,000
1,410	1,179	1,900	520	2306	Ladder Testing	1,500	1,500
13,835	15,640	24,000	520	2308	Automotive Parts	24,000	24,000
. 5,555	. 5,5 . 5	= :,550	3_3			,550	,550

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Fire Department 261

## Fire Department 261 (Continued)

		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
12,856	15,279	19,500	520	2309	Building & Plant Maintenance	19,500	19,500
0	4,345	500	520	2310	Memorial Bricks	1,000	1,000
0	9,595	14,532	520	2311	Fire Grant	10,000	10,000
12,316	8,559	6,500	520	2315	Fire Hydrant Maintenance	6,500	6,500
232,016	243,966	297,242			Total Materials and Services	284,690	284,690
2,078,443	2,225,689	2,379,872			TOTAL FIRE DEPARTMENT	2,463,925	2,463,925
5,889,018	6,248,924	6,886,135			TOTAL PUBLIC SAFETY	7,139,423	7,139,423

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01

## **Public Works and Development Administration Department 300**

## Merged with PW Engineering FYE 14

ctual 10-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.			Proposed 2013-14	Committee Approved 2013-14
 			***************************************		PERSONNEL SERVICES	••••••••••	
25,828	27,914	29,002	510	1001	Salaries	0	0
0	1	126	510	1002	Overtime	0	0
3,400	4,086	4,257	510	1003	P.E.R.S.	0	0
1,927	2,055	2,230	510	1004	Social Security	0	0
5,286	4,962	5,288	510	1005	Employee Insurance	0	0
0	0	509	510	1006	Unemployment	0	0
(37)	37	451	510	1007	Workers' Compensation	0	0
0	3	6	510	1008	Volunteer Worker's Compensation	0	0
36,404	39,058	41,869			Total Personnel Services	0	0
					MATERIALS AND SERVICES		
1,177	1,813	1,500	520	2001	Meetings, Travel & Memberships	0	0
0	192	300	520	2003	Publications	0	0
581	1,463	1,500	520	2005	Training	0	0
1,525	527	1,750	520	2102	Telephone	0	0
1,767	2,269	2,250	520	2105	Advertising	0	0
4,164	5,492	3,500	520	2108	Contractual	0	0
1,546	2,357	3,000	520	2122	Duplicating	0	0
212	197	500	520	2123	Printing	0	0
1,477	1,829	2,300	520	2205	Office Supplies	0	0
2,598	3,118	4,000	520	2206	Postage	0	0
250	0	0	520	2208	Miscellaneous	0	0
2,427	492	1,300	520	2216	Small Equipment	0	0
1,908	1,975	1,800	520	2224	Data Processing Supplies	0	0
462	515	720	520	2228	Petroleum Products	0	0
0	80	300	520	2303	Equipment Repairs	0	0
 101	2,671	1,000	520	2308	Automotive Parts	0	0
20,195	24,990	25,720			Total Materials and Services	0	0
56,599	64,048	67,589			TOTAL PWD ADMINISTRATION	0	0

## **COMMUNITY DEVELOPMENT DEPARTMENT – PLANNING**

### **Program Description**

The Community Development budget includes funding for planning and zoning related activities provided by the new Department, including personnel costs. The Community Development Department provides professional planning assistance to the public, City Council, the Design Review Committee, the Planning Commission and staff. The Department staff provides prompt and consistent responses to inquiries from citizens, elected officials, commission members and developers.

Department staff reviews submitted plans and applications for compliance with the requirements of the Land Development Ordinance and state law. Staff reviews the Comprehensive Plan and implementing ordinances to insure they are prepared to meet growth management issues and reflect the City Council's policy direction. Department staff also recommends changes to streamline and simplify City review processes and provide services that are increasingly responsive to citizens.

This year's budget includes funding for consultant work for any work necessary to update the comprehensive plan.

#### 2013/2014 Goals

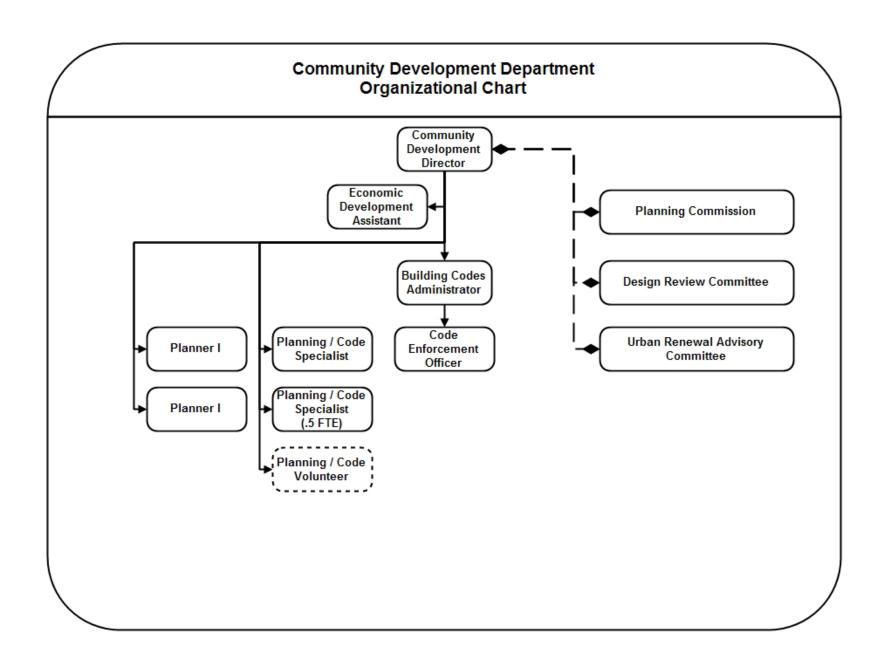
Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens.

Educate, cultivate, and encourage public participation in city government.

- Make as needed revisions to the Comprehensive Plan and the Land Development Ordinance.
- Implement Empire design standards
- Develop Downtown design standards.
- Adopt Wind Energy Conversion System Ordinance
- Provide training for Planning Commission members

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 2.43 employees



## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Community Development Department 301

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.			Proposed 2013-14	Committee Approved 2013-14
					PERSONNEL SERVICES		
134,283	134,844	167,371	510	1001	Salaries	139,147	139,147
0	3	1,351	510	1002	Overtime	337	337
22,198	27,305	37,532	510	1003	P.E.R.S.	31,484	31,484
10,541	10,684	15,154	510	1004	Social Security	10,736	10,736
22,589	24,189	34,773	510	1005	Employee Insurance	37,647	37,647
0	0	2,889	510	1006	Unemployment	2,767	2,767
200	82	685	510	1007	Workers' Compensation	592	592
189,811	197,107	259,755			Total Personnel Services	222,710	222,710
					MATERIALS AND SERVICES		
160	498	550	520	2001	Meetings, Travel & Memberships	1,425	1,425
0	0	0	520	2003	Publications	150	150
42	410	750	520	2005	Training	1,625	1,625
0	0	0	520	2102	Telephone	500	500
0	0	0	520	2105	Advertising	900	900
2,161	3,681	20,000	520	2108	Contractual	20,000	20,000
0	0	0	520	2122	Duplicating	2,100	2,100
0	0	0	520	2123	Printing	250	250
0	0	0	520	2205	Office Supplies	1,380	1,380
0	0	0	520	2206	Postage	1,750	1,750
0	23	450	520	2216	Small Equipment	800	800
0	0	0	520	2224	Data Processing Supplies	500	500
0	0	100	520	2228	Petroleum Products	750	750
0	0	100	520	2303	Equipment Repairs	100	100
33	125	100	520	2308	Automotive Parts	100	100
73	17	100	520	2417	Planning Commission	150	150
13	0	100	520	2419	Design Review Committee	100	100
2,482	4,753	22,250			Total Materials and Services	32,580	32,580
192,293	201,861	282,005			TOTAL COMMUNITY DEVELOPMENT	255,290	255,290

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 DCLD/Coastal Implementation Grant Department 302

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct.		·	Proposed 2013-14	Committee Approved 2013-14
					PERSONNEL SERVICES		
16,000	16,000	16,000	510	1011	Salary Transfers	14,400	34,400
16,000	16,000	16,000			Total Personnel Services	14,400	34,400
16,000	16,000	16,000			TOTAL DCLD/COASTAL IMPL. GRANT	14,400	34,400

## PUBLIC WORKS AND DEVELOPMENT DEPARTMENT - ENGINEERING

#### **Program Description**

The Engineering Division budget includes personnel expenses for a portion of the Engineering staff. Contractual expenses are to cost share transferring permit tracking data from old software program that is no longer maintained by the developer.

Engineering services provided include surveying and limited design of city-owned infrastructure improvement projects; estimating project improvement costs; infrastructure improvement contract administration; maintaining records concerning improvement projects, underground utilities, right-of-way use, survey information, city statistics, all city maps, etc.; performing sewer lateral locations for city projects or to respond to the locate system prior to construction projects; research and write legal descriptions for city easements and property actions; and review building plans for drainage, access, availability of utilities, assessments and easements; inspection of construction on public right-of-way.

This division assists all city departments in the areas of engineering, surveying, drafting, and map creation. Significant assistance is given to the general public in understanding the relationship between city services, right-of-way and private property interactions.

This division also fields citizen concerns regarding right-ofways. These issues are prioritized with high priority placed on fire, life, and safety issues. Response times for other concerns are processed as time is available. In an effort to streamline this process as much as possible, the Administration staff performs the intake of the concerns that can be resolved by the city and matches the person calling with the correct agency to address their concern.

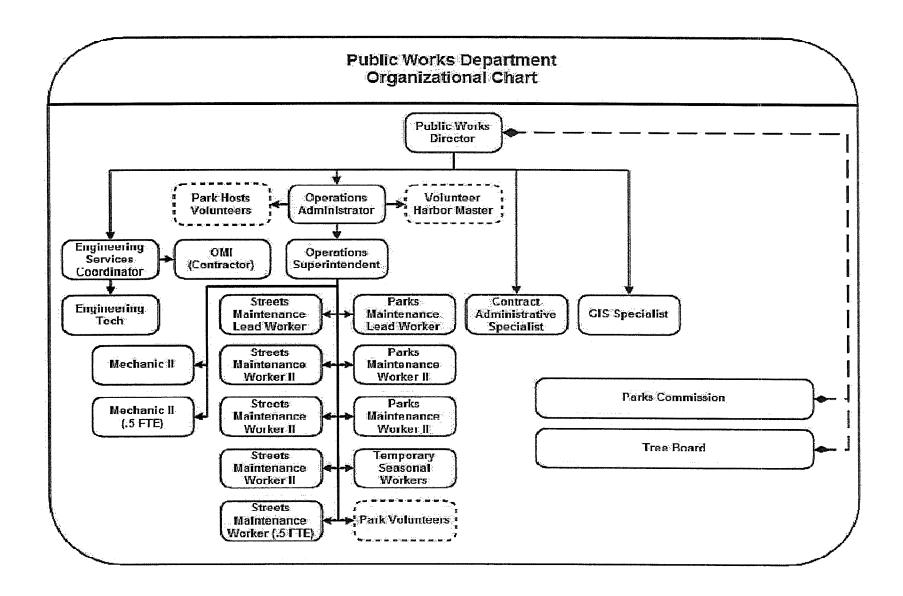
#### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

- Ensure successful design and construction of planned road, sanitary and storm water improvements.
- Address emergency sanitary sewer and storm water infrastructure repairs as they occur.
- Continue to update the geographic information system.
- Provide timely assistance to citizens for problem resolution.
- Oversee successful design and construction of various URA projects.

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: .99 employees



## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Public Works Admin/Engineering Department 305

			i abiio	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\all	inginicering Department 303		
			Council					Committee
	Actual	Actual	Adopted	Acct.			Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
						PERSONNEL SERVICES		
	22,600	56,401	39,270	510	1001	Salaries	69,079	69,079
	0	0	401	510	1002	Overtime	553	553
	2,614	6,700	5,797	510	1003	P.E.R.S.	10,958	10,958
	1,723	4,199	3,038	510	1004	Social Security	5,327	5,327
	1,840	10,872	6,104	510	1005	Employee Insurance	11,646	11,646
	0	0	1,467	510	1006	Unemployment	1,961	1,961
	833	1,544	1,794	510	1007	Workers' Compensation	2,201	2,201
	0	0	0	510	1008	Volunteer Worker's Compensation	5	5
	29,610	79,716	57,871			Total Personnel Services	101,729	101,729
						MATERIALS AND SERVICES		
	127	267	2,000	520	2001	Meetings, Travel & Memberships	1,875	1,875
	0	0	0	520	2003	Publications	150	150
	55	200	600	520	2004	Permits, Licenses & Fees	200	200
	82	560	1,000	520	2005	Training	1,125	1,125
	0	0	0	520	2102	Telephone	500	500
	0	0	0	520	2105	Advertising	1,350	1,350
	3,264	248	4,000	520	2108	Contractual	6,000	6,000
	0	0	0	520	2122	Duplicating	900	900
	0	0	0	520	2123	Printing	250	250
	266	150	250	520	2201	Uniform Allowance	450	450
	0	0	0	520	2205	Office Supplies	920	920
	0	0	0	520	2206	Postage	1,750	1,750
	0	0	0	520	2216	Small Equipment	650	650
	0	0	0	520	2224	Data Processing Supplies	1,500	1,500
	155	511	1,200	520	2228	Petroleum Products	1,040	1,040
	79	64	500	520	2231	Small Equipment	300	300
	0	0	400	520	2303	Equipment Repairs	500	500
	547	74	1,000	520	2308	Automotive Parts	1,250	1,250
_	4,575	2,073	10,950			<b>Total Materials and Services</b>	20,710	20,710
	34,185	81,790	68,821			TOTAL PW ADMIN/ENGINEERING	122,439	122,439

## PUBLIC WORKS AND DEVELOPMENT DEPARTMENT – PARKS

#### **Program Description**

The budget for the Parks Division includes funding for division personnel, park operations, park maintenance and utilities as well as maintenance for operations of the Mingus Pool. Division personnel maintain the park system, including all park grounds, buildings, structures, equipment, adjacent parking areas, pedestrian and bicycle walks/paths, landscaped and native areas. Staff coordinates with the park hosts and harbor master. Staff maintains structures including street furniture, planters, lighting, electrical systems, and irrigation in the parks.

City parks include Mingus Park, John Topits Park, Ed Lund Park, Eastside Park, Windy Hill Park, Taylor & Wasson Street Park, 10<sup>th</sup> Street Park, Empire and Eastside Boat Ramps, Coos Bay Boardwalk, HWY 101 merge (North) island, and Newmark, Broadway, and Bayshore Streetscapes. The Parks Division also responds to maintenance and landscaping needs at City Hall, Ed Lund Building, Scout Cabin, Mingus Park Pool and pool house, tennis courts, skateboard park and Mingus Park ball field.

The Parks Division maintains the mechanical systems of the Mingus Park pool including daily maintenance on the boiler and filtration system and chemical disbursement for maintaining safe water quality for swimming. Staff supervises volunteers, inmates, and temporary work crews that are utilized to perform labor-intensive tasks in the park system.

The Parks Division also provides support to various festival activities including the Memorial Day parade, 4th of July celebration, Blackberry Arts Festival, Bay Area Fun Festival, and Clamboree. This includes litter patrol, setting up and taking down barricades, and responding to any other special requests.

The Litter Patrol and Beautification line item includes funding for summer temporary workers that focus primarily on the downtown areas. The Building and Ground Maintenance line item includes funds for heating the Scout Cabin. The Pool Operations – Mingus Pool line item includes funds for heating the pool and for mechanical maintenance.

## 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

- Implement Parks Master Plan as funding allows.
- Continue to implement formalized park inspection and safety evaluation program.

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 2.01 employees

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 Public Works Parks Department 306

	•	Council			•		Committee
Actual 2010-11	Actual 2011-12	Adopted 2012-13	Acct.		PERSONNEL SERVICES	Proposed	Approved
			No.	4004	Salaries	2013-14	2013-14
19,085	76,458	99,236	510	1001		99,789	99,789
199	3,490	4,263	510	1002	Overtime	4,190	4,190
2,731	12,693	18,072	510	1003	P.E.R.S.	18,742	18,742
1,391	5,880	7,922	510	1004	•	7,956	7,956
4,384	16,372	24,182	510	1005	Employee Insurance	24,980	24,980
0	0	524	510	1006	Unemployment	499	499
777	3,789	9,140	510	1007	Workers' Compensation	8,706	8,706
1,756	940	2,222	510	1008	Volunteer Worker's Compensation	2,084	2,084
30,323	119,621	165,561			Total Personnel Services	166,946	166,946
					MATERIALS AND SERVICES		
4	416	1,000	520	2001	Meetings, Travel & Memberships	1,000	1,000
1,773	2,570	2,500	520	2004	Permits, Licenses & Fees	2,500	2,500
0	1,501	1,500	520	2005	Training	1,500	1,500
14,598	14,439	18,000	520	2101	Utilities	16,000	16,000
577	666	425	520	2102	Telephone	425	425
1,141	4,146	4,000	520	2108	Contractual	4,000	4,000
45,975	45,430	40,000	520	2112	Litter Patrol and Beautification	40,000	40,000
218	0	825	520	2201	Uniform Allowance	825	825
432	1,056	700	520	2213	Safety Supplies	1,000	1,000
5,895	7,758	6,000	520	2225	Janitorial Supplies	6,000	6,000
5,016	12,926	7,500	520	2228	Petroleum Products	15,000	15,000
1,794	2,903	2,000	520	2231	Small Equipment	3,000	3,000
907	1,299	2,000	520	2303	Equipment Repair	2,000	2,000
180	269	20,000	520	2307	Concrete, Asphalt & Gravel	20,000	20,000
4,566	3,758	3,000	520	2308	Automotive Parts	3,000	3,000
28,877	43,901	45,000	520	2309	Building & Grounds Maintenance	45,000	45,000
265	3,417	3,000	520	2311	Ed Lund Maintenance	0	0
4,338	4,047	15,000	520	2313	Boat Ramps Maintenance	22,500	22,500
57,090	70,560	80,000	520	2414	Pool Operation - Mingus Pool	80,000	80,000
0	0	3,000	520	2416	Scout Cabin	0	0
9,229	0	0	520	2415	Ford Family Foundation Expense	0	0
182,875	221,062	255,450			Total Materials and Services	263,750	263,750
					CAPITAL OUTLAY		
30,000	0	0	530	3010	Coos Art Museum Elevator	0	0
33,153	0	0	530		City Dock Dump Pump Station	0	0
63,153	0	0			Total Capital Outlay	0	0
276,351	340,683	421,011			TOTAL PW PARKS DEPARTMENT	430,696	430,696

## City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 ODF&W Department 312

## **Abolished in FYE 2013**

		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					MATERIALS AND SERVICES	***************************************	
0	0	100	520	2102	Telephone	0	0
0	0	300	520	2122	Duplicating	0	0
0	0	100	520	2206	Postage	0	0
0	0	500			Total Materials and Services	0	0
0	0	500			TOTAL ODF&W	0	0

# City of Coos Bay 2013-2014 Budget Expenditures General Fund 01 CBNBWB Special Water Project IFA 2010 Department 313

## **Abolished in FYE 2014**

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		_	Proposed 2013-14	Committee Approved 2013-14
354,502 354,502	3,877,081 3,877,081	3,600,000 3,600,000	520	2999	MATERIALS AND SERVICES CBNBWB Series 2010 Expenditures Total Materials and Services TOTAL CBNBWB Special Water	0 0	0
354,502	3,877,081	3,600,000			Project IFA 2010	0	0
929,930	4,581,463	4,455,926			TOTAL PUBLIC WORKS AND COMMUNITY DEVELOPMENT	822,826	842,826
14,641,203	18,689,862	16,293,079			TOTAL GENERAL FUND EXPENDITURES	11,009,508	11,029,508

## PUBLIC WORKS AND DEVELOPMENT DEPARTMENT - STREETS & MAINTENANCE

## **Program Description**

The Streets Division primarily maintains the street and right of way system. Asphalt street surfaces are patched and gravel streets are graded with additional gravel as funding allows. Drainage ditches are maintained through a combination of dig outs, brush cutting, and weed killing. Street sweeping is done on asphalt streets and public parking lots.

Staff supervises inmate work crews involved in brush clearing or garbage pick-up along city streets. Staff maintains the street signs working with engineering staff to insure city maps reflect current signage. Staff also lay all thermoplastic crosswalks and parking lines, paint some street legends, and coordinate services for major street painting. Brush cutting along City streets to maintain visibility is a major task in the spring growing season, and a lesser task during the summer and fall months.

Staff has participated in construction projects in other departments including assisting CH2M Hill staff by blocking and flagging streets for sewer repairs. As a public service and as staffing has allowed, staff has used city equipment to dig out sidewalks prior to replacement work paid for by adjacent property owners.

The Division maintains 130 lane miles of asphalt road, 14 lane miles of concrete road, 23 lane miles of gravel road (including alleys), and 11 public parking lots. The Division is also responsible for maintaining vehicles and heavy equipment for all departments of the City. There are approximately 80 vehicles and pieces of heavy equipment.

Staff also assists maintaining and repairing tools for all departments and fabricating needed fixtures as time and skills allow.

Streets and vehicle maintenance personnel provide support for several special events in the City such as the Memorial Day parade, Blackberry Arts Festival, Bay Area Fun Festival, and Clamboree. Overtime for these events are reflected in the Hotel/Motel Fund.

This year's budget includes a recommendation to supplement the Gas Tax fund with General Fund to maintain the existing level of service delivered by the Streets and Maintenance Division. Should the State's projection for the City's share of gas tax revenues materialize, the general fund supplement may be substantially less.

## 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

- Maintain the street infrastructure as funding allows.
- Implement repair plan for city maintained sidewalks.
- Repairs to failing streets as funding permits.

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget. FTE by allocation: 5.43 employees

## City of Coos Bay 2013-2014 Budget State Gas Tax Resources Fund 2

		Council				Committee
Actual	Actual	Adopted	Acct.		Proposed	Approved
2010-11	2011-12	2012-13	No.		2013-14	2013-14
101,320	88,815	228,604	300	0100 CARRYOVER BALANCE	130,000	130,000
				REVENUE FROM OTHER AGENCI	ES (000)	
806,175	870,942	800,000	340	0800 State Gas Tax	870,000	870,000
806,175	870,942	800,000		Total Revenue from Other Agend	cies 870,000	870,000
				USE OF MONEY AND PROPERTY		
428	732	150	350	0100 Interest	800_	800
428	732	150		Total Use of Money & Property	800	800
				OTHER INCOME		
10,229	32,163	30,000	380	0100 Miscellaneous Revenue	10,000	10,000
1,412	6,835	0	380	0600 Equipment & Scrap Sales	0_	0
11,641	38,998	30,000		Total Other Income	10,000	10,000
				TRANSFERS IN		
80,119	175,000	188,972	390	0800 General Fund	24,982	41,342
80,119	175,000	188,972		Total Transfers	24,982	41,342
999,683	1,174,487	1,247,726		TOTAL GAS TAX FUND REVENUE	1,035,782	1,052,142

#### City of Coos Bay 2013-2014 Budget State Gas Tax Fund 2 Expenditures Maintenance Department 320

		Council			Maintenance Department 320		Committee
Actual	Actual	Adopted	Acct.		EXPENDITURES (320)	Proposed	Approved
2010-11	2011-12	2012-13	No.		PERSONNEL SERVICES	2013-14	2013-14
276,206	247,017	255,515	510	1001	Salaries	253,526	253,526
523	2,571	6,524	510	1002	Overtime	7,574	7,574
34,721	32,507	41,529	510	1003	P.E.R.S.	44,033	44,033
20,205	18,544	20,066	510	1004	Social Security	19,998	19,998
60,275	43,415	53,025	510	1005	Employee Insurance	57,589	57,589
1,290	2,242	6,004	510	1006	Unemployment	5,949	5,949
9,497	12,434	16,927	510	1007	Workers' Compensation	15,835	15,835
402,717	358,729	399,590			Total Personnel Services	404,504	404,504
					MATERIALS AND SERVICES		
1,426	424	1,500	520	2001	Meetings, Travel & Memberships	1,500	1,500
617	1,162	750	520	2004	Permits, Licenses, Fees	1,000	1,000
566	1,955	2,000	520		Training	2,000	2,000
9,257	13,226	13,000	520	2101	Utilities	13,000	13,000
1,648	2,127	1,500	520	2102	Telephone	1,500	1,500
56,620	23,666	9,904	520	2108	Contractual	12,000	12,000
5,512	9,329	14,878	520	2120	Insurance	14,878	14,878
32,356	38,143	38,000	520	2124	Traffic Signals	40,000	40,000
213,445	234,699	206,000	520	2125	Street Lights	210,000	210,000
16,493	15,558	18,000	520	2126	Street Lights-State Shared	18,000	18,000
1,472	1,790	3,100	520		Uniform Allowance	3,100	3,100
399	571	800	520	2205	Office Supplies	800	800
2,288	2,830	2,300	520		Safety Supplies	3,000	3,000
29,311	49,599	25,000	520		Traffic Safety Supplies	30,000	30,000
376	413	1,000	520		Janitorial Supplies	1,000	1,000
28,956	26,095	33,000	520		Petroleum Products	35,000	35,000
407	3,522	45,500	520		Small Equipment	15,500	15,500
1,285	1,293	1,300	520		Equipment Repairs	2,000	2,000
75,463	102,980	236,000	520		Concrete, Asphalt & Gravel	175,000	191,360
4,847	10,199	6,000	520		Automotive Parts	6,000	6,000
5,065	7,193	6,000	520		Building & Plant Maintenance	6,000	6,000
0	10,540	15,000	520		Streetscape Maintenance	15,000	15,000
12,522	21,837	20,000	520		Heavy Equipment Parts	25,000	25,000
500,331	579,154	700,532			Total Materials and Services	631,278	647,638
					TRANSFERS OUT		
7,820	8,000	8,000	550	5006	Transfer to Bike/Pedestrian Path Fund	0	0
7,820	8,000	8,000			Total Transfers	0	0
0	0	139,604	560	6001	CONTINGENCY	0	0
88,815	228,604	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
999,683	1,174,487	1,247,726			TOTAL GAS TAX EXPENDITURES	1,035,782	1,052,142
					65		

## PUBLIC WORKS AND DEVELOPMENT DEPARTMENT – WASTEWATER

## **Program Description**

Wastewater funds are used for the operation and maintenance of the City's sewer and storm water system. Operation of the City's sewer and storm water system is a public-private partnership between the City of Coos Bay and CH2M Hill. CH2M Hill provides services to collect, treat, and discharge the City's wastewater as permitted through DEQ and EPA. CH2M Hill also cleans and repairs lines, catch basins (minor repairs within their contractual limit), inspects lines manually and using video equipment, performs limited dike maintenance and flood control emergency work.

The City continues to have responsibility for major repairs and replacement of the system due to age, condition, changing technology, DEQ mandates, and EPA mandates. Infrastructure includes 26 pump stations, 74.3 miles of pipe, 2 wastewater treatment plants, and sludge disposal system. City staff maintains the Capital Improvements Plan that includes maintenance and rehabilitation projects. Each year city staff considers funding when determining priorities in the plan.

Portions of personnel expenses for staff involved in administration of the system are funded with wastewater revenues. These expenses are reflected in this budget.

This budget includes a transfer to the Wastewater Improvement Fund to serve as a working capital fund. Industry standards and good fiscal management, recommend 45 days of O&M expenses in the line item Reserve for Future Expenditures.

These funds will be used as match for grants as well as for debt service for loans used in the design and construction of the DEQ mandated projects. These include the construction of Pump Station No. 4, final design for improvements to Plant #2, and other projects. Funds are also set aside toward the purchase of a replacement street sweeper.

This budget also includes a 6.5% rate increase to raise revenue for debt service of wastewater treatment and collections upgrades.

#### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

Educate, cultivate, and encourage public participation in City Government

- Continue on-going preventative maintenance program
- Meet DEQ permit requirements
- Educate customers regarding upcoming major repairs and upgrades to the system
- Educate Infrastructure Finance Advisory Committee

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE by allocation: 7.76 employees

## City of Coos Bay 2013-2014 Budget Wastewater Resources Fund 3

	Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.			Proposed 2013-14	Committee Approved 2013-14
****	1,870,265	1,737,220	2,504,992	300	0100	CARRYOVER BALANCE	1,500,000	1,500,000
						REVENUE FROM OTHER AGENCIES (000)		
	321,078	247,273	120,000	340	2000	Charleston Sanitary District	120,000	120,000
	35,567	53,359	55,000	340		Bunker Hill Sanitary District	55,000	55,000
_	356,645	300,632	175,000	0.10	2100	Total Revenue from other Agencies	175,000	175,000
						USE OF MONEY AND PROPERTY		
	11,584	10,331	5,100	350	0100	Interest	9,000	9,000
	0	3,180	0	350	0200	Lease Revenue	0	0
	11,584	13,511	5,100			Total Use of Money & Property	9,000	9,000
						CHARGES FOR CURRENT SERVICES		
	4,150	6,265	5,000	360	1200	Sewer Permits/Connection Fees	2,000	2,000
	4,210,039	4,389,373	4,449,035	360	1400	Sewer Use Fees	4,699,840	4,699,840
	2,266	2,131	2,500	360	1600	R.V. Dump Fees	2,500	2,500
	73,670	103,086	80,000	360	1700	Alum Sludge Disposal Payments	78,000	78,000
	4,290,125	4,500,855	4,536,535			Total Charges for Current Services	4,782,340	4,782,340
						OTHER INCOME		
	60,262	200	0	380	0100	Miscellaneous Revenue	0	0
	0	567	0	380	0600	Equipment & Scrap Sales	0	0
	60,262	767	0			Total Other Income	0	0
						TRANSFERS IN		
	0	298,808	0	390	0800	General Fund	0	0
	0	298,808	0			Total Transfers In	0	0
_	6,588,881	6,851,793	7,221,627			TOTAL WASTEWATER REVENUE	6,466,340	6,466,340

## City of Coos Bay 2013-2014 Budget Wastewater Expenditures Fund 3 Administration Department 350

	Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		EXPENDITURES (350)	Proposed 2013-14	Committee Approved 2013-14
						PERSONNEL SERVICES		
	61,210	73,904	80,287	510	1001	Salaries	83,733	83,733
	1	4	732	510	1002	Overtime	601	601
	9,329	12,885	14,939	510	1003	P.E.R.S.	17,441	17,441
	4,346	5,068	6,246	510	1004	Social Security	6,582	6,582
	10,414	14,135	17,462	510	1005	Employee Insurance	18,700	18,700
	645	3,211	3,976	510	1006	Unemployment	3,928	3,928
	31	92	270	510		Workers' Compensation	285	285
_	1,414	15,165	0	510	1009	Accrued Vacation Expense	0	0
	87,390	124,464	123,912			Total Personnel Services	131,270	131,270
						MATERIALS AND SERVICES		
	53	0	1,000	520	2105	Advertising	1,000	1,000
	370	125	1,000	520	2108	Contractual	1,000	1,000
	0	0	300	520	2122	Duplicating	300	300
	60,060	65,074	66,028	520	2127	Collection, Merchant, Bad Debt Expense	68,000	68,000
	0	0	298,808	520	2600	W/W Environmental Insurance Reserve	338,808	338,808
	60,483	65,199	367,136			Total Materials and Services	409,108	409,108
						TRANSFERS		
	2,000,000	643,916	1,959,871	550	5005	Transfer to WW Improvement Fund	1,608,634	1,608,634
	0	520,000	520,000	550	5009	Transfer to Revenue Bond Fund	973,382	973,382
	20,000	20,000	20,000	550	5015	Transfer to Insurance Reserve Fund	0	0
	6,500	6,500	6,500	550	5020	Transfer to Technology Reserve Fund	6,500	6,500
	2,026,500	1,190,416	2,506,371			Total Transfers	2,588,516	2,588,516
	0	0	1,137,235	560	6001	CONTINGENCY	157,579	157,579
	2,174,373	1,380,079	4,134,654			TOTAL WW ADMINISTRATION	3,286,473	3,286,473

## City of Coos Bay 2013-2014 Budget Wastewater Expenditures Fund 3 Plant 1 Department 351

		Council		·		Committee
Actual	Actual	Adopted	Acct.	EXPENDITURES (351)	Proposed	Approved
2010-11	2011-12	2012-13	No.		2013-14	2013-14
				PERSONNEL SERVICES		
66,263	72,483	76,624	510	1001 Salaries	83,475	83,475
24	23	784	510	1002 Overtime	978	978
8,588	10,465	12,870	510	1003 P.E.R.S.	15,072	15,072
4,830	5,234	5,948	510	1004 Social Security	6,510	6,510
12,668	14,072	16,107	510	1005 Employee Insurance	16,993	16,993
1,934	2,601	4,993	510	1006 Unemployment	6,266	6,266
307	311	1,178	510	1007 Workers' Compensation	1,168_	1,168
94,614	105,189	118,504		Total Personnel Services	130,462	130,462
				MATERIALS AND SERVICES		
735	21	900	520	2001 Meetings, Travel & Memberships	900	900
9,168	12,298	25,000	520	2004 Permits, Licenses & Fees	30,000	30,000
24,162	8,257	75,000	520	2108 Contractual	75,000	75,000
11,767	10,706	15,355	520	2120 Insurance	15,355	15,355
782,051	853,466	862,183	520	2131 OMI Contract	892,359	892,359
504	3,572	4,700	520	2308 Automotive Parts	4,700	4,700
56	9,196	4,800	520	2316 Heavy Equipment	5,500	5,500
0	51	8,000	520	2317 Equipment Parts & Maintenance	8,000	8,000
828,443	897,567	995,938		Total Materials and Services	1,031,814	1,031,814
923,057	1,002,755	1,114,442		TOTAL PLANT 1 EXPENDITURES	1,162,276	1,162,276

# City of Coos Bay 2013-2014 Budget Wastewater Expenditures Fund 3 Plant 2 Department 352

		Council					Committee
Actual	Actual	Adopted	Acct.		EXPENDITURES (352)	Proposed	Approved
2010-11	2011-12	2012-13	No.		_	2013-14	2013-14
					PERSONNEL SERVICES		
78,576	91,014	96,698	510	1001	Salaries	103,875	103,875
24	23	888	510	1002	Overtime	1,124	1,124
10,265	13,145	15,972	510	1003	P.E.R.S.	18,543	18,543
5,721	6,595	7,499	510	1004	Social Security	8,102	8,102
14,342	16,581	18,969	510	1005	Employee Insurance	19,933	19,933
1,934	2,601	6,708	510	1006	Unemployment	7,979	7,979
459	442	1,802	510	1007	Workers' Compensation	1,780	1,780
111,321	130,401	148,536			Total Personnel Services	161,337	161,337
	_				• • • • • • • • • • • • • • • • • • • •		900
,	,	,			•		35,000
	•	75,000	520			75,000	75,000
10,697	7,896	10,363	520	2120	Insurance	10,363	10,363
437,033	446,049	450,687	520	2131	OMI Contract	466,461	466,461
0	1,550	2,500	520	2308		2,500	2,500
16	5,060	2,700	520	2316	Heavy Equipment	3,500	3,500
28,155	15	10,000	520	2317	Equipment Parts & Maintenance	10,000	10,000
511,658	484,486	577,150			Total Materials and Services	603,724	603,724
622,979	614,887	725,686			TOTAL PLANT 2 EXPENDITURES	765,061	765,061
	78,576 24 10,265 5,721 14,342 1,934 459 111,321 305 8,608 26,844 10,697 437,033 0 16 28,155	2010-11         2011-12           78,576         91,014           24         23           10,265         13,145           5,721         6,595           14,342         16,581           1,934         2,601           459         442           111,321         130,401           305         28           8,608         12,520           26,844         11,367           10,697         7,896           437,033         446,049           0         1,550           16         5,060           28,155         15           511,658         484,486	Actual 2010-11         Actual 2011-12         Adopted 2012-13           78,576         91,014         96,698 888 888 10,265 13,145 15,972 5,721 6,595 7,499 14,342 16,581 18,969 14,342 16,581 18,969 14,934 2,601 6,708 459 442 1,802 111,321 130,401 148,536         148,536           305         28         900 8,608 12,520 25,000 26,844 11,367 75,000 10,697 7,896 10,363 437,033 446,049 450,687 0 1,550 2,500 16 5,060 2,700 28,155 15 10,000 511,658 484,486 577,150         2,700 2,700 2,700 2,700 28,155 15 10,000 577,150	Actual 2010-11         Actual 2011-12         Adopted 2012-13         Acct.           78,576         91,014         96,698         510           24         23         888         510           10,265         13,145         15,972         510           5,721         6,595         7,499         510           14,342         16,581         18,969         510           1,934         2,601         6,708         510           459         442         1,802         510           111,321         130,401         148,536           305         28         900         520           8,608         12,520         25,000         520           26,844         11,367         75,000         520           10,697         7,896         10,363         520           437,033         446,049         450,687         520           0         1,550         2,500         520           16         5,060         2,700         520           511,658         484,486         577,150	Actual 2010-11         Actual 2011-12         Adopted 2012-13         Acct. No.           78,576         91,014         96,698         510         1001 24           24         23         888         510         1002 1002 1003 1002 1002 1003 1005 1005 1005 1005 1005 1005 1005	Actual 2010-11         Actual 2011-12         Adopted 2012-13         Acct. No.         EXPENDITURES (352)           78,576         91,014         96,698         510         1001         Salaries           24         23         888         510         1002         Overtime           10,265         13,145         15,972         510         1003         P.E.R.S.           5,721         6,595         7,499         510         1004         Social Security           14,342         16,581         18,969         510         1005         Employee Insurance           1,934         2,601         6,708         510         1006         Unemployment           459         442         1,802         510         1007         Workers' Compensation           111,321         130,401         148,536         Total Personnel Services           8,608         12,520         25,000         520         2001         Meetings, Travel & Memberships           8,608         12,520         25,000         520         2004         Permits, Licenses & Fees           26,844         11,367         75,000         520         2108         Contractual           10,697         7,896	Actual 2010-11         Actual 2011-12         Adopted 2012-13         Acct. No.         EXPENDITURES (352)         Proposed 2013-14           78,576         91,014         96,698         510         1001         Salaries         103,875           24         23         888         510         1002         Overtime         1,124           10,265         13,145         15,972         510         1003         P.E.R.S.         18,543           5,721         6,595         7,499         510         1004         Social Security         8,102           14,342         16,581         18,969         510         1005         Employee Insurance         19,933           1,934         2,601         6,708         510         1006         Unemployment         7,979           459         442         1,802         510         1007         Workers' Compensation         1,780           111,321         130,401         148,536         Total Personnel Services         161,337           MATERIALS AND SERVICES         MATERIALS AND SERVICES           305         28         900         520         2001         Meetings, Travel & Memberships         900         900           8,608

# City of Coos Bay 2013-2014 Budget Wastewater Expenditures Fund 3 Collection Systems/Sanitary Department 353

		Council		0000	non cyclomoreannary beparament coc		Committee
Actual	Actual	Adopted	Acct.		EXPENDITURES (353)	Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
				•••••	PERSONNEL SERVICES		
96,398	107,579	115,622	510	1001	Salaries	120,607	120,607
24	47	1,551	510	1002	Overtime	1,763	1,763
11,498	15,523	18,742	510	1003	P.E.R.S.	20,602	20,602
7,096	7,872	8,992	510	1004	Social Security	9,410	9,410
19,129	19,186	22,581	510	1005	Employee Insurance	23,277	23,277
4,514	4,869	11,150	510		Unemployment	11,649	11,649
600	737	2,418	510	1007	Workers' Compensation	2,387	2,387
139,259	155,812	181,056			Total Personnel Services	189,695	189,695
					MATERIALS AND SERVICES		
206	70	900	520	2001	Meetings, Travel & Memberships	900	900
533	2,314	5,000	520	2004	Permits, Licenses & Fees	5,000	5,000
7,547	979	60,000	520	2108	Contractual	25,000	25,000
136,187	151,231	50,000	520	2110	Emergency Repairs	50,000	50,000
5,349	9,323	14,299	520		Insurance	14,299	14,299
444,890	485,389	489,877	520	2131	OMI Contract	507,023	507,023
302	2,073	600	520	2228	Petroleum Products	3,000	3,000
9,928	8,643	12,000	520	2308	Automotive Parts	12,000	12,000
31,172	47,661	30,115	520	2316	Heavy Equipment parts	25,000	25,000
9,281	1,683	15,000	520	2317	Equipment Parts & Maintenance	10,000	10,000
645,395	709,364	677,791			Total Materials and Services	652,222	652,222
					CAPITAL OUTLAY		
74,921	0	0	530	3023	Equipment & Tools	0	0
74,921	0	0			Total Capital Outlay	0	0
859,575	865,177	858,847			TOTAL COLLECTIONS EXPENDITURES	841,917	841,917

# City of Coos Bay 2013-2014 Budget Wastewater Expenditures Fund 3 Collection/Stormwater Department 355

		Council			·		Committee
Actual	Actual	Adopted	Acct.		EXPENDITURES (355)	Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
					PERSONNEL SERVICES	***************************************	
79,449	70,005	84,746	510	1001	Salaries	90,753	90,753
744	291	1,604	510	1002	Overtime	2,442	2,442
8,861	8,959	13,769	510	1003	P.E.R.S.	16,193	16,193
5,929	5,158	6,626	510	1004	Social Security	7,161	7,161
18,214	15,293	19,438	510	1005	Employee Insurance	21,147	21,147
1,934	2,324	4,645	510	1006	Unemployment	4,650	4,650
1,933	1,876	3,638	510	1007	Workers' Compensation	3,868	3,868
117,064	103,907	134,466			Total Personnel Services	146,214	146,214
					MATERIALS AND SERVICES		
0	32	750	520	2001	Meetings, Travel & Memberships	750	750
583	1,732	5,000	520	2004	Permits, Licenses & Fees	3,000	3,000
0	50	25,000	520	2108	Contractual	25,000	25,000
3,013	80,338	50,000	520	2110	Emergency Repairs	50,000	50,000
1,605	6,283	4,519	520	2120	Insurance	7,400	7,400
144,244	155,324	156,763	520	2131	OMI Contract	162,250	162,250
2,656	3,995	2,000	520	2228	Petroleum Products	6,500	6,500
46	2,285	3,000	520	2308	Automotive Parts	3,000	3,000
1,918	1,545	3,500	520	2316	Heavy Equipment parts	3,500	3,500
548	751	3,000	520	2317	Equipment Parts & Maintenance	3,000	3,000
154,613	252,335	253,532			Total Materials & Services	264,400	264,400
271,677	356,242	387,998			TOTAL COLL./STORMWATER EXPEND.	410,614	410,614
271,077	330,242	307,990			TOTAL COLL./STORWWATER EXPEND.	410,614	410,614
1,737,220	2,632,653	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
6,588,881	6,851,793	7,221,627			TOTAL WASTEWATER EXPENSE	6,466,340	6,466,340

# City of Coos Bay 2013-2014 Budget Special Public Safety Fund 4

# Fund 04 was merged in FYE 11 into Fund 01

			·	aa o				
	Actual	Actual	Council Adopted	Acct.		RESOURCES POLICE (000)	Proposed	Committee Approved
	2010-11	2011-12	2012-13	No.		KESOURCES FOLICE (000)	2013-14	2013-14
	33,221	0	0		0100	CARRYOVER BALANCE GRANTS	0	0
_	33,221	0	0			TOTAL POLICE REVENUE	0	0
	Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		EXPENDITURES POLICE (410)	Proposed	Committee Approved 2013-14
_	33,221 33,221	0	0	550	5020	TRANSFERS Transfer to General Fund Total Transfers	0	0
_	33,221	0	0			TOTAL POLICE EXPENDITURES	0	0
	Actual 2010-11 14,564	Actual 2011-12 0	Council Adopted 2012-13 0	Acct. No. 300	0500	RESOURCES FIRE (000)  CARRYOVER BALANCE GRANTS	Proposed0	Committee Approved 2013-14 0
	14,564	0	0			TOTAL FIRE REVENUE	0	0
	Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		EXPENDITURES FIRE (411) TRANSFERS	Proposed 2013-14	Committee Approved 2013-14
_	14,564 14,564	0	0	550	5020	Transfer to General Fund  Total Transfers	0	0
_	14,564	0	0			TOTAL FIRE EXPENDITURE	0	0
_	47,785	0	0			TOTAL PUBLIC SAFETY REVENUE	0	0
	47,785	0	0			TOTAL PUBLIC SAFETY EXPENSE	0	0

## City of Coos Bay 2013-2014 Budget Police Public Safety Fund 43

· ·	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
GRANTS           2,080         0         0         340         0300         Seat Belt Enforcement Grant         0           905         0         0         340         0304         Bulletproof Vest Grant         0           14,940         0         0         340         0305         DUII Grant         0           17,925         0         0         Total Revenue from other Agencies         0	0 0 0 0 0
2,080       0       0       340       0300       Seat Belt Enforcement Grant       0         905       0       0       340       0304       Bulletproof Vest Grant       0         14,940       0       0       340       0305       DUII Grant       0         17,925       0       0       Total Revenue from other Agencies       0	0 0 0 0 0 0
905       0       0       340       0304       Bulletproof Vest Grant       0         14,940       0       0       340       0305       DUII Grant       0         17,925       0       0       Total Revenue from other Agencies       0	0 0 0 0 0
14,940         0         0         340         0305         DUII Grant         0           17,925         0         0         Total Revenue from other Agencies         0	0 0 0 0 0
	0 0 0 0 0
	0 0 0
00 350 0100 Interest Police0	0 0 0
230 0 0 Total Use of Money and Property 0 CURRENT SERVICES	0 0
12,520 0 0 360 1000 DUII Impact Panel Class Fees 0	0
304 0 0 360 1200 DRE Reimbursement 0	
29,274 0 0 360 1250 ODOT Reimbursement-Eastside Bridge 0	
499 0 0 360 1300 Range User Fees 0	0
5,594 0 0 360 1450 Police Service - Reimbursements (new) 0	0
3,256 0 0 360 2000 Insurance Reimbursement 0	0
51,447 0 0 Total Current Services 0 TRANSFERS	0
40,734 0 0 390 0800 Transfers in from General Fund 0	0
40,734 0 0 Total Transfers 0	0
110,336 0 0 TOTAL POLICE REVENUE 0	0
EXPENDITURES (430)	
PERSONNEL SERVICES	_
47,532 0 0 510 1002 Overtime 0	0
4,252 0 0 510 1003 P.E.R.S. 0	0
2,004 0 0 510 1004 Social Security 0	0
1,258 0 0 510 1005 Employee Insurance 0	0
522 0 0 510 1007 Workers' Compensation 0	0
55,568 0 0 Total Personnel Services 0	0
MATERIALS AND SERVICES  905 0 520 2243 Bullet Proof Vest Grant Equipment 0	0
1,200 0 520 2245 Canine Program 0	0
2,996 0 0 520 2428 DUII Impact Panel Costs 0	0
2,500 0 0 520 2420 Crime Prevention Grant Costs 0	0
7,601 0 0 Total Materials and Services 0	0
TRANSFERS	-
43,911 0 0 550 5010 Transfers to General Fund 0	0
43,911 0 0 Total Transfers 0 OTHER FINANCING USES	0
3,256 0 0 560 6003 Insurance Reimbursement (Other I559Expenditures M/S) 0	0
3,256 0 0 Total Other Financing Uses 0	0
110,336 0 0 TOTAL POLICE EXPENDITURES 0	0

## City of Coos Bay 2013-2014 Budget Fire Public Safety Fund 44

		Council		Fund	44 was merged in FYE 11 into Fund 01		Committee
Actual	Actual	Adopted	Acct.		•	Proposed	Approved
2010-11	2011-12	2012-13	No.		RESOURCES FIRE (000)	2013-14	2013-14
					GRANTS		
21,500	0	0	340	0312	Grant - Fire Safer	0	0
21,500	0	0			Total Revenue from other Agencies	0	0
					USE OF MONEY AND PROPERTY		
25	0	0	350	0100	Interest Fire	0	0
25	0	0			Total Use of Money and Property	0	0
					CURRENT SERVICES		
3,226	0	0	360	1000	Fire Services-Reimbursement	0	0
28,812	0	0	360		ODOT Reimbursement-Eastside Bridge	0	0
32,038	0	0			Total Current Services TRANSFERS	0	0
22,052	0	0	390	0000	Transfers in from General Fund	0	0
22,052	0	0	390	0000	Total Transfers	0	0
22,052	U	U			Total Transfers	U	U
75,615	0	0			TOTAL FIRE REVENUE	0	0
					EXPENDITURES FIRE (411)		
					PERSONNEL SERVICES		
161	0	0	520	1001	Salaries	0	0
23,107	0	0	520	1002	Overtime	0	0
3,682	0	0	520	1003	P.E.R.S.	0	0
1,732	0	0	520		Social Security	0	0
498	0	0	520		Workers' Compensation	0	0
29,180	0	0			Total Personnel Services	0	0
					MATERIALS AND SERVICES		
954	0	0	520	2110	Fire Services Reimbursements	0	0
856	0	0	520	2250	Memorial Bricks Costs	0	0
22,380	0	0	520	2260	Safer Grant - Recruitment	0	0
6,460	0	0	520	2270	Safer Grant - Retention	0	0
30,650	0	0			Total Materials and Services	0	0
					TRANSFERS		
13,881	0	0	550	5010	Transfer to General Fund	0	0
13,881	0	0			Total Transfers	0	0
					OTHER FINANCING USES		
1,904	0	0	560	6003	Insurance Reimbursement	0	0
75,615	0	0			TOTAL FIRE EXPENDITURE	0	0

# **HOTEL/MOTEL TAX FUND**

#### **Background**

The City of Coos Bay established the transient room tax with the enactment of Ordinance No. 2663 in 1976 (Chapter 3.55 in our municipal code). The tax is imposed on lodging businesses intended for occupancy of 30 days or less such as hotels/motels, bed and breakfast, RV parks, and vacation rentals. The current tax imposed is 7% and is paid to the city in quarterly payments. 2/7 of the gross receipts are used to help fund the Visitor and Convention Bureau.

### **Program Description**

The Hotel/Motel Tax Fund is used to fund a variety of elements for the following tourist and cultural organizations:

- Marshfield Sun Printing Museum
- Visitor Information Center
- Community Events and Promotion
- Coos Art Museum
- Visitor and Convention Bureau
- Historic Rail Museum
- Boat Building Center
- Egyptian Theatre

These organizations are funded in part or wholly for maintenance of the facilities, operational expenses (utilities and capital improvements), and/or management agreements.

The Hotel/Motel Tax Fund is used for promotion of community events such as the 4<sup>th</sup> of July in Mingus Park, fireworks display, and purchase and replacement of Christmas decorations. Purchase of flowers for the Downtown hanging baskets and Empire streetscape are also a part of this fund. The Coos Bay North Bend Visitor and Convention Bureau receives funding thru this fund from the City of Coos Bay, City of North Bend, and the Coquille Indian Tribe.

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget.

FTE Allocation: 2.94 employees

## City of Coos Bay 2013-2014 Budget Hotel/Motel Tax Fund 5

		Council					Committee
Actual	Actual	Adopted	Acct.		RESOURCES (000)	Proposed	Approved
 2010-11	2011-12	2012-13	No.			2013-14	2013-14
 67,738	100,844	36,000	300	0100	CARRYOVER BALANCE	52,028	52,028
					TAXES		
337,301	344,831	331,000	311	0100	Hotel/Motel Tax - General	342,843	342,843
133,780	138,684	135,000	311	0200	Hotel/Motel Tax - Visitor's & Convention Bureau	137,137	137,137
471,081	483,515	466,000			Total Taxes	479,980	479,980
					USE OF MONEY AND PROPERTY		
387	465	100	350	0100	Interest	100	100
720	720	720	350	0900	Coos Art Museum Rents	720	720
 1,107	1,185	820			Total Use of Money and Property	820	820
					CURRENT SERVICES		
7,549	9,734	8,000	360	0100	Visitor's Center Revenue	8,000	8,000
7,549	9,734	8,000			Total Current Services	8,000	8,000
					OTHER INCOME		
8,586	8,696	9,000	380	0100	Misc Revenue	3,000	3,000
8,586	8,696	9,000			Total Other Income	3,000	3,000
					TRANSFERS IN		
151,759	127,696	148,503	390	0800	Transfer in from General Fund	171,474	171,474
 151,759	127,696	148,503			Total Transfers in	171,474	171,474
707,820	731,669	668,323			TOTAL HOTEL/MOTEL TAX REVENUE	715,302	715,302

### City of Coos Bay 2013-2014 Budget Hotel/Motel Tax Fund 5 Department 410

		Council			EXPENDITURES (410)		Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
 2010-11	2011-12	2012-13	No.		PERSONNEL SERVICES	2013-14	2013-14
151,045	160,493	154,825	510		Salaries	140,618	140,618
3,960	4,058	7,485	510		Overtime	6,583	6,583
22,320	20,600	27,350	510		P.E.R.S.	25,914	25,914
11,115	12,215	12,433	510		Social Security	11,284	11,284
41,384	29,838	40,717	510		Employee Insurance	39,655	39,655
0	692	2,136	510		Unemployment	2,001	2,001
 5,221	8,042	12,890	510	1007	Workers' Compensation	10,768	10,768
235,045	235,938	257,836			Total Personnel Services	236,823	236,823
					MATERIALS AND SERVICES		
24,487	28,024	23,000	520	2101	Tourism related - dock utilities	23,000	23,000
4,105	6,685	7,947	520	2108	Contractual	7,947	7,947
0	0	0	520	2120	Insurance	9,500	9,500
29,044	16,966	28,000	520	2204	Community Events & Promotion	28,000	28,000
2,531	2,400	3,400	520		Historical Rail Museum	19,875	19,875
776	1,002	9,700	520	2308	Sun Building Maintenance	14,000	14,000
3,520	10,137	18,220	520		Egyptian Theater	20,000	20,000
540	720	720	520		Art Museum Rents (in and out)	720	720
8,060	11,250	14,000	520		Boat Building Center	10,800	10,800
133,780	138,684	135,000	520		Visitors Convention Bureau (in and out)	137,137	137,137
22,658	43,674	45,000	520		Special Projects (including Christmas Lights)	45,000	45,000
96,585	98,281	81,000	520		Visitor Information Center	110,500	110,500
45,845	49,868	44,500	520	2435	Art Museum Management/Maintenance/Utilities	52,000	52,000
0	13	0	520		Bad Debt Expense	0	0
 371,931	407,703	410,487			Total Materials and Services	478,479	478,479
 0	0	0	560	6001	CONTINGENCY	0	0
100,844	88,028	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
 707,820	731,669	668,323	000	3002	TOTAL HOTEL/MOTEL TAX EXPENSE	715,302	715,302
·							

### **LIBRARY**

#### **Mission Statement**

The Coos Bay Public Library exists to provide library materials and services, and guidance to those materials and services, from which Coos County residents may choose in meeting their informational, educational, cultural, and recreational needs.

The library upholds the principles of intellectual freedom and the public's right to know by providing all members of the community with free, open, and equal access to ideas and information.

The library will provide its services by whatever means required to meet the diverse needs of all its constituents without regard to age, gender, religion, background, economic status, ability, interests, lifestyle, occupation, cultural heritage, or social values.

The library is dedicated to earning the public trust through continual responsiveness to citizen expectations by treating each patron with courtesy and respect, by acting with responsibility and integrity in all aspects of library operation, and by exhibiting a true commitment to the concept of public service at all times.

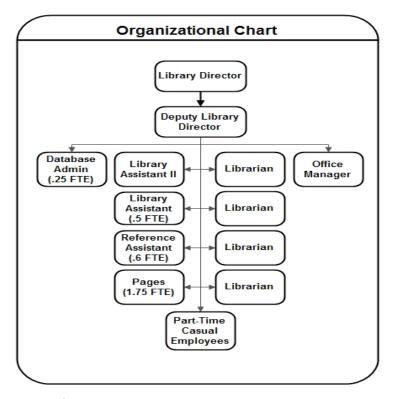
### **Program Description**

As a member of the Coos County Library Service District, the Coos Bay Public Library provides many services for the citizens of Coos Bay and the surrounding area with a state-designated service area of approximately 24,000 people. It serves as a popular materials library, research and information center, educational center, literacy facilitator, technology center, and provides a community forum.

#### 2013/2014 Goals

- Plan for future library building infrastructure.
- Strengthen partnerships with community groups.
- Address growing operations revenue-to-expenditure gap.
- Promote all aspects of library services to the community.
- Maintain diverse programming for the public.

FTE by allocation: 13.99 employees



## City of Coos Bay 2013-2014 Budget Library Fund 7

						Library r una r		
			Council					Committee
	Actual	Actual	Adopted	Acct.		RESOURCES (000)	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
						CARRYOVER BALANCE		
	380,501	304,264	247,000	300	0100	Carryover Balance - Regular	337,000	337,000
	64,530	64,530	60,000	300	0200	Carryover Balance - Memorial/Board (CD) (Restricted)	50,000	50,000
	445,031	368,794	307,000			Total Carryover Balance	387,000	387,000
						REVENUE FROM OTHER AGENCIES		
	2,021	2,460	2,400	340	0300	State Library Grant	1,500	1,500
	0	0	7,900	340		Grants	1,000	1,000
	961,579	961,423	927,000	340	0900	Library Tax Base	927,000	927,000
	963,600	963,883	937,300			Total Revenue from other Agencies	929,500	929,500
						USE OF MONEY AND PROPERTY		
	2,826	2,287	800	350	0100	Interest	800	800
	2,335	2,035	2,500	350	1100	Auditorium Rental	2,500	2,500
	5,161	4,322	3,300			Total Use of Money & Property	3,300	3,300
						CHARGES FOR CURRENT SERVICES		
	4,386	3,994	3,900	360	0100	Copies	4,000	4,000
	67,555	62,628	66,551	360		Data Base Specialist Fees	68,743	68,743
	21,912	20,051	22,000	360	1800	Library Fees	18,000	18,000
	93,853	86,673	92,451			Total Charges for Current Services	90,743	90,743
						OTHER INCOME		
	306	254	0	380	0200	Cash over/short	0	0
	3,879	1,290	500	380	0400	Reimbursements	500	500
	34,213	28,469	30,000	380	0900	Gifts & Donations	18,500	18,500
	38,398	30,013	30,500			Total Other Income	19,000	19,000
	1,546,043	1,453,684	1,370,551			TOTAL LIBRARY REVENUE	1,429,543	1,429,543
_								

# City of Coos Bay 2013-2014 Budget Library Fund 7 Department 510

		Council			- opu		Committee
Actual	Actual	Adopted	Acct.		EXPENDITURES (510)	Proposed	Approved
2010-11	2011-12	2012-13	No.		EXI ENDITORES (010)	2013-14	2013-14
 2010 11	2011 12	2012 10			PERSONNEL SERVICES	2010 14	2010 11
647,954	539,644	565,486	510	1001	Salaries	581,862	581,862
86,911	80,248	99,858	510		P.E.R.S.	112,033	112,033
48,538	38,366	43,260	510		Social Security	44,522	44,522
132,865	94,560	123,576	510		Employee Insurance	130,143	130,143
2,600	6,519	12,806	510		Unemployment	12,806	12,806
1,164	1,440	1,805	510		Workers' Compensation	1,926	1,926
135	27	93	510		Volunteer Worker's Compensation	130	130
920,167	760,805	846,884			Total Personnel Services	883,422	883,422
					MATERIALS AND SERVICES		
5,204	4,446	6,250	520		Training, Meetings, Travel, and Dues	6,200	6,200
35,232	36,714	36,000	520	_	Utilities	36,000	36,000
3,834	2,852	4,500	520		Telephone	4,000	4,000
1,269	1,485	1,900	520		Advertising	1,500	1,500
27	5,394	0	520		Contractual	0	0
0	0	0	520		Insurance	14,800	14,800
2,059	2,264	5,500	520	2122	Duplicating	4,000	4,000
365	0	1,100	520	2123	Printing	790	790
260	39	0	520	2128	Program & Display (combined w/office supplies/printing)	0	0
1,865	1,492	2,600	520	2205	Office Supplies	2,600	2,600
8,223	6,386	9,000	520	2206	Postage	7,000	7,000
166	114	0	520	2208	Miscellaneous (combined with office supplies)	0	0
1,803	4,317	0	520	2224	Data Processing Supplies (combined with duplicating)	0	0
3,333	2,468	3,200	520	2225	Janitorial Supplies	3,400	3,400
0	0	5,400	520	2234	Library Grant Materials	1,000	1,000
11,263	11,232	15,000	520	2235	Library Supplies	12,000	12,000
71,055	54,160	70,000	520	2236	Library Books and Records	70,000	70,000
10,232	9,392	11,000	520	2237	Periodicals	11,000	11,000
149	160	200	520	2238	Microfilm	200	200
2,621	2,662	1,480	520	2239	State Aid to Children	1,000	1,000
13,930	13,684	14,500	520	2302	Office Equipment Rental	15,000	15,000
360	0	8,200	520	2303	Equipment Repairs/Replacement	8,200	8,200
14,550	13,793	14,000	520	2304	Equipment Maintenance Contracts	16,500	16,500

# **Library Expenditures (Continued)**

		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.		MATERIALS AND SERVICES CONTINUED	2013-14	2013-14
29,320	27,374	30,000	520	2309	Building & Grounds Maintenance	28,000	28,000
550	360	500	520	2406	Reimbursable	500	500
0	812	400	520	2424	Library Board	400	400
34,580	34,167	20,000	520	2450	Gifts, Donations & Memorials	17,000	17,000
252,250	235,766	260,730			Total Materials and Services	261,090	261,090
					CAPITAL OUTLAY		
4,832	5,605	0	530	3001	Computer Hardware/Software (combined with 2303)	0	0
4,832	5,605	0			Total Capital Outlay	0	0
					CONTINGENCY		
0	0	202,937	560	6001	Contingency	235,031	235,031
0	0	60,000	560	6001	Library Board Reserve (Contingency)	50,000	50,000
0	0	262,937			Total Contingency	285,031	285,031
368,794	451,507	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
1,546,043	1,453,684	1,370,551			TOTAL LIBRARY EXPENDITURES	1,429,543	1,429,543

### PUBLIC WORKS AND DEVELOPMENT DEPARTMENT - BUILDING CODES

### **Program Description**

The Building Codes Division budget includes expenses for the administration of the building, mechanical inspection, and plan review programs within the City of Coos Bay. By vote of the taxpayers, this budget is mandated to operate as an enterprise fund with the revenue from the permits fully supporting the related expenses.

Portions of the personnel costs for the City Attorney, City Manager, Code/Planning Specialists, Codes Enforcement, Codes Administrator, Public Works and Development Director, Finance staff, and Mechanic II are paid for by this program for complete cost accounting.

The Codes Administrator serves as the City's Building Official and inspects and evaluates built-on-site and manufactured residential and commercial structures while they are being constructed, remodeled, or repaired. Inspections are done in areas of structural, mechanical, and fire/life safety thereby insuring compliance with the City's building codes. Construction plans are reviewed for code compliance, and permits are issued.

The Division is responsible for implementing the City's dangerous and substandard building codes. Implementing the dangerous and substandard building code can cover issues such as tenants who wish to complain about their water heaters and gutters, significant analysis involved in dilapidated buildings or buildings that have suffered significant damage due to fire or earthquake.

Staff evaluates the current valuation tables used to base permit fees. This review is part of an ongoing monitoring process to ensure that Building Codes program operates as an enterprise fund and keeps pace with the changing economy of the construction trade. Recommendations will be forwarded to Council for any adjustments.

Contractual services in this year's budget include the cost of as needed for substandard and dangerous buildings abatement Hearing Officer; outside plan review services, and to continue to digitally archive old plans.

#### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

- Continue formal and informal meetings with customers and professional groups to identify areas to improve delivery of service to customers.
- Building Code Administrator will complete required continuing education.
- Continue to take advantage of customer service improvements offered by the e-permitting software.

The distribution of personnel salaries charged to more than one department can be found on page 112 in this budget. FTE by allocation: 2.84 employees

## City of Coos Bay 2013-2014 Budget Building Codes Fund 8

	Actual	Actual	Council Adopted	Acct.		RESOURCES (000)	Proposed	Committee Approved
	2010-11	2011-12	2012-13	No.		u.	2013-14	2013-14
	270,289	345,566	400,000	300	0100	CARRYOVER BALANCE	284,000	284,000
						LICENSES AND PERMITS		
	162,332	88,381	125,500	330	0600	Plan Check Fees	65.000	65,000
	98,715	231,237	160,700	330	0700		100,000	100,000
	130	130	600	330		Plumbing Permits	600	600
	17,007	37,357	10,000	330	0900	<u> </u>	12,000	12,000
	55	55	100	330	1000		150	150
	352	352	350	330	1400	Mobile Home Permits	350	350
	95,792	48,433	75,000	330		Other Permits	50,000	50,000
	374,383	405,944	372,250			Total Licenses and Permits	228,100	228,100
	,	,	•				·	·
						USE OF MONEY AND PROPERTY		
	1,502	3,238	1,300	350	0100	Interest	1,500	1,500
	1,502	3,238	1,300			Total Use of Money & Property	1,500	1,500
						OTHER INCOME		
	86	129	1,000	380	0100	Miscellaneous	500	500
	0	1	0	380		Cash Over/Short	0	0
	86	130	1,000			Total Other Income	500	500
						TRANSFERS		
	0	0	0	200	0000	Loan from General Fund	0	0
	0	0	0	390 390			0	0
_	0	64,298	0	390	0100	Transfer from Building Codes Reserve	0	0
	0	64,298	0				U	0
_	646,260	819,176	774,550			TOTAL BUILDING CODE REVENUE	514,100	514,100

## City of Coos Bay 2013-2014 Budget Building Codes Fund 8 Department 304

			O = = !!			Department 004		0
	A =4=1	A -41	Council	۸ 4		EVENDITURES (204)	Duanasad	Committee
	Actual	Actual	Adopted	Acct.		EXPENDITURES (304)	Proposed	Approved
	2010-11	2011-12	2012-13	No.		PERSONNEL SERVICES	2013-14	2013-14
	206,711	186,543	199,928	510	1001	Salaries	176,768	176,768
	1	17	930	510		Overtime	997	997
	30,339	32,955	36,346	510		P.E.R.S.	37,844	37,844
	14,849	13,584	15,387	510		Social Security	13,623	13,623
	37,903	36,034	39,333	510		Employee Insurance	37,057	37,057
	0	415	5,717	510		Unemployment	5,559	5,559
	1,158	1,512	2,083	510		Workers' Compensation	2,093	2,093
	9,562	. 0	. 0	510		Comp/Vacation Accruals	. 0	0
-	300,523	271,060	299,724			Total Personnel Services	273,940	273,940
						MATERIALS AND SERVICES		
	1,490	1,464	2,000	520	2001	Meetings, Travel & Memberships	2,000	2,000
	0	0	500	520		Publications	500	500
	2,340	3,024	4,000	520		Training	4,000	4,000
	702	623	1,000	520		Telephone	1,000	1,000
	11,760	11,760	12,476	520		Property/office lease	12,476	12,476
	0	0	200	520		Advertising	200	200
	8,456	23,236	100,000	520		Contractual	33,150	33,150
	2,625	3,973	5,489	520		Insurance	5,489	5,489
	25	321	2,000	520	-	Duplicating	2,000	2,000
	97	164	500	520		Printing	500	500
	1,121	1,047	1,000	520		Merchant Fees	1,000	1,000
	807	213	800	520		Office Supplies	800	800
	34	24	200	520		Postage	200	200
	0	89	100	520		Miscellaneous	100	100
	1,611	100	1,000	520	2216	Small Equipment	1,000	1,000
	523	513	500	520		Data Processing Supplies	500	500
	949	1,297	1,000	520		Petroleum Products	1,000	1,000
	0	. 0	300	520		Equipment Repairs	300	300
	100	429	500	520		Automotive Parts	500	500
-	32,640	48,278	133,565			Total Materials and Services	66,715	66,715
						TRANSFERS		
	0	5,300	5,300	550	5013	Transfer to Technology Fund	5,300	5,300
	0	0	50,185	560	6001	CONTINGENCY	168,145	168,145
-								
_	313,097	494,538	285,776	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
-	646,260	819,176	774,550			TOTAL PWD BUILDING CODES	514,100	514,100

## City of Coos Bay 2013-2014 Budget 9-1-1 Tax Fund 10

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct.		RESOURCES (000)	Proposed 2013-14	Committee Approved 2013-14
98,523	96,112	75,000		0100	CARRYOVER BALANCE	105,000	105,000
00,020	00,	. 0,000		0.00		. 55,555	
					REVENUE FROM OTHER AGENCIES		
82,915	78,172	77,774	340	1600	City of Coos Bay	74,197	74,197
63,183	18,895	18,822	340	2000	City of Coquille (PSAP)	17,879	17,879
7,539	77,229	71,811	340	2300	911 Contracts	73,016	73,016
153,637	174,296	168,407			Total Revenue from Other Agencies	165,092	165,092
					USE OF MONEY AND PROPERTY		
246	638	100	350	0100	Interest	100	100
246	638	100	550	0100	Total Use of Money and Property	100	100
210	000	100			Total Oce of money and Property	100	100
252,406	271,046	243,507			TOTAL 911 TAX REVENUE	270,192	270,192
					EXPENDITURES (380)		
					PERSONNEL SERVICES		
91,740	75,144	108,042	510	1001	Salaries	108,866	108,866
7,623	3,311	10,805	510		Overtime	10,887	10,887
13,221	11,943	21,158	510	1003	P.E.R.S.	24,123	24,123
5,655	5,928	9,092	510		Social Security	9,163	9,163
23,363	16,081	16,606	510		Employee Insurance	27,402	27,402
0	0	500	510		Unemployment	500	500
109	200	402	510		Worker's Compensation	378	378
141,711	112,607	166,605	0.0		Total Personnel Services	181,319	181,319
					MATERIAL C AND CERVICES		
7.047	7,563	0.000	520	2402	MATERIALS AND SERVICES	10.000	10.000
7,817 5,220	6,766	8,000 14,500	520		Telephone Contractual	10,000 18,000	10,000 18,000
	0,766	14,500				18,000	
1,546 14,583	14,329		520	2304	Equipment Maintenance Contracts  Total Materials and Services	28,000	28,000
14,563	14,329	22,500			Total Materials and Services	20,000	20,000
0	0	15,554	560	6001	CONTINGENCY	20,000	20,000
96,112	144,110	38,848	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	40,873	40,873
252,406	271,046	243,507			TOTAL 9 1 1 TAX EXPENDITURES	270,192	270,192

# City of Coos Bay 2013-2014 Budget Bond and Coupon Redemption

Principal	Interest	Total		Series	Month	Day
					2042	
E7 206	1 200	E0 E00	4	luris distingal Exchange Loop 9/2005 (9/42 moture)	2013	15
57,306	1,200	58,506	1	Jurisdictional Exchange Loan 8/2005 (8/13 mature)	August	15
0	0	0		Wastewater OFIA 1 Series 2012 (est 2027 mature)	December	1
0	0	0		Wastewater OFIA 2 Series 2013 (est 2028 mature)	December	1
3,790	4,850	8,640	2	Water 2005-OECDD 6/2005 (12/29 mature)	December	1
275,010	94,432	369,442	3	Refunding Water Series 2006 4/2006 (12/24 mature)	December	1
0	107,685	107,685	4	Fire Station 4/2009 (6/28 mature)	December	1
60,000	5,400	65,400	9	City Hall Seismic Loan from URA (12/21 mature)	December	1
65,010	8,122	73,132	10	Wastewater Land Purchase 11/12 (12/20 mature)	December	1
					2014	
0	8,008	8,008	10	Wastewater Land Purchase 11/12 (12/20 mature)	<u>2014</u> June	1
0	87,556	87,556	3	Refunding Water Series 2006 4/2006 (12/24 mature)	June	1
275,010	107,685	382,695	3 4	Fire Station 4/2009 (6/28 mature)	June	1
600,000	170,000	770,000	8	Water OFIA Series 2010 (principal est 12/2014)	June	30
000,000	20,000	20,000	O	Wastewater OFIA 1 Series 2012 (est 2027 mature)	June	30
0	40,000	40,000		Wastewater OFIA 2 Series 2013 (est 2028 mature)	June	30
0	40,000	40,000	11	Jurisdictional Exchange Fund (39) (1st payment to City)	August	1
1,336,126	654,938	1,991,064	TOTA		August	
1,000,120	00-1,000	1,001,001	10171	SUMMARY		
57,306	1,200	58,506		Jurisdictional Exchange Fund (39) (8/13 mature)	58,506	
0	60,000	60.000		Wastewater Projects (12) (est 2027/2028 mature)	60.000	
65,010	16,130	81,140		Wastewater Land Purchase 11/12 (12/20 mature)	81,140	
60,000	5,400	65,400		City Hall Seismic Loan from URA (12/21 mature)	65,400	
3,790	4,850	8,640		Water 2005-OECDD (12) (12/29 mature)	8,640	
600,000	170,000	770,000		Water OFIA Series 2010 (principal est 12/2014)	770,000	
275,010	181,988	456,998		Refunding Water Series 2006 (12) (12/24 mature)	456,998	
1,003,810	438,368	1,442,178		Total Fund 12	400,000	
.,300,0.0	.55,555	.,,				ļ
275,010	215,370	490,380		Fire Station (11) 6/28 mature	490,380	
1,336,126	654,938	1,991,064	TOTA	L Annual De	ot 1,991,064	

# City of Coos Bay 2013-2014 Budget General Obligation Bond Redemption Fund 11 Department 600

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		RESOURCES (000)	Proposed 2013-14	Committee Approved 2013-14
62,260	105,916	105,916	300	0100	CARRYOVER BALANCE	250,000	250,000
492,025	5 499,482	488,300	310	0100	PROPERTY TAXES Current Property Taxes	490,380	490,380
38,69	,	466,300	310		Delinquent Property Taxes	30,000	30,000
530,720		488,300	310	0200	Total Property Taxes	520,380	520,380
					USE OF MONEY AND PROPERTY		
1,536		0	350	0100	Interest	100	100
1,536	2,277	0			Total Use of Money and Property	100	100
					TRANSFERS IN		
	101,000	129,375	390	0800	General Fund	0	0
	101,000	129,375			Total Transfers In	0	0
594,516	739,933	723,591			TOTAL G.O. BOND FUND REVENUE	770,480	770,480
					EXPENDITURES (600) DEBT SERVICE		
250,000	•	265,000	540		Principal (Fire GO Series 2009)	275,010	275,010
238,600		223,300	540	4004	Interest (Fire GO Series 2009)	215,370	215,370
488,600	90,886	488,300			Total Debt Service	490,380	490,380
					TRANSFERS OUT		
	0	0	550		Transfer to Fire Station	180,400	180,400
(	0	0			Total Transfers Out	180,400	180,400
105,916	249,047	235,291	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	99,700	99,700
594,516	739,933	723,591			TOTAL G.O. BOND EXPENDITURES	770,480	770,480

### City of Coos Bay 2013-2014 Budget Revenue Bond Fund 12 Department 610

					Department 010		
		Council					Committee
Actual	Actual	Adopted	Acct.			Proposed	Approved
2010-11	2011-12	2012-13	No.		RESOURCES (000)	2013-14	2013-14
597	597	520,597	300	0100	CARRYOVER BALANCE	1,933,758	1,933,758
					REVENUE FROM OTHER AGENCIES		
463,005	505,847	878,840	340	1100	Water Board Bond Payments	1,235,638	1,235,638
463,005	505,847	878,840			Total Revenue from Other Agencies	1,235,638	1,235,638
					USE OF MONEY AND PROPERTY		
0	3,059	0	350	0100	Interest	0	0
0	3,059	0			Total Use of Money and Property	0	0
					TRANSFERS IN		
0	520,000	1,040,000	390	1000	Transfer from WW Improvement Fund	0	0
0	0	66,000	390	2000	Transfer from General Fund for CH Seismic Loan	65,400	65,400
0	520,000	520,000	390	0900	Transfer from WW Fund	973,382	973,382
0	1,040,000	1,626,000			Total Transfers	1,038,782	1,038,782
463,602	1,549,503	3,025,437			TOTAL REVENUE BOND REVENUE	4,208,178	4,208,178
					EXPENDITURES (610)		
					DEBT SERVICE		
238,268	253,429	258,602	540		Principal OECDD CBNBWB (2005/2006, 2029/2024 mature)	278,800	278,800
222,561	212,093	200,238	540	4002	Interest OECDD CBNBWB (2005/2006, 2029/2024 mature)	186,838	186,838
460,829	465,523	458,840			Total Debt Service	465,638	465,638
0	0	250,000	540		Principal CBNBWB OFIA Series 2010 estimated	600,000	600,000
2,176	40,324	170,000	540	4008	Interest CBNBWB OFIA Series 2010 estimated	170,000	170,000
2,176	40,324	420,000			Total Debt Service	770,000	770,000
0	65,000	65,000	540		Principal WW Land Purchase 2012	65,010	65,010
0	10,771	17,238	540		Interest WW Land Purchases 2012	16,130	16,130
0	0	169,000	540		Principal WW Series OFIA 1 2012	0	0
0	0	268,762	540		Interest WW Series OFIA 1 2012	20,000	20,000
0	0	234,000	540		Principal WW Series OFIA 2 2013	0	0
0	0	286,000	540	4014	Interest WW Series OFIA 2 2013	40,000	40,000
0	75,771	1,040,000			Total Debt Service	141,140	141,140
0	0	60,000	540		Principal City Hall Seismic Loan from URA 2011	60,000	60,000
0	0	6,000	540	4016	Interest City Hall Seismic Loan from URA 2011	5,400	5,400
0	0	66,000			Total Debt Service	65,400	65,400
463,005	581,618	1,984,840			Total Debt Service Payments	1,442,178	1,442,178
0	0	520,000	560		WW Bond Reserve (Series OFIA 1 2012)	1,040,000	1,040,000
0	0	520,000	560	6004	WW Bond Reserve (Series 2013 OFIA 2)	1,726,000	1,726,000
0	0	1,040,000	500	0000	Total Bond Reserve	2,766,000	2,766,000
597	967,885	597	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	4 200 470
463,602	1,549,503	3,025,437			TOTAL REVENUE BOND EXPENSE	4,208,178	4,208,178

### **CAPITAL IMPROVEMENT FUNDS**

#### STREET IMPROVEMENT FUND

This budget provides for improvements to the street infrastructure of the City. Historically funds are carried over from year to year to accumulate enough funding to complete asphalt overlay projects over several areas as economically as possible. This fund has typically served to receive Fund Exchange dollars. These are Oregon Department of Transportation pass-through dollars from the Federal Government and are used for overlay projects in the City. This year the City will reserve the funds for improvements to portions of failed streets.

### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

Make repairs to failed street sections as funding allows

#### PARKS IMPROVEMENT FUND

This budget provides for major upgrades and a venue for expenditure of donations specifically for the park system. The funds for park improvements come from a variety of sources: donations, grants, general fund, and bonds. This fund is used to accumulate donations for ongoing improvements in Choshi Gardens. This year accumulated funds are slated for improvements to the Mingus Park pool tank.

#### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

- Make repairs to Mingus Pool infrastructure
- Implement portions of the Parks Master Plan as funding permits

#### **BIKE/PEDESTRIAN PATH FUND**

This budget provides for improvements to the bike and pedestrian areas of the City. As required by law, one percent of the funds received from the State gas tax revenue are set-aside in this fund each year specifically for bike and pedestrian improvements in a designated right of way. The fund money was used in the past to partially fund replacement of Choshi Bridge. The money in the fund need not be used in a specific year and can be carried over from year to year to build enough money to do a project. The money can also be used as a match to grants from the Oregon Department of Transportation to construct a large-scale project.

## 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

 No projects are planned this year. The funds this year will be allowed to accumulate for projects in future years.

#### **SPECIAL IMPROVEMENT FUND**

The budget provides for improvements to the sewer, storm water, or street infrastructure of the City through development of Local Improvement Districts. This fund has most recently been utilized for street asphalt overlays. These funds are used as loan funds to allow citizens to complete infrastructure projects that may not ever be prioritized by the City. The loans are made using City funds.

### 2013/2014 Goals

Maintain and improve the City's physical infrastructure and provide quality services for current and future citizens

• No projects are expected for this coming fiscal year.

# City of Coos Bay 2013-2014 Budget Special Improvement (LID) Fund 15 Department 760

Actual 2010-11 118,017	Actual 2011-12 141,444	Council Adopted 2012-13 147,764	Acct. No. 300	0100	RESOURCES (000)  CARRYOVER BALANCE	Proposed 2013-14 148,950	Committee Approved 2013-14 148,950
876	925	400	350	0100	USE OF MONEY AND PROPERTY Interest	400	400
876	925	400		0.00	Total Use of Money and Property	400	400
0 0 0	0 0 0	0 200 200	370 370		LIENS & LOANS REPAYMENT Principal Payments (District 98) LID 22nd St. Interest Payments (District 98) LID 22nd St. District 98 Lien & Loan Repayment LID 22nd St.	0 200 200	0 200 200
19,087	369	2,000	370		Principal Payments (District 2009) LID Minnesota	2,000	2,000
3,464	189	2,000	370	0400	Interest Payments (District 2009) LID Minnesota	2,000	2,000
22,551	558	4,000			District 2009 Loan Repayment LID Minnesota	4,000	4,000
141,444	142,928	152,364			TOTAL SPECIAL IMPROV. REVENUE	153,550	153,550
0 0	<u> </u>	14,550 14,550	520	2108	EXPENDITURES (760) MATERIALS AND SERVICES Contractual Total Materials and Services	15,000 15,000	<u>15,000</u> 15,000
0 0	0 0	137,814 137,814	530	3102	CAPITAL OUTLAY Construction Total Capital Outlay	138,550 138,550	138,550 138,550
0	0	0	560	6001	CONTINGENCY	0	0
141,444 141,444	142,928 142,928	0 152,364	560	6002	UNAPPROPRIATED ENDING FUND BALANCE TOTAL SPECIAL IMPROV. EXPENSE	0 153,550	153,550

## City of Coos Bay 2013-2014 Budget Street Improvement Fund 16 Department 710

					Department 710		
			Council				Committee
	Actual	Actual	Adopted	Acct.	RESOURCES (000)	Proposed	Approved
	2010-11	2011-12	2012-13	No.		2013-14	2013-14
	95,032	266	0	300	0100 CARRYOVER BALANCE	267	267
					REVENUE FROM OTHER AGENCIES		
	150,742	125,436	176,274	340	1200 STP Funds	173,283	173,283
	150,742	125,436	176,274		Total Revenue From Other Agencies	173,283	173,283
					USE OF MONEY AND PROPERTY		
	266	1_	0	350	0100 Interest	0	0
	266	1	0		Total Use of Money and Property	0	0
	246,040	125,703	176,274		TOTAL STREET IMPROVEMENT REVENUE	173,550	173,550
					EXPENDITURES (710)		
					CAPITAL OUTLAY		
	245,774	0	0	530	3101 Construction - Minor	0	0
	0	125,436	176,274	530	3102 Construction (STP)	173,550	173,550
	245,774	125,436	176,274		Total Capital Outlay	173,550	173,550
_	266	267	0	560	6002 UNAPPROPRIATED ENDING FUND BALANCE	0	0
_	246,040	125,703	176,274		TOTAL STREET IMPROVEMENT EXPENSE	173,550	173,550

## City of Coos Bay 2013-2014 Budget Parks Improvement Fund 17 Department 720

			Council			Dopartinont 120		Committee
	A atual	A atual		\ aat		DESCUIRCES (000)	Drongood	
	Actual	Actual	Adopted	Acct.		RESOURCES (000)	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
						CARRYOVER BALANCE		
	10,832	151,425	84,470	300		Carryover Balance - Regular	89,887	89,887
	591	525	67	300	0200	Carryover Balance - Choshi Gardens	1,113	1,113
	11,423	151,950	84,537			Total Carryover Balance	91,000	91,000
						REVENUE - OTHER AGENCIES		
	0	0	120,000	340	0300	Grants	75,000	75,000
	0	0	50,000	340	0302	Grant - Dog Park	100,000	100,000
	0	23,744	0	340	0303	FEMA Grant	0	0
	0	0	200,000	340	0304	Grant - Tennis Courts	200,000	200,000
	0	23,744	370,000			Total Revenue - Other Agencies	375,000	375,000
						USE OF MONEY AND PROPERTY		
	593	797	50	350	0100	Interest	300	300
	593	797	50			Total Use of Money and Property	300	300
						OTHER REVENUE		
	0	6,804	0	380	0100	Miscellaneous	0	0
	2,495	2,362	2,362	380	0900	Donations-Choshi Gardens	2,226	2,226
	0	0	130,000	380	1000	Gifts and Donations other	130,000	130,000
_	2,495	9,166	132,362			Total Other Revenue	132,226	132,226
						TRANSFERS IN		
_	140,000	0	0	390	0850	, ,	0	0
	140,000	0	0			Total Transfers In	0	0
	154,511	185,657	586,949			TOTAL PARKS IMPROVEMENT REVENUE	598,526	598,526

## City of Coos Bay 2013-2014 Budget Parks Improvement Fund 17 Department 720

Committee Approved 2013-14
2013-14
2 226
2,226
2,226
40,800
85,500
100,000
30,000
100,000
200,000
0
556,300
40,000
40,000
0
0
598,526

### City of Coos Bay 2013-2014 Budget Bike/Pedestrian Path Fund 18 Department 730

						Department 700		
	•		Council					Committee
	Actual	Actual	Adopted	Acct.		RESOURCES (000)	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
		"				CARRYOVER BALANCE		
	29,100	6,352	14,352	300	0100	Carryover Balance	22,425	22,425
						REVENUE - OTHER AGENCIES		
	0	0	0	340	800	State Gas Tax	8,250	8,250
_	0	0	0			Total Revenue - Other Agencies	8,250	8,250
						HOE OF HONEY AND DEODEDLY		
	455	70	0.5	050	0400	USE OF MONEY AND PROPERTY	50	50
_	155	73 73	25 25	350	0100	Interest	50	50
	155	/3	25			Total Use of Money and Property	50	50
						OTHER REVENUE		
	1,194	0	0	380	0100	Misc Revenue	0	0
	1,194	0	0			Total Other Revenue	0	0
						TOTAL OTHER FINANCING SOURCES		
	7,820	8,000	8,000	390	1000	State Gas Tax Fund	0	0
	71,811	0	0	390	1001	SDC Transportation Fund	0	0
_	79,631	8,000	8,000			Total Transfers In	0	0
	110,080	14,425	22,377			TOTAL BIKE/PED REVENUE	30,725	30,725
						EXPENDITURES (730)		
						CAPITAL OUTLAY		
	103,728	0	22,377	530	2102	Construction	30,725	30,725
_	103,728	0	22,377	550	3102		30,725	30,725
	103,720	U	22,311			Total Capital Outlay	30,725	30,725
_	0	0	0	560	6001	CONTINGENCY	0	0
	6,352	14,425	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
_	110,080	14,425	22,377			TOTAL BIKE/PED EXPENDITURES	30,725	30,725
_								

# City of Coos Bay 2013-2014 Budget Transportation SDC Fund 19 Department 760

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		RESOURCES (000)	Proposed 2013-14	Committee Approved 2013-14
					CARRYOVER BALANCE		
67,733	11,454	11,362	300	0100	Carryover-Improvement Fee	11,422	11,422
12,252	2,060	2,006	300		Carryover-Reimbursement Fee	2,017	2,017
5,889	805	1,003	300	0300	Carryover-Compliance Fee	1,005	1,005
85,874	14,319	14,371			Total Carryover Balance	14,444	14,444
					USE OF MONEY AND PROPERTY		
205	80	34	350	0102	Interest-Improvement Fee	55	55
37	12	6	350	0103	Interest-Reimbursement Fee	6	6
14	5	3	350	0104	Interest-Compliance Fee	3	3
256	97	43			Total Use of Money and Property	64	64
86,130	14,416	14,414			TOTAL TRANSPORTATION SDC REVENUE	14,508	14,508
					EXPENDITURES (760)		
					CAPITAL OUTLAY		
0	0	11,396	530	3102	Construction-Improvement Fee	11,477	11,477
0	0	2,012	530	3103	Construction-Reimbursement Fee	2,023	2,023
0	0	1,006	530	3104	Construction-Compliance Fee	1,008	1,008
0	0	14,414			Total Capital Outlay	14,508	14,508
					TRANSFERS		
71,811	0	0	550	5001	Transfer to Bike Improvement Fund	0	0
71,811	0	0			Total Transfers	0	0
0	0	0	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
14,319	14,416	0	560	6002	UNAPPROPRIATED ENDING FUND BALANCE	0	0
86,130	14,416	14,414			TOTAL TRANSPORTATION SDC EXPENSE	14,508	14,508

## City of Coos Bay 2013-2014 Budget Wastewater SDC Fund 20

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct.		RESOURCES (000)	Proposed 2013-14	Committee Approved 2013-14
2010-11	2011-12	2012-13	INO.		CARRYOVER BALANCE	2013-14	2013-14
18,183	18,304	18,285	300	0100	Carryover-Treatment Improvement Fee	18,474	18,474
17,469	17,585	17,860	300		Carryover-Treatment Reimbursement Fee	18,046	18,046
1,676	1,687	1,684	300		Carryover-Treatment Compliance Fee	1,702	1,702
186,276	187,511	187,044	300		Carryover-Collections Improvement Fee	189,089	189,089
5,011	5,044	5,036	300		Carryover-Collections Reimbursement Fee	5,254	5,254
5,011	5,044	5,036	300		Carryover-Collections Compliance Fee	5,254	5,254
4,775	4,807	5,036	300		Carryover-CSD Treatment Improvement Fee	5,080	5,080
1,193	1,201	1,199	300		Carryover-CSD Treatment Reimb. Fee	1,210	1,210
479	482	485	300	0900	Carryover-CSD Treatment Compliance Fee	490	490
240,073	241,665	241,665			Total Carryover Balance	244,599	244,599
					USE OF MONEY AND PROPERTY		
83	82	55	350	0101	Interest-Treatment Improvement Fee	55	55
83	82	54	350		Interest-Treatment Reimbursement Fee	54	54
8	8	5	350		Interest-Treatment Compliance Fee	5	5
965	956	561	350		Interest-Collections Improvement Fee	567	567
217	215	15	350		Interest-Collections Reimbursement Fee	16	16
217	215	15	350		Interest-Collections Compliance Fee	16	16
13	13	15	350		Interest-CSD Treatment Improvement Fee	15	15
4	3	4	350		Interest-CSD Treatment Reimb. Fee	4	4
2	2	1	350	0303	Interest-CSD Treatment Compliance Fee	1	1
1,592	1,577	725			Total Use of Money and Property	734	734
					CHARGES FOR CURRENT SERVICES		
0	0	0	360		CSD Treatment Improvement Fees	0	0
0	0	0	360		CSD Treatment Reimbursement Fees	0	0
0	0	0	360		CSD Treatment Compliance Fees	0	0
0	0	0	360		BHSD Treatment Improvement Fees	0	0
0	0	0	360		BHSD Treatment Reimbursement Fees	0	0
0	0	0	360		BHSD Treatment Compliance Fees	0	0
0	0	0	360		BHSD Collections Improvement Fees	0	0
0	0	0	360		BHSD Collections Reimbursement Fees	0	0
0	0	0	360	4300	BHSD Collections Compliance Fees	0	0
Ü	-	_			Total Charges for Current Services	U	0
241,665	243,242	242,390			TOTAL WASTEWATER SDC REVENUE	245,333	245,333

### City of Coos Bay 2013-2014 Budget Wastewater SDC Fund 20 Department 770

		Council				Committee
Actual	Actual	Adopted	Acct.	EXPENDITURES (770)	Proposed	Approved
2010-11	2011-12	2012-13	No.		2013-14	2013-14
			***************************************	CAPITAL OUTLAY	***************************************	
0	0	0	520	2200 Merchant Fees WW Collection	0	0
0	0	0	520	2201 Merchant Fees WW Treatment	0	0
0	0	0	530	3102 Construction-Treatment Improvement	0	0
0	0	0	530	3103 Construction-Treatment Reimbursement	0	0
0	0	0	530	3104 Construction-Treatment Compliance	0	0
0	0	0	530	3105 Construction-Collections Improvement	0	0
0	0	0	530	3106 Construction-Collections Reimbursement	0	0
0	0	0	530	3107 Construction-Collections Compliance	0	0
0	0	0	530	3108 CSD ConstTreatment Improvement	0	0
0	0	0	530	3109 CSD ConstTreatment Reimbursement	0	0
0	0	0	530	3110 CSD ConstTreatment Compliance	0	0
0	0	0	530	3111 BHSD ConstTreatment Improvement	0	0
0	0	0	530	3112 BHSD ConstTreatment Reimbursement	0	0
0	0	0	530	3113 BHSD ConstTreatment Compliance	0	0
0	0	0	530	3114 BHSD ConstCollections Improvement	0	0
0	0	0	530	3115 BHSD ConstCollections Reimbursement	0	0
0	0	0	530	3116 BHSD ConstCollections Compliance	0	0
0	0	0		Total Capital Outlay	0	0
0	0	242,390	560	6005 RESERVE FOR FUTURE EXPENDITURES	245,333	245,333
241,665	243,242	0	560	6002 UNAPPROPRIATED ENDING FUND BALANCE	0	0
241,665	243,242	242,390		TOTAL WASTEWATER SDC EXPENSE	245,333	245,333

### City of Coos Bay 2013-2014 Budget Stormwater SDC Fund 21 Department 780

			Council		2 opul		Committee
	Actual	Actual	Adopted	Acct.	RESOURCES (000)	Proposed	Approved
	2010-11	2011-12	2012-13	No.	KESSONSES (SSS)	2013-14	2013-14
** **	2010-11	2011-12	2012-13		CARRYOVER BALANCE	2010-14	2013-14
	14,788	14,886	14,933	300	0100 Carryover-Improvement Fee	15,055	15,055
	3,700	3,725		300	0200 Carryover-Compliance Fee	3,762	3,762
			3,734	300			
	18,488	18,611	18,667		Total Carryover Balance	18,817	18,817
					USE OF MONEY AND PROPERTY		
	100	99	45	350	0102 Interest-Improvement Fee	45	45
	23	23	11	350	0104 Interest-Compliance Fee	11	11
	123	121	56		Total Use of Money and Property	56	56
	18,611	18,732	18,723		TOTAL STORMWATER SDC REVENUE	18,873	18,873
					EXPENDITURES (780)		
					CAPITAL OUTLAY		
	0	0	0	530	3102 Construction-Improvement Fee	0	0
	0	0	0	529	3103 Construction-Compliance Fee	0	0
	0	0	0		Total Capital Outlay	0	0
	0	0	18,723	560	6005 RESERVE FOR FUTURE EXPENDITURES	18,873	18,873
_			10,720	000	0000 RESERVET ORT STORE EXTERNIORES	10,010	10,070
	18,611	18,732	0	560	6002 UNAPPROPRIATED ENDING FUND BALANCE	0	0
_							
	18,611	18,732	18,723		TOTAL STORMWATER SDC EXPENSE	18,873	18,873

### City of Coos Bay 2013-2014 Budget Insurance Reserve Fund 23 Department 860

# Fund 23 was merged FYE13 into Fund 03

		Council			3		Committee
Actual	Actual	Adopted	Acct.		RESOURCES (000)	Proposed	Approved
 2010-11	2011-12	2012-13	No.			2013-14	2013-14
 255,149	276,914	276,914	300	0100	CARRYOVER BALANCE	0	0
					USE OF MONEY AND PROPERTY		
1,765	1,894	831	350	0100	Interest	0	0
1,765	1,894	831			Total Use of Money and Property	0	0
					TRANSFERS IN		
20,000	20,000	20,000	390	0900	Transfer from Wastewater	0_	0
20,000	20,000	20,000			Total Transfers In	0	0
276,914	298,808	297,745			TOTAL INSURANCE RESERVE REV.	0	0
					EXPENDITURES (860)		
					TRANSFERS OUT		
0	298,808	0	550	5010	Transfer to General Fund	0	0
0	298,808	0			Total Transfers Out	0	0
276,914	0	297,745	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
276,914	298,808	297,745			TOTAL INSURANCE RESERVE EXP.	0	0

# City of Coos Bay 2013-2014 Budget Building Codes Reserve Fund 24 Department 850

# Fund 24 was merged FYE11into Fund 08

			Council					Committee
	Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
	63,898	0	0	300	0100	CARRYOVER BALANCE	0	0
						USE OF MONEY AND PROPERTY		
	400	0	0	350	0100	Interest	0	0
	400	0	0			Total Use of Money and Property	0	0
						OTHER FINANCING SOURCES		
	0	0	0	390	0100	Transfer from Building Codes Fund	0	0
	0	0	0			Total Transfers In	0	0
	64,298	0	0			TOTAL BUILDING CODE RES. REV.	0	0
						EXPENDITURES		
						TRANSFERS		
	58,998	0	0	550	5010	Transfer to General Fund	0	0
	5,300	0	0	550	5020	Transfer to Technology Reserve Fund	0	0
	64,298	0	0			Total Transfers	0	0
_	0_	0	0	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
	64,298	0	0			TOTAL BLDG CODES RESERVE EXP.	0	0

## City of Coos Bay 2013-2014 Budget Wastewater Equipment Reserve Fund 25 Department 810

# Fund 25 was merged in FYE 11 into Fund 29

Actual 2010-11	Actual 2011-12	Council Adopted 2012-13	Acct. No.		RESOURCES	Proposed 2013-14	Committee Approved 2013-14
949,381	0	0			CARRYOVER BALANCE	0	0
					USE OF MONEY AND PROPERTY		
0	0	0	350		Interest	0	0
0	0	0	380	0200	Miscellaneous Revenue	0	0
0	0	0			Total Use of Money and Property	0	0
					OTHER FINANCING SOURCES		
0	0	0	340		State Revolving Fund	0	0
0	0	0	380	0400	Loan/Bond Proceeds	0	0
0	0	0			Total Other Financing Sources	0	0
					TRANSFERS		
0	0	0	390	0900	Transfer from Wastewater Fund	0	0
949,381	0	0			TOTAL WW RESERVE REVENUE	0	0
					EXPENDITURES (810)		
					MATERIALS AND SERVICES		
0	0	0	520	2108	Contractual	0	0
0	0	0	0_0		Total Materials and Services	0	0
					CARITAL OUTLAY		
0	0	0	530	2001	CAPITAL OUTLAY Stormwater Collection System-Capital Projects	0	0
0	0	0	530		Wastewater Plant 1 - Capital Projects	0	0
0	0	0	530		Wastewater Plant 2 - Capital Projects	0	0
0	0	0	530		Wastewater Collection System - Capital Projects	0	0
0	0	0	530		Vehicles	0	0
0	0	0	000	0000	Total Capital Outlay	0	0
					TRANSFERS		
949,381	0	0	550	5000	Transfer to Wastewater Improvement Fund	0	0
949,361	0	0	560		RESERVE FOR FUTURE EXPENDITURES	0	0
949,381	0	0	300	5005	Total Transfers	0	0
949,381	0	0			TOTAL WW RESERVE EXP.	0	0

### City of Coos Bay 2013-2014 Budget Fire Station Reserve Fund 27 Department 835

		Council					Committee
Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
348,835	217,130	129,375	300	100	CARRYOVER BALANCE	0	0
					USE OF MONEY AND PROPERTY		
2,770	777	0	350	0100	Interest	50	50
4,389	0	0	380	0100	Miscellaneous	0	0
7,159	777	0			Total Use of Money and Property	50	50
					TRANSFERS IN		
0	0	0	390		General Obligation Bond Fund	180,400	180,400
0	0	0			Total Transfers In	180,400	180,400
355,994	217,907	129,375			TOTAL FIRE STATION RESERVE REV.	180,450	180,450
					EXPENDITURES (835)		
					CAPITAL OUTLAY		
138,864	0	0	530	3023	Fire Station	0	0
0	40,176	0	530	3034	Vehicle	180,450	180,450
138,864	40,176	0			Total Capital Outlay	180,450	180,450
					TRANSFERS OUT		
0	101,000	129,375	550	5010	Transfer to General Fund	0	0
217,130	76,731	0			RESERVE FOR FUTURE EXPENDITURES	0	0
355,994	217,907	129,375			TOTAL FIRE STATION RESERVE EXPENSE	180,450	180,450

# City of Coos Bay 2013-2014 Budget Wastewater Improvement Fund 29

		Council		•	Department 810		Committee
Actual	Actual	Adopted	Acct.		Dopartment of the	Proposed	Approved
2010-11	2011-12	2012-13	No.		RESOURCES	2013-14	2013-14
0	527,763	100,000	300	0100	CARRYOVER BALANCE	100,000	100,000
· ·	02.,.00	. 55,555		0.00	USE OF MONEY AND PROPERTY	. 00,000	
3,909	3,217	900	350	0100	Interest	500	500
3,909	3,217	900			Total Use of Money and Property	500	500
					OTHER FINANCING SOURCES		
37,958	0	0	380	0100	Misc Revenue	0	0
0	650,000	9,703,213	380	0400	Loan/Bond Proceeds	11,357,750	11,357,750
37,958	650,000	9,703,213			Total Other Financing Sources	11,357,750	11,357,750
					TRANSFERS IN		
2,000,000	643,916	1,959,871	390		Wastewater Fund	1,608,634	1,608,634
949,381	0	0	390	5000	Wastewater Equipment Reserve	0	0
2,949,381	643,916	1,959,871			Total Transfers In	1,608,634	1,608,634
2,991,248	1,824,896	11,763,984			TOTAL WW IMPROVEMENT REVENUE	13,066,884	13,066,884
					EXPENDITURES (810)		
					CAPITAL OUTLAY		
819,189	0	350,000	530	3001	Stormwater Collection System-Capital Projects	50,000	50,000
300,694	40,650	235,000	530		Wastewater Plant 1 - Capital Projects	211,181	211,181
91,968	861,303	1,475,000	530		Wastewater Plant 2 - Capital Projects	173,766	173,766
1,242,064	278,545	7,913,984	530		Wastewater Collection System - Capital Projects	232,741	232,741
9,570	0	0	530		Equipment & Tools	0	0
0	0	200,000	530	3008	Vehicles	275,000	275,000
0	0	500,000	530	3010	WW Emergency	713,233	713,233
0	0	50,000	530	3011	Debt Issuance Costs	50,000	50,000
0	0	0	530	3012	Stormwater Collections - IFA#1	293,615	293,615
0	0	0	530	3013	Wastewater Plant 1 - IFA#1	75,000	75,000
0	0	0	530	3014	Wastewater Plant 2 - IFA#1	1,359,513	1,359,513
0	0	0	530	3015	Wastewater Collection - IFA#1	3,075,085	3,075,085
0	0	0	530	3017	Wastewater Plant 1 - IFA#2	167,750	167,750
0	0	0	530	3018	Wastewater Plant 2 - IFA#2	3,690,000	3,690,000
0	0	0	530		Wastewater Collection - IFA#2	2,700,000	2,700,000
2,463,485	1,180,498	10,723,984			Total Capital Outlay	13,066,884	13,066,884
					TRANSFERS		
0	520,000	1,040,000	550	5000	Transfer to WW Debt Service Fund	0	0
527,763	124,398	0	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
2,991,248	1,824,896	11,763,984			TOTAL WW IMPROVEMENT EXPENDITURES	13,066,884	13,066,884

# City of Coos Bay 2013-2014 Budget Major Capital Reserve Fund 34

			Council			Department 870		
A	Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
20	010-11	2011-12	2012-13	No.			2013-14	2013-14
	365,226	597,594	399,959	300	0100	CARRYOVER BALANCE	174,255	174,255
						REVENUE - OTHER AGENCIES		
	85,924	0	40,000	340	0300	Federal	25,000	25,000
	90,831	1,259,169	600,000	340	0302	OEM State Grant City Hall Seismic	0	0
	176,755	1,259,169	640,000			Total Revenue - Other Agencies	25,000	25,000
						USE OF MONEY AND PROPERTY		
	4,648	1,779	800	350	0100	Interest	500	500
	4,648	1,779	800			Total Use of Money and Property	500	500
						OTHER REVENUE		
	10,808	2,941	0	380	0100	Miscellaneous	0	0
	35,500	3,712	0	380	0600	Equipment and Scrap Sales	0	0
	585,958	150,000	227,741	380	0700	Timber Sales	700,000	700,000
	632,266	156,653	227,741			Total Other Revenue	700,000	700,000
						TRANSFERS IN		
	0	0	0	390	0700	Parks Improvement Fund	40,000	40,000
	0	600,000	600,000	390	0800	General Fund	25,000	25,000
	0	600,000	600,000			Total Transfers In	65,000	65,000
	0	0	0			Unappropriated Fund Balance	0	0
1	,178,895	2,615,195	1,868,500			TOTAL MAJOR CAPITAL RESERVE REVENUE	964,755	964,755

# City of Coos Bay 2013-2014 Budget Major Capital Reserve Fund 34 Department 870

						2004: 1110:1110:11		
			Council					Committee
	Actual	Actual	Adopted	Acct.		EXPENDITURES (870)	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
						MATERIALS AND SERVICES		
	37,521	39,970	187,741	520	2301	Timber Costs	223,750	223,750
_	0	0	3,500	520	2309	Bldg Maintenance (Eastside Fire Hall Windows)	0	0
	37,521	39,970	191,241			Total Materials and Services	223,750	223,750
						CAPITAL OUTLAY		
	135,998	130,045	81,000	530	3008	Vehicles	140,000	140,000
	0	0	40,000	530	3012	Police Equipment/Improvements	25,000	25,000
	0	0	50,000	530		Fire Equipment (Fire Truck)	75,000	75,000
	0	152,404	75,000	530	3023	Equipment	60,000	60,000
	0	0	5,000	530	3025	Station Replacement & Repair (Empire Restroom)	0	0
	10,347	0	75,000	530	3046	Library Improvements	240,000	240,000
	12,680	0	0	530	3052	Shops Relamping	0	0
	81,224	0	0	530		City Lights Relamping	0	0
	90,831	1,409,169	600,000	530		City Hall Seismic Reimbursement	0	0
	0	0	75,000	530	3057	City Hall Seismic Roof CO	0	0
	0	77,246	600,000	530	3056	City Hall Seismic Loan Proceed	0	0
	331,080	1,768,864	1,601,000			Total Capital Outlay	540,000	540,000
						TRANSFERS TO		
	72,700	114,835	75,000	550	5020	Technology Fund	75,000	75,000
	140,000	0	0	550	5021	· ·	0	0
_	212,700	114,835	75,000			Total Transfers	75,000	75,000
_	597,594	691,526	1,259	560	6005	RESERVE FOR FUTURE EXPENDITURES	126,005	126,005
_	1,178,895	2,615,195	1,868,500			TOTAL MAJOR CAPITAL RESERVE EXPENSE	964,755	964,755

#### City of Coos Bay 2013-2014 Budget Jurisdictional Exchange Streets Reserve Fund 39 Department 880

					Department 600		
		Council					Committee
Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
2010-11	2011-12	2012-13	No.			2013-14	2013-14
4,914,027	4,858,592	4,801,926	300	0100	CARRYOVER BALANCE	4,825,938	4,825,938
0	4,800,000	4,800,000			Carryover - Nonspendable	4,800,000	4,800,000
0	50,439	0			Carryover - Restricted	0	0
0	8,153	1,926			Carryover - Assigned	25,938	25,938
4,914,027	4,858,592	4,801,926			Total Carryover	4,825,938	4,825,938
					USE OF MONEY AND PROPERTY		
62,659	62,262	20,433	350	0100	Interest	25,000	25,000
62,659	62,262	20,433			Total Use of Money and Property	25,000	25,000
					OTHER FINANCING SOURCES		
0	0	118,098	390	0100	Loan from General Fund (8/2013 mature)	58,506	58,506
0	0	118,098			Total Other Financing Sources	58,506	58,506
4,976,686	4,920,854	4,940,457			TOTAL JURISDICTIONAL EXCHANGE	4,909,444	4,909,444
					STREETS RESERVE FUND		
					EXPENDITURES (880)		
					DEBT SERVICE		
103,686	107,934	112,336	540	4001	Principal	57,306	57,306
14,408	10,160	5,762	540	4002	Interest	1,200	1,200
118,094	118,094	118,098			Total Debt Service	58,506	58,506
4,858,592	4,802,760	4,822,359	560	6005	RESERVE FOR FUTURE EXPENDITURES	4,850,938	4,850,938
.,500,002	.,552,766	.,522,666	200	2300		.,500,600	.,200,000
4,976,686	4,920,854	4,940,457			TOTAL JURISDICTIONAL EXCHANGE	4,909,444	4,909,444
					STREETS RESERVE EXPENSE		

# City of Coos Bay 2013-2014 Budget Technology Reserve Fund 40 Department 830

						2 oparamont ood		_
			Council					Committee
	Actual	Actual	Adopted	Acct.		<u>RESOURCES</u>	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
	104,095	136,606	136,000	300	0100	CARRYOVER BALANCE	26,407	26,407
						USE OF MONEY AND PROPERTY		
	0	31,822	0	340	0300	Grants	0	0
	833	1,519	100	350	0100	Interest	200	200
	833	33,341	100			Total Use of Money and Property	200	200
						TRANSFERS IN		
	59,437	0	0	390	0800	General Fund	0	0
	6,500	6,500	6,500	390	0900	Wastewater Fund	6,500	6,500
	72,700	114,835	75,000	390	1400	Major Capital Reserve	75,000	75,000
	5,300	0	0	390	1600	Building Codes Reserve	0	0
	0	5,300	5,300	390	1700	Building Codes	5,300	5,300
	143,937	126,635	86,800			Total Transfers In	86,800	86,800
	248,865	296,582	222,900			TOTAL TECH RESERVE REVENUE	113,407	113,407
						EXPENDITURES (830)		
						MATERIALS AND SERVICES		
	36,358	36,405	45,000	520	2108	Contractual	50,000	50,000
_	36,358	36,405	45,000			Total Materials and Services	50,000	50,000
						CAPITAL OUTLAY		
	72,216	66,550	113,315	530	3001	Computer Hardware & Software	58,822	58,822
	0	24,319	20,000	530		Federal Grant	0	0
	0	2,466	20,000	530	3024	Website	0	0
_	72,216	93,335	153,315			Total Capital Outlay	58,822	58,822
						TRANSFERS		
	3,685	4,435	4,585	550	5020	Transfer to County-wide CAD Reserve Fund	4,585	4,585
_	3,685	4,435	4,585			Total Transfers	4,585	4,585
_	136,606	162,407	20,000	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
_	248,865	296,582	222,900			TOTAL TECH RESERVE EXPENSE	113,407	113,407

# City of Coos Bay 2013-2014 Budget County-wide CAD Core Reserve Fund 41 Department 890

						Department 030		
			Council					Committee
	Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
	23,032	19,159	14,000	300	0100	CARRYOVER BALANCE	18,645	18,645
						REVENUE FROM OTHER AGENCIES		
	553	737	737	340	1100	City of Bandon	737	737
	7,555	9,042	9,221	340	1200	Coos County Sheriffs Office	9,221	9,221
	1,474	1,474	1,474	340	1300	Coos County District Attorneys Office	1,474	1,474
	737	737	737	340		SCINT	737	737
	737	1,037	1,097	340	1500	City of Coquille	1,097	1,097
	737	987	1,037	340	1600	City of Myrtle Point	1,037	1,037
_	2,948	2,948	2,948	340	1700	City of North Bend	3,488	3,488
_	14,741	16,962	17,251			Total Revenue from Other Agencies	17,791	17,791
						USE OF MONEY AND PROPERTY		
_	120	139	50	350	0100	Interest	50	50
_	120	139	50			Total Use of Money and Property	50	50
						TRANSFERS IN		
_	3,685	4,435	4,585	390	1500	Transfer from Technology Fund	4,585	4,585
	3,685	4,435	4,585			Total Transfers In	4,585	4,585
-	41,578	40,695	35,886			TOTAL COUNTY-WIDE CAD RESERVE REVENUE	41,071	41,071
						EXPENDITURES (890)		
						MATERIALS AND SERVICES		
	7,080	13,859	10,000	520	2108	Contractual	10,000	10,000
_	7,080	13,859	10,000			Total Materials and Services	10,000	10,000
						CAPITAL OUTLAY		
	15,339	4,191	15,886	530	3001	Computer Hardware & Software	16,000	16,000
_	15,339	4,191	15,886			Total Capital Outlay	16,000	16,000
-	19,159	22,645	10,000	560	6005	RESERVE FOR FUTURE EXPENDITURES	15,071	15,071
-	41,578	40,695	35,886			TOTAL COUNTY-WIDE CAD RESERVE EXPENSE	41,071	41,071

# City of Coos Bay 2013-2014 Budget Rainy Day Reserve Fund 42 Department 890

						2004		
			Council					Committee
	Actual	Actual	Adopted	Acct.		RESOURCES	Proposed	Approved
	2010-11	2011-12	2012-13	No.			2013-14	2013-14
	58,148	138,825	293,825	300	0100	CARRYOVER BALANCE	394,425	394,425
						USE OF MONEY AND PROPERTY		
	677	1,393	800	350	0100	Interest	300	300
	677	1,393	800			Total Use of Money and Property	300	300
						TRANSFERS		
	80,000	155,000	99,207	390	0800	Transfer from General Fund	88,843	88,843
_	80,000	155,000	99,207			Total Transfers In	88,843	88,843
_	138,825	295,218	393,832			TOTAL RAINY DAY RESERVE REVENUE	483,568	483,568
	·							
						EXPENDITURES (890)		
						CAPITAL OUTLAY		
	0	0	0	530	3001	Construction	483,568_	483,568
	0	0	0			Total Capital Outlay	483,568	483,568
						TRANSFERS		
	0	0	0	550	5020	Transfer to General Fund	0	0
	0	0	0			Total Transfers	0	0
	138,825	295,218	393,832	560	6005	RESERVE FOR FUTURE EXPENDITURES	0	0
=	138,825	295,218	393,832			TOTAL RAINY DAY RESERVE EXPENSES	483,568	483,568
_	130,023	293,218	393,632			TOTAL RAINT DAT RESERVE EXPENSES	463,306	463,306
	24,254,112	24,846,550	36,141,482			Total Other Expenditures	36,404,562	36,420,922
	14,641,203	18,689,862	16,293,079			Total General Fund Expenditures	11,009,508	11,029,508
	38,895,315	43,536,411	52,434,561			TOTAL OF ALL CITY FUNDS	47,414,070	47,450,430

# City of Coos Bay 2013-2014 Budget Salaries Charged to More than One Department by Percentage

	01-120	01-121	01-130	01-140	01-190	01-243	01-300	01-301	01-305	01-306	02-320	03-350	03-351	03-352	03-353	03-355	05-410	08-304
Fund XX-XXX	General	General	General	General	General	General Police/	General	General Com.	General PW	General	Gas Tax	WW	WW	WW	WW	WW	Hotel	Codes
Position Department	Manager	UR	Finance	Attorney	Non-dept.	Codes	PW Admin	Dev.	Admin/Eng.	Parks	Maint	Admin.	Plant 1	Plant 2	Coll/Sanitary	Coll./Storm	Motel	Codes
City Manager Rodger Craddock	50%	10%									2%	12%	5%	7%	5%	3%	2%	4%
Community Dev Director	3070	1070									270	12/0	370	7 70	370	370	270	470
Vacant UR Part Time Assistant		55%						45%										
Denise Bowers		100%																
Executive Assistant																		
Jackie Mickelson Finance Director	61%	10.0%	27%									2%						
Susanne Baker		10%	33%								7%	14%	10%	10%	5%	3%	5%	3%
Deputy Finance Director																		
Amy Kinnaman Finance Assistant		5%	37%								8%	5%	10%	10%	10%	5%	5%	5%
Julie Kremers		5%	55%								7%	5%	5%	5%	5%	5%	5%	3%
Accounting Tech I																		
Tanya Argyle Intermediate Accountant		5%	40%		0%						7%	5%	10%	10%	10%	5%	5%	3%
Debbie Frankenberger		5%	23%								7%	5%	10%	10%	10%	5%	5%	20%
City Attorney																		
Nathan McClintock  Public Works Director		10%		50%							1%	14%						25%
Jim Hossley		10%							20%		18%		10%	15%	12%	5%		10%
Planner I																		
Vacant Planner I		55%						45%										
Debbie Erler								85%				15%						
Codes Enforcement																		
Lisa Magill Contracts Admin Spec.						65%		10%										25%
Pam Patton		5%							29%		5%	50%	3%	4%	3%	1%		
Planning/Codes Spec.		2.50						2 - 501	===				201	407	201			5001
Sheri Corgill Planning/Codes Spec.		2.5%						26.5%	5%		5%		3%	4%	3%	1%		50%
Jessie Polenz		2.5%						26.5%	5%		5%		3%	4%	3%	1%		50%
Codes Administrator		100/						50/										0.50/
Mike Smith Eng. Services Coord.		10%						5%										85%
Jennifer Wirsing		5%							5%		10%		12%	18%	37%	13%		
Operations Superintendent Jon Eck										39.4%	39.4%				5.6%	5.6%	10%	
GIS Technician										39.4%	39.4%				3.0%	3.0%	10%	
Kevin Neff									10%		10%		15%	15%	35%	15%		
Civil Engineering Tech Jessica Spann									5%		10%		20%	25%	20%	20%		
Operations Administrator									370		1070		2070	2J 70	2070	2070		
Randy Dixon		15%							20%	5%	35%		3%	8%	6%	3%	5%	
Lead Maintenance Wrkr II Matt Pace										5%	60%					5%	30%	
Lead Mtnc Worker II																270		
Nathan Clausen Contract Maintenance II										10%	20%						70%	
Vacant										2%	70%					20%	8%	
Maintenance II																		
Walter Shaffer Maintenance II										2%	50%					20%	28%	
Julie LaPraim										2%	50%					20%	28%	
Maintenance II										_								
Derrick Wilkins Maintenance II										2%	50%					20%	28%	
Tom Jackson										67%	5%						28%	
Maintenance II																		
Frank Kaiser Mechanic II										67%	5%						28%	
Mike Moore					22%						47%		5%	5%	13%	5%	3%	
Mechanic II																		
Jared Anderson					77%						112/3%		2%	2%	5%	2%	1%	1%

#### City of Coos Bay 2012-2013 Budget

Salaries Charged to More than One Department by Percentage - Highlighted areas note the change from FYE 13 to FYE 14

	01-120	01-121	01-130	01-140	01-190	01-243	01-300	01-301	01-305	01-306	02-320	03-350	03-351	03-352	03-353	03-355	05-410	07-510	08-304
Fund XX-XXX	General	General	General	General	General	General	General	General	General	General	Gas Tax	ww	ww	ww	ww	ww	Hotel	Library	Codes
Position Department City Manager	Manager	UR	Finance	Attorney	Non-dept.	Police/ Codes	PW Admin	Planning	Eng.	Parks	Maint	Admin.	Plant 1	Plant 2	Coll/Sanitary	Coll./Storm	Motel	Library	Codes
Rodger Craddock	50%	10%									2%	12%	5%	7%	5%	3%	2%		4%
Urban Renewal		100%																	
Joyce Jansen UR Part Time Assistant		100%																	
Vacant		100%																	
Executive Assistant	1,000	20070	W. (1)																
Jackie Mickelson	61%	10.0%	27%									2%							
Finance Director Susanne Baker		10%	45%								7%	14%	5%	5%	3%	3%	5%		3%
Deputy Finance Director		1070	45/4								7.70	1470		1/0		370	370		3/0
Amy Kinnaman		5%	12%								8%	5%	10%	10%	10%	5%	5%		30%
Finance Assistant		5%	55%								7%	50/	50/	5%	50/	5%	50/		3%
Julie Kremers Accounting Tech I		3%	33%								7 %	5%	5%	3%	5%	3%	5%		3%
Tanya Argyle		5%	40%								7%	5%	10%	10%	10%	5%	5%		3%
Intermediate Accountant																			
Debbie Frankenberger City Attorney		5%	40%		<del>                                     </del>						7%	5%	10%	10%	10%	5%	5%		3%
Nathan McClintock		10%		50%							1%	14%							25%
Public Works Director																			
Jim Hossley		10%					20%				18%		10%	15%	12%	5%			10%
Planning Administrator Laura Barron		5%						95%											
Planning Administrator		5%						95%											
2 month estimate		5%						95%											
Planner I Debbie Erler								85%				15%							
Codes Enforcement								0370				1370							
Lisa Magill						65%		10%											25%
Contracts Admin Spec.		£0/					5%		2400		5%	500/	20/	4%	20/	10/			
Pam Patton Planning/Codes Spec.		5%					. 5%		24%		3%	50%	3%	4%	3%	1%			
Amy Carlson		2.5%					5%	26.5%			5%		3%	4%	3%	1%			50%
Planning/Codes Spec.		2.50/					5%	27%			5%		3%	4%	3%	1%			50%
Lisa Ekelund Planning/Codes Spec.		2.5%						27%			3%		5%	4%	5%	1%			*50% *
Jessie Polenz		2.5%					5%	26.5%			5%		3%	4%	3%	1%			50%
Codes Administrator		40																	0.5
Mike Smith Eng. Services Coord.		10%						5%											85%
Jennifer Wirsing		5%							5%		10%		12%	18%	37%	13%			
Operations Superintendent																			
Jon Eck GIS Technician										39.4%	39.4%				5.6%	5.6%	10%		
Kevin Neff									10%		10%		15%	15%	35%	15%			
Civil Engineering Tech																			
Jessica Spann Operations Administrator					-				5%		10%		20%	25%	20%	20%			
Randy Dixon		15%							20%	5%	35%		3%	8%	6%	3%	5%		
Lead Maintenance Wrkr II																			
Matt Pace										5%	60%					5%	30%		
Lead Mtnc Worker II Nathan Clausen										10%	20%						70%		
Contract Maintenance II										- 370							. 570		
Brad Carlson										2%	70%					20%	8%		
Maintenance II Walter Shaffer										10%	20%						70%		
Maintenance II										1070							7070		
Julie LaPraim										2%	60%					10%	28%		
Maintenance II										2%	40%					30%	200/		
Vacant Maintenance II										2%	-4U% -					. 3U% .	28%		
Tom Jackson										67%	5%						28%		
Maintenance II						_						_			_		20		
Frank Kaiser Mechanic II										67%	5%				-		28%		
Mike Moore					22%						47%		5%	5%	13%	5%	3%		
Mechanic II												3							
Jared Anderson					77%						10%11	•	2%	2%	5%	2%	1%		1%

AFSCME - Contr	act Expire	s 06/30	/2016				102.0%
	I	II	III	IV	٧	VI	VII
Effective 7/1/13							
(Probation: 9 months-date becomes ann	ual review	date)					
Engineering Svc Coord.	4509	4690	4878	5072	5274	5485	5621
GIS Specialist	4445	4622	4807	5000	5199	5407	5543
Codes Inspector II	4338	4510	4692	4880	5076	5277	5409
Codes Inspector I	3967	4125	4291	4461	4640	4825	4946
Foreman (Maintenance)	3680	3827	3980	4139	4303	4476	4588
Planner I	3680	3827	3980	4139	4303	4476	4588
Engineering Tech, Codes/Planning Tech	3463	3602	3746	3895	4051	4215	4319
Mechanic II, Master Mechanic	3463	3602	3746	3895	4051	4215	4319
Lead Maintenance Worker II	3454	3592	3734	3884	4039	4200	4305
Engineering Aide II/Draftsman	3309	3441	3579	3723	3872	4027	4128
Office Mgr., Data Base Specialist	3309	3441	3579	3723	3872	4027	4128
Maintenance Worker II	3301	3432	3570	3714	3862	4015	4116
Plan Tech/Codes Enforce/Econ Dev Asst	3215	3344	3477	3616	3761	3911	4008
Codes/Planning Specialist	3047	3168	3294	3425	3563	3707	3798
Librarian	3047	3168	3294	3425	3563	3707	3798
Maintenance Worker I	3028	3149	3275	3407	3541	3684	3775
Engineering Aide I	3024	3146	3271	3403	3538	3680	3772
Codes Specialist, Secretary	2930	3048	3170	3298	3429	3567	3656
Clerk Typist	2553	2654	2761	2871	2987	3106	3183
Library Assistant II	2794	2906	3022	3144	3269	3401	3485
Library Assistant, Reference Service Asst.	2614	2718	2828	2941	3059	3180	3260
PC & Periphials Technician (1/2 time)	1718	1803	1894	1988	2088	2193	2302
Parks Utility Worker	2150	0	0	0	0	0	0
Intermediate Accountant	4006	4166	4334	4506	4687	4875	4996
Finance Assistant	3634	3779	3930	4087	4251	4422	4532
Accounting Technician I	3232	3363	3497	3637	3782	3933	4032

	ı	II	III	IV	V	VI
Effective 7/1/13						
		1	1	T		
City Manager	9867	10361	10879	11423	11994	12595
Economic Revitalization Administrator	5253	5515	5792	6082	6386	6704
City Attorney	5095	5350	5618	5899	6194	6504
Fire Chief, Police Chief; PW, CD, Finance Director	7248	7610	7992	8392	8811	9250
Library Director	5955	6253	6565	6893	7238	7599
Police Captain	6271	6248	6914	7258	7620	8002
Fire Battalion chief	6089	6394	6714	7050	7403	7772
Bdlg Codes Admin, Planning Director	5903	6199	6509	6833	7175	7533
PW Operations Admin	3303	0133	0303	0000	7175	7 000
Engineer	6355	6673	7006	7357	7724	8111
PW Engineer Admin, PW Planning Admin,	5253	5515	5792	6082	6386	6704
Deputy PW Director, Deputy Finance Direct	3233	3313	3192	0002	0300	0704
Assistant Library Director	4312	4527	4752	4991	5240	5503
PW Admin Asst, Library Data Base Admin	3823	4013	4214	4425	4645	4878
Operations Superintendent	3023	4013	4214	4423	4043	4070
Library Staff Services Supervisor	3443	3614	3794	3984	4184	4392
Executive Assistant	3063	3216	3377	3546	3723	3910

**NON-REPRESENTED EMPLOYEES** 

CBPOA -	Contract Ex	(pires (	6/30/201	5	

	ı	11	1111	IV	V	٧ı	- 10
Effective 7/1/13							
Sergeant	5285	5550	5827	6120	6426	6746	
Police Officer	4351	4570	4799	5039	5291	5555	
Communication Supervisor	4088	4293	4507	4733	4968	5217	
Dispatcher	3559	3735	3922	4118	4323	4539	
Clerical Specialist Supervisor	3402	3572	3752	3940	4139	4345	
Clerical Specialist	3076	3230	3393	3563	3740	3928	
Evidence/Prop. Clerk/Civilian Police Asst.	3076	3230	3393	3563	3740	3928	
CBPOA Certification Pay:	Dispatcher			Officer			
Intermediate DPSST Cert.	158.87			194.42			
Advanced DPSST Cert.	272.34			333.30			

CBPOA Longevity Pay:	Clerical &	Officers &			
2 , .	Non-Cert.Dispatchers Cert. Dispatchers				
10 years	2.0%	0.0%	of base pay		
15 years	4.5%	2.5%	of base pay		
20 years	7.0%	5.0%	of base pay		
25 Years	9.0%	7.0%	of base pay		

Bilingual, Investigations, canine, BA/BS or equivalent: 5% of base pay for each category

Motorcycle Pay: 5% of base pay during time on motorcycle (May-Oct.)

AA/AS or equivalent: 2.5% of base pay

**Physical Abilities Test** Annually in November 1,000.00

#### NON-REPRESENTED EMPLOYEES, PART-TIME PER HOUR (NO PERS)

	ı	II	III	IV	٧	VI
Library Substitute	12.07	12.90	14.07			
Library Page			8.95	8.94	9.00	9.50

102.0%

IAFF - Contract Expires 06/30/2014

	ı	II	III	IV	٧	VI
Effective 7/1/13						
Lieutenant	4644	4876	5119	5374	5643	5926
Firefighter/Engineer	4421	4644	4876	5119	5374	5643

IAFF Certification	ı Pay:
--------------------	--------

EMT Intermediate	4.0%	of base pay
Fire Officer I	1.0%	of base pay
Fire Officer II	2.0%	of base pay Effective 1-1-13
Hazardous Materials Team Member	1.5%	of base pay
Associates Degree	3%	of base pay
Bachelors Degree	5%	of base pay
Physical Abilities Test	1,000.00	Annually in November

# **Budget Glossary**

**Accrual Basis:** A method of accounting recognizing transactions when they occur without regard toward cash flow timing.

**Ad Valorem Tax:** A property tax computed as a percentage of the value of taxable property. See "Assessed Value."

**Annexation:** The incorporation of land into an existing city with a resulting change in the boundaries of that city.

**Appropriation:** A legal authorization made by the City Council to incur obligations and make expenditures for specific purposes, and shall be limited to a single fiscal year.

**Assessed Value:** The value set on real and personal property in order to establish a basis for levying taxes. It is the lesser of the property's maximum assessed value or real market value.

Assigned Fund Balance: Amounts that are *intended* by the government to be used for a particular purpose, but are neither restricted nor committed. Intent should be expressed by the governing body itself or a subordinate high-level official possessing the authority to assign resources to be used for specific purposes in accordance with policy established by the governing body. This is also the residual category of Fund Balance for classification for any governmental fund other than the General Fund. When used in the General Fund, the intent is to use the resources in a manner that is narrower than general purposes of the government and cannot cause a deficit in the unassigned category.

Balanced Budget: A budget is considered balanced when the fund's total resources of beginning fund balance or working

capital, revenues and other financing sources is equal to the total of expenditures, other financing uses and ending fund balance, contingency or working capital.

**Bond:** A written promise to pay a specified sum of money on a specific date at a specified interest rate. Bonds are most frequently used to finance large capital projects, such as buildings, streets and wastewater upgrades.

**Budget:** A written report showing the local government's comprehensive financial plan for one fiscal year. It must include a balanced statement of actual revenues and expenditures during each of the last two years, and estimated revenues and expenditures for the current and upcoming year.

**Budget Calendar:** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budget Committee:** A fiscal planning board of a local government, consisting of the governing body plus an equal number of legal voters.

**Budget Document:** The estimates of expenditures and budget resources as set forth on the estimated sheets, tax levy and the financial summary.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the Mayor to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the governmental unit's experience during the past period and its financial policy for the coming period.

**Budget Transfers:** Amounts moved from one fund to finance activities in another fund. They are shown as expenditures in the originating" fund and revenues in the receiving fund.

**Capital Improvements Program (CIP):** A plan for capital expenditures to be incurred each year over a period of years to meet capital needs arising from the long term work program.

**Capital Outlay:** Items with a value of \$5,000 or more which generally have a useful life of one or more years, such as machinery, land, furniture, equipment, or buildings.

**Capital Projects:** A long term major improvement or acquisition of equipment or property for public use.

**CDBG Community Development Block Grant Fund:** A fund used to account for entitlement grant funds from the U.S. Department of Housing and Urban Development (HUD).

**Committed Fund Balance:** Constraints placed on the use of amounts are imposed by formal action of the government's highest level of decision-making authority.

**Contingency:** An appropriation of funds to cover unforeseen events and emergencies which occur during the fiscal year.

**Debt Service**: Payment of general long-term debt principal and interest.

**Debt Service Fund:** A fund established to finance and account for the payment of interest and principal on all general obligation debt, serial and term, other than that payable exclusively from special assessments and revenue debt issued for and serviced by a governmental enterprise.

**Departments:** A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation:** (1) Expiration' in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy of obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.

**EMS:** Emergency Management Services

**Encumbrance**: Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. Obligations cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Fund:** A fund established to account for operations that are Financed and operated in a manner similar to private business enterprise in that the costs of providing services to the general public on a continuing basis are recovered primarily through user charges. An example would be the Water Fund or Sewer Fund.

**Expenditure**: This term refers to the outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid.

**Fiscal Year**: A twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. (July 1 through June 30 for all Oregon municipalities.)

**Forfeiture:** The automatic loss of cash or other property as a punishment for not complying with provisions and as compensation for the resulting damages or losses.

**FTE:** Full time equivalent position.

**Fund**: A sum of money or other resources set aside for a specific purpose. A division in a budget segregating independent fiscal and accounting requirements.

**Fund Balance:** The excess of the fund's assets and estimated revenues for the period over its liabilities, reserves, and appropriations for the period. A negative fund balance is sometimes called a deficit.

**GASB 54:** In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. GASB 54 changed the number of fund balances categories from two to five and required abolishing special revenue funds that were simply transfers from another fund rather than a segregation of incoming restricted revenue for use for a specific purpose.

**General Fund:** A fund used to account for financial operations of the City which are not accounted for in any other fund. The primary source of revenue are property taxes, franchise fees, state and local shared revenues, licenses and permits, and charges for services provided to other funds. Primary expenditures in the General Fund are made for police and fire protection, public works and general government.

**General Obligation Bonds:** Bonds for which the full faith and credit of the insuring government are pledged for payment.

**Goal:** A statement of broad direction, purpose or intent; the purpose toward which an endeavor is directed.

**Grant:** A donation or contribution by one governmental unit to another unit. The donation or contribution may be made to aid in the support of a specified purpose or function or general purpose.

**Interfund Loans:** A loan made by one fund to another and authorized by resolution or ordinance.

**Internal Service Fund**: A fund used to account for fiscal activities when goods or services are provided by one department to other departments.

**Levy:** The amount of ad valorem tax certified by a local government for the support of governmental activities.

**Local Improvement District (LID):** The property which is to be assessed for the cost or part of the cost of local improvement and the property on which the local improvement is located.

Maximum Assessed Value (MAV): The maximum assessed value limitation placed on real or personal property by the constitution. It can increase a maximum of 3 percent each year. The 3 percent limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction.

**Modified Accrual Basis:** A form of accrual accounting in which expenditures are recognized when the goods or services are received and revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.

Nonspendable Fund Balance: Amounts in this classification represent funds that cannot be spent such as inventory, prepaid items, long term receivables and loans; or are legally or contractually required to be maintained intact such as the principal of a Permanent Fund (Jurisdictional Exchange Fund).

**Objective**: A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a given program.

**Operating Budget**: The portion of the budget that pertains to daily operations providing basic governmental services. The operating budget contains appropriations for such expenditures as personal services, supplies, utilities, materials, and capital outlay.

**Operating Rate:** The rate determined by dividing the local government's operating tax amount by the estimated assessed value of the local government. This rate is needed when a local government wants to impose less tax than its permanent rate will rise.

**Ordinance**: A formal legislative enactment by the governing board of a municipality.

**Organizational Unit:** Any administrative subdivision of the local government, especially one charged with carrying on one or more specific function (such as a department, office or division).

**PERS**: The Public Employees Retirement System. A State of Oregon defined benefit pension plan to which both employees and employer contribute.

**Performance Measures:** Specific quantitative measures of work performed within an activity or program.

**Permanent Rate Limit:** The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government can increase a permanent rate limit.

**Personnel Services**: Payroll expenses, such as wages, Social Security, medical and dental insurance benefits and retirement contributions.

**Program:** A group of related activities aimed at accomplishing a major service or function for which the municipality is responsible.

**Property Taxes:** Ad valorem tax certified to the county assessor by a local government unit.

Real Market Value (RMV): The amount in cash which could reasonably be expected by an informed seller from an informed buyer in an arm's length transaction as of the assessment date. In most cases, the value used to test the constitutional limit.

**Reserve Fund**: A fund established to accumulate money from year to year for a specific purpose, such as purchase of new equipment.

**Resolution**: A formal order of a governing body, lower legal status than an ordinance.

**Resources:** Total amount available for appropriation, consisting of estimated beginning funds on hand plus anticipated revenues.

**Restricted Fund Balance:** Constraints placed on the use of funds are either externally imposed by creditors (such as through debt covenants), grantors, contributors, laws or

regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

**Revenues:** Funds that the government receives as income such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

**Revenue Bonds:** Bonds issued pledging future revenues, usually water, sewer, or storm drainage charges, to cover debt payments in addition to operating costs.

**Risk Management:** An organized attempt to protect a government's assets against accidental loss in the most economical manner.

**Special Revenue Fund:** A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

**System Development Charges (SDC):** A charge levied on new construction to help pay for additional expenses created by this growth or to compensate for already existing capacity in key facilities and systems already in place which support the new development.'

**Supplemental Budget**: A financial plan prepared to meet unexpected needs or to spend revenues not anticipated when the regular budget was adopted. It cannot be used to authorize a tax levy.

**Tax Rate**: The amount of property tax paid by property owners for each \$1,000 of their property's assessed value.

**Transfers:** Amounts distributed from one fund to finance activities in another fund. Shown as a requirement in the originating fund and a revenue in the receiving fund.

**Trust Fund:** A fund used to account for fiscal activities of assets held in trust by a local government.

**Unappropriated Ending Fund Balance:** An amount set aside in the budget to be used as a cash carryover to the next year's budget. It provides the local government with cash until tax money is received from the county treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget.

**Unassigned Fund Balance:** Amounts in this category are the residual classification of the General Fund.

Working Capital: See unappropriated ending fund balance.

# City of Coos Bay Budget Acronyms

ADA	Americans with Disabilities Act	NEPA	National Environmental Policy Act
AFSCME	American Federal State County Municipal Employees	NPDES	National Pollution Discharge Elimination System
AIRS	Area Information Regional System	OCDBG	Oregon Community Development Block grant
BM	Ballot Measure	OCMA	Oregon Coast Music Association
CAM	Coos Art Museum	OCZMA	Oregon Coastal Zone Management Association
CCAT	Coos County Area Transit	ODDA	Oregon Downtown Development Association
CMI	Custom Micro Inc.	ODOT	Oregon Department of Transportation
COLA	Cost of Living Adjustment	OEDD	Oregon Economic Development Department
CPI	Consumer Price Index	OMI	Operations Management International
DARE	Drug and Alcohol Resistance Education	ORS	Oregon Revised Statutes
DEQ	Department of Environmental Quality	OSP	Oregon State Prevention Grant
DSL	Division of State Lands	PERS	Public Employees Retirement System
DUII	Driving Under the Influence of Intoxicants	RSVP	Retired Senior Volunteer Program
ELCB	Empire Lakes Community Building	SCBEC	South Coast Business Employment Corporation
FEMA	Federal Emergency Management Agency	SCDC	South Coast Development Council
FTE	Full Time Employee	SCINT	South Coast Interagency narcotics Team
FY	Fiscal Year – July 1 <sup>st</sup> through June 30 <sup>th</sup>	SDC	System Development Charge
G.O. Bonds	General Obligation Bonds	SMART	Start Making a reader today
LB	Local Budget	SWOYA	Southwestern Oregon Youth Activities
LCDC	Land Conservation and Development Commission		(Boys and Girls Club)
LDO	Land Development Ordinance	SARA	Survey Analyze review Assess
LEDS	Law Enforcement Data Systems		(Community Policing term)
LEED	Leadership Energy Environmental Design	SRO	School Resource Officer
LGPI	Local Government Personnel Institute	STIP	State Transportation Improvement Program
LID	Local Improvement District	The House	Temporary Help in Emergency House
LOC	League of Oregon Cities	UGB	Urban Growth Boundary
LUBA	Land Use Board of Appeals	URA	Urban Renewal Agency
MOA	Mutual Order Agreement	WW	Wastewater
MOU	Memorandum of Understanding		